



AGENDA

**REGULAR MEETING OF THE FINANCE COMMITTEE
A COMMITTEE OF THE BOARD OF DIRECTORS**

**Tuesday, October 29, 2024
9:00 AM**

**Administration Boardroom
600 N. Highland Springs Avenue, Banning, CA 92220**

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2101. **Notification 48 hours prior to the meeting** will enable the Hospital to make reasonable arrangement to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

TAB

I. Call to Order S. DiBiasi

II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Finance Committee of the Hospital Board of Directors on any matter under the subject jurisdiction of the Committee. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to “share” his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Committee Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the San Gorgonio Memorial Hospital Board of Directors, we want you to know that the Board/Committee acknowledges the comments or concerns that you direct to this Committee. While the Board/Committee may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the CEO, or other Administrative Executive personnel, to do further research and report back to the Board/Committee prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board/Committee wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board/Committee’s part; a response will be forthcoming.

OLD BUSINESS

III. * **Proposed Action – Approval of Minutes** S. DiBiasi A
• September 24, 2024, regular meeting

NEW BUSINESS

- | | | | |
|-------|---|----------------|---|
| IV. | * Proposed Action – Recommend Approval to Hospital Board <ul style="list-style-type: none">▪ September 2024 Financial Report (Unaudited)▪ ROLL CALL | D. Heckathorne | B |
| V. | Healthcare District Quarterly Investment Report – Informational | D. Heckathorne | C |
| VI. | 340B Program Overview – Informational | S. Barron | D |
| VII. | P4P Q1 2024 Report – Informational | A. Brady | E |
| VIII. | Future Agenda Items | | |
| IX. | Next Meeting – November 26, 2024 @ 9:00 AM. | | |
| X. | Adjournment | S. DiBiasi | |

*** Requires Action**

In accordance with The Brown Act, Section 54957.5, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Committee. Such records shall be available at the Hospital office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Certification of Posting

I certify that on October 24, 2024, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Hospital - Finance Committee, and on the San Gorgonio Memorial Hospital website said time being at least 72 hours in advance of the regular meeting of the Finance Committee (*Government Code Section 54954.2*).

Executed at Banning, California, on October 24, 2024



Ariel Whitley, Executive Assistant

TAB A

REGULAR MEETING OF THE
SAN GORGONIO MEMORIAL HOSPITAL
BOARD OF DIRECTORS

FINANCE COMMITTEE
September 24, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors Finance Committee was held on Tuesday, September 24, 2024, in the Administration Boardroom, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Susan DiBiasi (Chair), Ron Rader, Steve Rutledge

Members Absent: Darrell Petersen

Required Staff: Steve Barron (CEO), Daniel Heckathorne (CFO), John Peleuses (VP, Ancillary & Support Services), Ariel Whitley (Executive Assistant), Angela Brady (CNE), Annah Karam (CHRO)

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP								
Call To Order	Susan DiBiasi called the meeting to order at 9:01 am.									
Public Comment	No public present.									
OLD BUSINESS										
Proposed Action - Approve Minutes August 27, 2024, regular meeting	Susan DiBiasi asked for any changes or corrections to the minutes of the August 27, 2024, regular meeting. There were none.	The minutes of the August 27, 2024, regular meeting will stand correct as presented.								
NEW BUSINESS										
Proposed Action – Recommend Approval to Hospital Board of Directors - Monthly Financial Report (Unaudited) – August 2024	<p>Daniel Heckathorne, CFO, reviewed the Unaudited August 2024 finance report as informational.</p> <p>The month of August resulted in negative \$2.22M EBIDA compared to budgeted negative EBIDA of \$1.54M. Overall Surplus was a negative \$2.88M compared to the budgeted negative Surplus of \$1.70M.</p> <p>ROLL CALL:</p> <table border="1" style="margin-left: 20px; border-collapse: collapse;"> <tr> <td style="padding: 2px;">DiBiasi</td> <td style="padding: 2px;">Yes</td> <td style="padding: 2px;">Petersen</td> <td style="padding: 2px;">Absent</td> </tr> <tr> <td style="padding: 2px;">Rader</td> <td style="padding: 2px;">Yes</td> <td style="padding: 2px;">Rutledge</td> <td style="padding: 2px;">Yes</td> </tr> </table> <p>Motion carried.</p>	DiBiasi	Yes	Petersen	Absent	Rader	Yes	Rutledge	Yes	M.S.C. (Rader/Rutledge), the SGMH Finance Committee voted to recommend approval of the Unaudited August 2024 Financial report to the Hospital Board of Directors.
DiBiasi	Yes	Petersen	Absent							
Rader	Yes	Rutledge	Yes							
Future Agenda Items	<ul style="list-style-type: none"> 340B Pricing Update 									

AGENDA ITEM	DISCUSSION	ACTION / FOLLOW-UP
Next Meeting	The next regular Finance Committee meeting will be held on October 29, 2024 @ 9:00 am.	
Adjournment	The meeting was adjourned at 9:52 am.	

In accordance with The Brown Act, *Section 54957.5*, all reports, and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant

TAB B



**SAN GORGONIO MEMORIAL HOSPITAL
BANNING, CALIFORNIA**

Unaudited Financial Statements

for

THREE MONTHS ENDING SEPTEMBER 30, 2024

FY 2025

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements, except for the impact of incomplete and unbooked June 30, 2024 year end audit entries, do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Note: Because these reports are prepared for internal users only, they do not purport to conform to the principles contained in U.S. GAAP.

Certified by:

Daniel R. Heckathorne

Daniel R. Heckathorne

10/22/2024

CFO

San Geronio Memorial Hospital

Financial Report - Executive Summary – 10 22 24

For the Month of September 30, 2024 and YTD Three Months Ended September 30, 2024

Profit/Loss (EBIDA) Summary (MTD) Negative and (YTD) Negative (comparisons to Budget)

Month - The month of September resulted in negative \$2.65M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted negative EBIDA of \$2.23M. Overall Surplus was negative \$3.52M compared to the budgeted negative Surplus of \$2.39M.

YTD – The three months ending September resulted in negative \$6.15M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted negative EBIDA of \$5.86M. Overall Surplus was negative \$8.25M compared to the budgeted negative Surplus of \$6.34M.

Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD EBIDA would be a negative \$1.53M compared to the actual negative booked \$6.15M.

Monthly Adjustments and Items of Note:

- Adjusted Patient Days exceeded budget, E/R visits were on budget, and Patient Days and Surgery cases were below budget.
- Net Revenues were below budget due to changes in Payor mix and I/P vs. O/P mix.
- Note: Balance Sheet balances items are subject to continuing final reconciliations being prepared for the annual financial audit.
- The September financials include certain adjustments for the first quarter which are based on various reconciliations that were developed in conjunction with the year end June audit.
- Other items of note are presented in the Extraordinary Items summary immediately following this Executive Summary.

Monthly Workloads – The September inpatient average daily census was 19.1 compared to the budgeted 23.0. Adjusted Patient Days were 3.6% over budget (2,026 vs. 1,955), while Patient Days were 17.1% under (572 vs. 690) budget. Emergency Visits were 0.3% under budget (3,585 vs. 3,597), and Surgeries were 7.3% under budget (102 vs. 110), and were 4.7% below the 107 cases the previous September.

YTD Workloads - The inpatient average daily census through September was 23.0 compared to the budgeted 22.0. Adjusted Patient Days were 12.5% over budget (6,516 vs. 5,791), while Patient Days were 4.1% over (2,112 vs. 2,028) budget. Emergency Visits were 0.4% over budget (10,751 vs. 10,708), and Surgeries were 9.3% under budget (303 vs. 334).

Patient Revenues (MTD) Negative Variance (YTD) Positive Variance

Month - Net Patient Revenues in September were \$4.89M, or \$37K below budget even though the Adjusted Patient Day's had a positive variance. Other items of note included the fact that gross Inpatient Revenues were \$3.5M below budget. On the other hand Gross Outpatient Revenues were \$1.44M over budget. As discussed in the past, Inpatient Revenues pay about 16% of charges, compared to Outpatient Revenues which pay under 9% of charges.

YTD – Net Patient Revenues through September were \$15.67M, or \$704K over budget, reflecting Adjusted Patient Day's positive variance of 12.5% and strong collections. Other items of note included the fact that gross Inpatient Revenues were \$3.7M below budget, and gross Outpatient Revenues were \$2.7M over budget.

Total Operating Revenues (MTD) Negative Variance & (YTD) Positive Variance

Month – Operating Revenue in September was \$16K under budget. This is impacted by the Net

Patient Revenues being \$37K under budget and the Non-Patient Revenues being \$21K over budget.

YTD - Operating Revenue through September was \$661K over budget. This is impacted by the Net Patient Revenues being \$704K over budget and the Non-Patient Revenues being \$43K under budget

Operating Expenses (MTD) Negative & (YTD) Negative Variance

Month - Operating Expenses in September were \$8.24M which was over budget by \$410K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$83K under budget. The Wages were \$68K (1.8%) under budget while the Benefits and Contract Labor were under budget by \$5K and 10K respectively. Note: The Employee Benefits incurred a "three payroll" month, which included \$214K additional expense, which occurs twice per year. 2) Purchased Services were over budget by \$300K due to a) accounting project fees (\$182K), b) \$25K of other staffing services, and c) the remainder of variances spread throughout various departments; 3) Supply costs were over budget by \$81K (9.2%) primarily to prostheses cost variance of \$86K; 4) Other Expenses and Leases were over budget by \$40K and \$48K respectively due to communication costs, dues, and educational costs, along with the "new norm" for monthly Lease costs. Other Items: Non-Operating Revenues 1) Measure A Tax income projected revenues are reduced to \$400K per month based on the newly approved tax rate that was established at the August Board meeting; 2) Interest expenses included accruals for a) \$32K for the recent litigation settlement, b) \$90K for LOC interest, and c) corrections for the new monthly "norm" for ongoing debt expense. These were partially offset by recording \$136K of quarterly interest income earnings on funds held by the Trustee (U.S. Bank).

Year-to Date – Operating Expenses through September were \$24.3M which was over budget by \$950K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$166K below budget. 2) Purchased Services were over budget by \$759K due to a) accounting and other project fees (\$420K) b) Service and Purchased Services variance of \$398K, and \$82K for Allscripts/Navigant Fees; 3) Supplies were over budget by \$151K including prostheses (\$77K) and other medical supplies (\$65K); 4) Repairs were over budget by \$140K, which included Plant Operation ongoing maintenance project costs of \$138K; 5) Insurance Expense was over budget which included the annual cyber insurance premium payment of \$61K, and 5) Other Expenses are over budget for phone services and dues and subscriptions. Other Items: (See "Monthly" comments above: Property Tax Revenues are under budget \$985K, and Interest costs are \$740K due to litigation (\$96K), LOC (\$270K), and booking to the new "normal" for all bonds costs for the quarter.

Balance Sheet/Cash Flow

Note: As previously mentioned the Balance Sheet items are still subject to further audit entries and will be modified as the audit adjustments are completed.

Patient cash collections in September were \$5.01M compared to \$5.35M in August and \$6.23M in July. Gross Accounts Receivable Days in September dropped to 57.4 compared to 59.5 in August and 59.9 in July.

Operating Cash was \$12.78M compared to \$19.44M on June 30. Accounts Payable in September were \$10.43M compared to \$8.18M on June 30. The Line of Credit balance remained at \$12M, the same as it was as of June 27, 2024. Other major changes from June include: Net A/R reduction of \$983K, Taxes Receivable increase of \$2.0M, Assets with Limited Use down \$4.7M due to semi-annual bonds payments, and PP&E increase \$1.8M for on-going building projects. A/P increased by \$2.1M, Payroll Liabilities Increased by \$1.1M (timing differences only), and Other Current Liabilities dropped by \$893K (bonds payments)

Summary

Positive takeaways:

- 1) Adjusted Patient Days exceeded budget.
- 2) The YTD Net Revenues are slightly over budget after the first three months of the fiscal year.

Negative/Challenging takeaways:

- 1) In contrast to the July and August Patient Days exceeding budget, September's Patient Days were significantly below budget.
- 2) Operating and Non-Operating Expenses exceeded budget.

	A	B	C	D	E	F	G	H	I
1	SGMH SEPTEMBER 2024 EXTRAORDINARY ITEMS IMPACTING OVERALL FINANCIAL OUTCOMES								10/22/2024
2									
3	EXPENSE					INCOME			GAIN/(LOSS)
4									
5	EBIDA ITEMS:								
6									
7	SALARIES / BENEFITS/ CONTRACT LABOR				REVENUES				
8									
9	COMBINED LABOR AND BENEFITS OVER (UNDER) BUDGET		(83,234)		NET PATIENT REVENUES OVER (UNDER) BUDGET		(36,783)		
10									
11	IMPACT OF ADDITIONAL "3RD PAYROLL BENEFITS MONTH"		214,455						
12									
13	OTHER EXPENSE								
14									
15	ACCOUNTING PROJECT NET OF CONTROLLER & 3 STAFF MEMBERS)		152,228						
16									
17	SUPPLY COSTS EEXCEEDED BUDGET		81,208						
18									
19									
20	EXTRAORDINARY NEGATIVE EXPENSES: EBIDA RELATED		364,657		EXTRAORDINARY POSITIVE (NEGATIVE) REVENUES: EBIDA RELATED		(36,783)		(401,440)
21									
22									
23	NON EBIDA ITEMS:								
24									
25	3 MONTHS OF ADJUSTED DEPRECIATION EXPENSES		180,000		3 MONTHS OF U.S. BANK BOND INTEREST ACCOUNT EARNINGS		135,624		
26									
27	LINE OF CREDIT INTEREST		93,000		MEASURE A TAX INCOME OVER (UNDER) BUDGET		(328,307)		
28									
29	INTEREST ACCRUAL - LITIGATION MATTERS		32,000						
30									
31	3 MONTHS OF OTHER INTEREST EXPENSES IMPACT ON BUDGET		368,008						
32									
33									
34	EXTRAORDINARY NEGATIVE EXPENSES: NON-EBIDA RELATED		673,008		EXTRAORDINARY POSITIVE (NEGATIVE) REVENUES: NON-EBIDA RELATED		(192,683)		(865,691)
35									
36	Note: These variances are not intended to account for all variances, but are meant to highlight key or unusual variations.								

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	A	B	C	D	E	F	G
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL						
2							
3	EXTRAORDINARY CASH REQUIREMENTS OVERVIEW (10 MONTH SPAN)		PAYMENT DATE		AMOUNT		NOTES:
4							
5	PAGA LAWSUIT SETTLEMENT		APRIL, 2024		3,039,563		LAWSUIT COMMENCED IN 2020
6							
7	DSH OVERPAYMENT		OCTOBER, 2024		253,566		OVERPAYMENT DUE TO STATE REALLOCATION OF "POOL" FOR 2024
8							
9	QIP LOAN # 2 REPAYMENT		DECEMBER, 2024		2,647,471		WAS APPROVED BY SENATE AND ASSEMBLY TO BE REPAYED OVER A 4-YEAR PERIOD, VETOED BY GOVERNOR, RESULTING IN A \$1.99M PAYMENT "ACCELERATION" DEMAND DUE IN DECEMBER, 2024
10							
11	2024 LEGAL SETTLEMENT & INTEREST		JANUARY, 2025		3,424,000		LAWSUIT FOR MATTERS FROM SEVERAL YEARS AGO
12							
13	2024 LEGAL SETTLEMENT ATTORNEY FEES		OCT - DEC, 2024		150,000		LAWSUIT FOR MATTERS FROM SEVERAL YEARS AGO
14							
15	2024 LEGAL SETTLEMENT ATTORNEY FEES		JANUARY, 2025		671,924		LAWSUIT FOR MATTERS FROM SEVERAL YEARS AGO
16							
17	TOTAL NON-OPERATIONAL CASH OUTLAYS OVER A 10 MONTH SPAN				10,186,524		
18							
19							
20	PAGA LAWSUIT LEGAL FEES		2020 - 2024		1,050,761		LAWSUIT COMMENCED IN 2020
21							
22	PREPARED: OCTOBER 18, 2024						

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STATISTICS

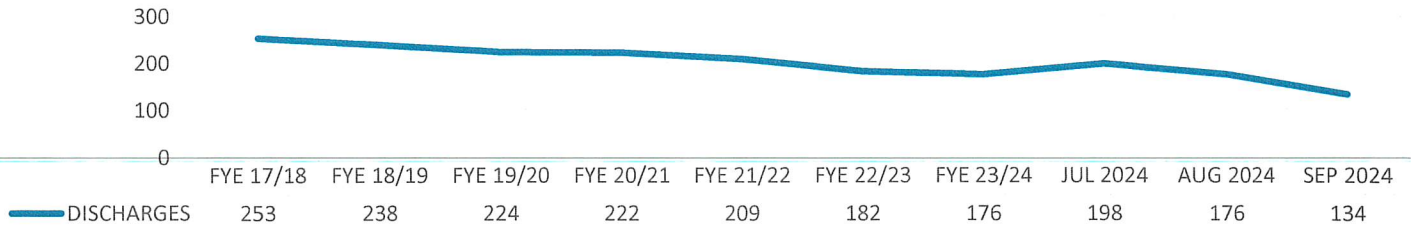
Inpatient Admissions/Discharges (Monthly Average)	Represents number of patients admitted/discharged into and out of the hospital.
Patient Days (Monthly Average)	Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight.
Average Daily Census (Inpatient)	Equals the average number of inpatients in the hospital on any given day or month.
Average Length of Stay (Inpatient)	Represents that average number of days that inpatients stay in the hospital.
Emergency Visits (Monthly Average)	Represents the number of patients who sought services at the emergency room.
Surgery Cases - Excluding G.I. (Monthly Average)	Equals the number of patients who had a surgical procedure(s) performed.
G.I. Cases (Monthly)	Number of patients who had a gastrointestinal exam performed.
Newborn Deliveries (Monthly)	Number of babies delivered.

PRODUCTIVITY

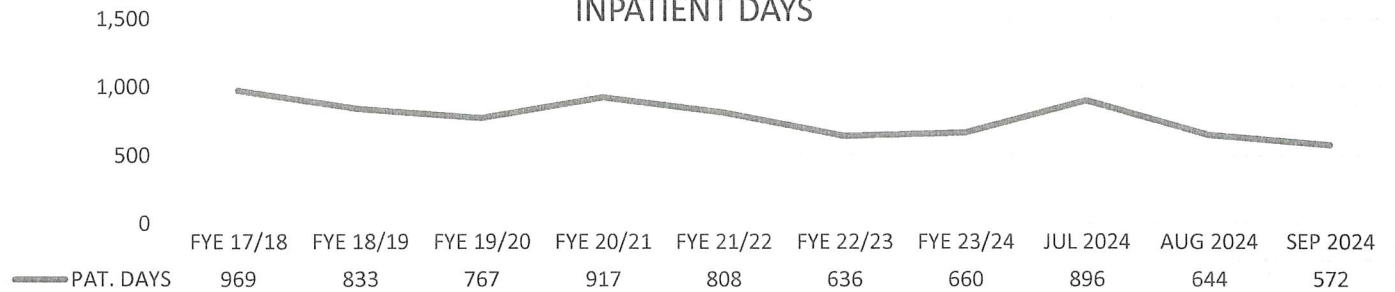
Worked FTEs (includes Registry FTEs)	Represents an equivalency of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours worked by the number of hours in the respective work period (40, 80, etc.) Example: 340 hours worked in an 80 hour pay period = 4.25 FTE's
Worked FTES per APD	Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days.
Paid FTEs (includes Registry FTEs)	Represents an equivalency of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours in the respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay period = 6.25 FTE's.
Paid FTES per APD	Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days.
ADJUSTED PATIENT DAYS	This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenue per patient day) applied to the outpatient revenues in order to account for outpatient workloads.

SAN GORGONIO MEMORIAL HOSPITAL

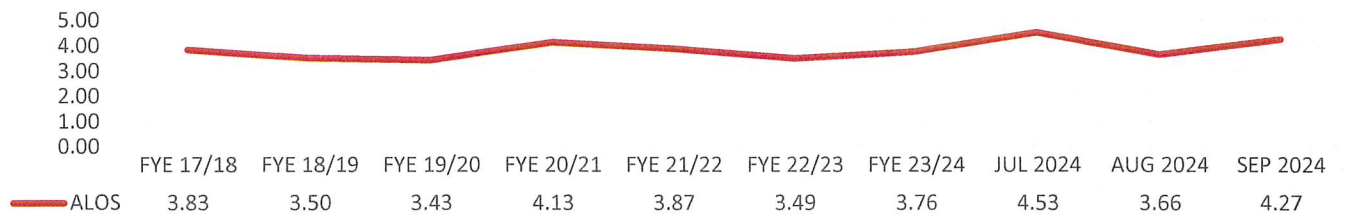
INPATIENT DISCHARGES



INPATIENT DAYS



AVERAGE LENGTH OF STAY

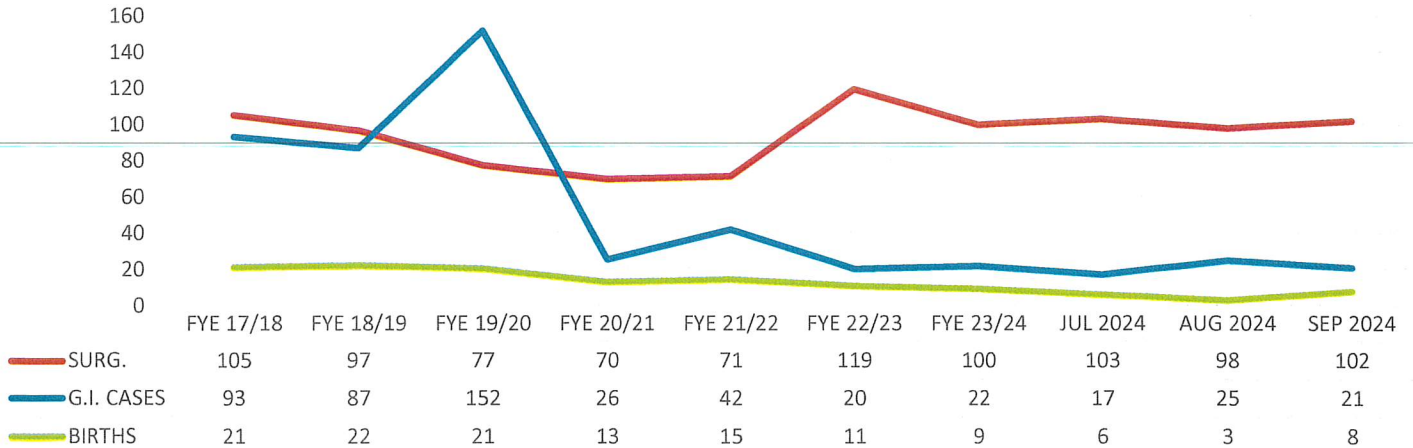


EMERGENCY VISITS

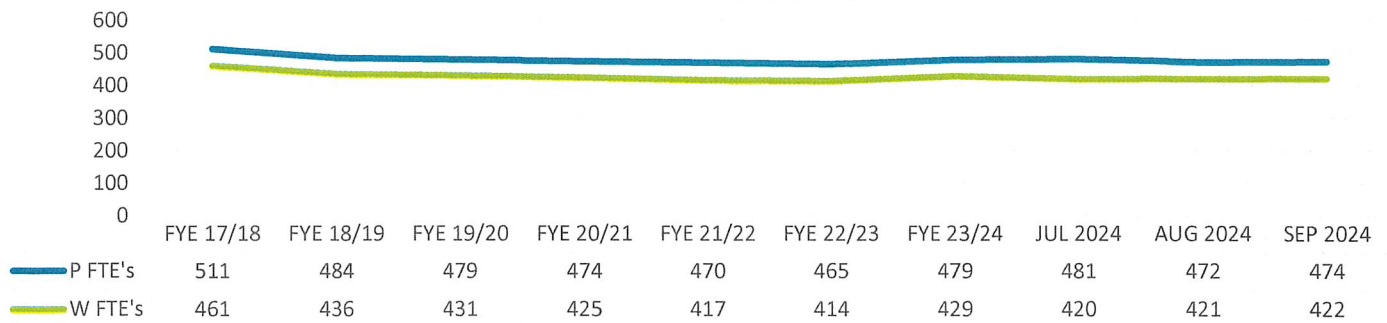


SAN GORGONIO MEMORIAL HOSPITAL

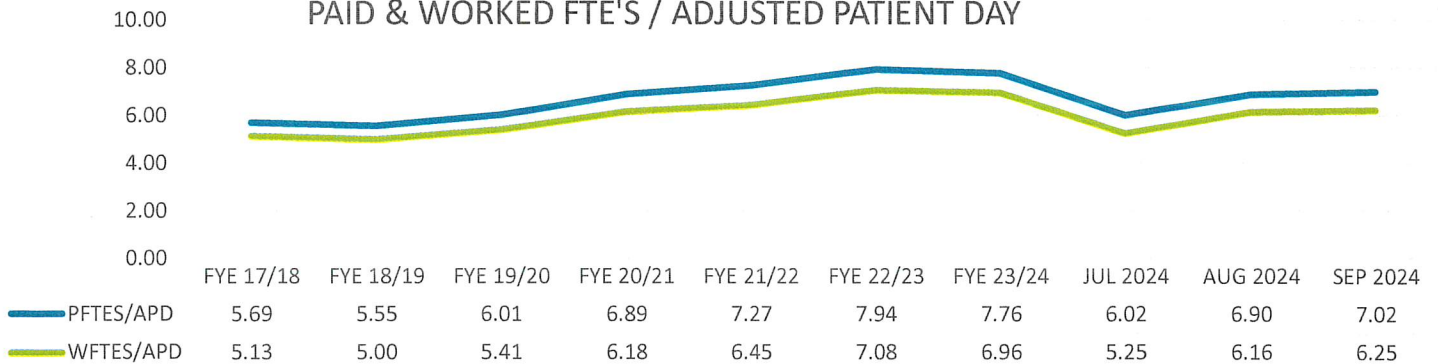
SURGERY CASES, G.I. CASES, N/B DELIVERIES



PAID & WORKED FTE'S



PAID & WORKED FTE'S / ADJUSTED PATIENT DAY

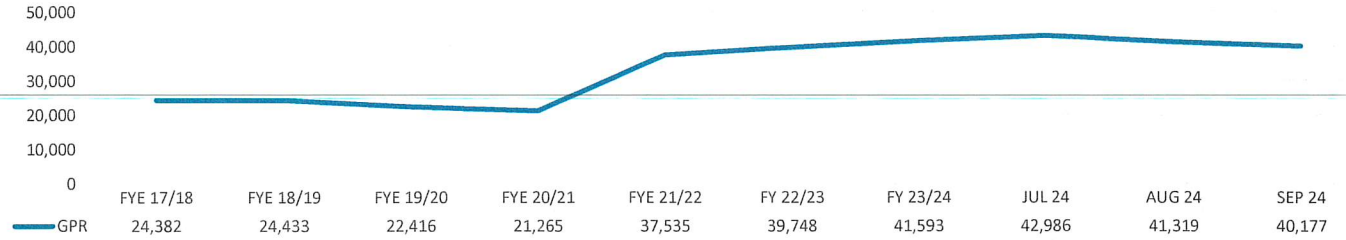


INCOME STATEMENT

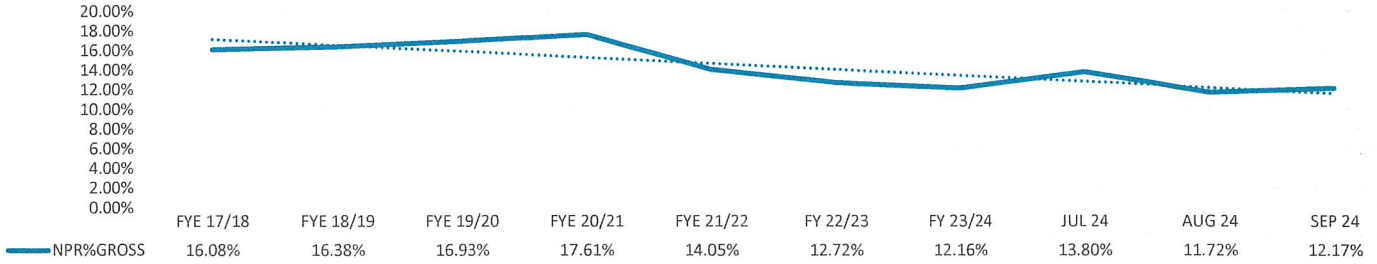
Gross Patient Revenue (000's) (Monthly Ave.)	Represents total charges (before discounts and allowances) made for all patient services provided.
Net Patient Revenue (NPR) (000's) (Monthly Ave.)	Equals the sum of all (patient) charges for services provided that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
NPR as % of Gross	Reflects the percentage of Gross Patient Revenues (charges) that are expected to be collected. Calculated by dividing Net Patient Revenue by the Gross Patient Revenue.
Total Operating Revenue (000's) (Monthly Ave.)	This reflects all Revenues available for payment of Operating Expenses. This includes Net Patient Revenue plus all other forms of miscellaneous Revenues.
Salaries, Wages, Benefits & Contract Labor (000's) (Monthly Ave.)	Represents the total staffing expenses of the Hospital
SWB + Contract Labor as % of Total Operating Revenue	Identifies what portion the Operating Revenues are spent on staffing costs.
b Total Operating Expense (TOE) (000's)(Monthly Ave.)	Operating Expense reflects all costs needed to fund the Hospital's business operations.
TOE as % of Total Operating Revenue	Identifies the relationship that Operating Expenses have to the Total Operating Revenues.
EBIDA (000's)(Monthly Average)	Earnings Before Interest, Depreciation, and Amortization. This reflects the difference between Net Operating Revenues and Total Operating Expense. This is a quick measurement of the Hospital's ability to meet its financial obligations and have additional funds for equipment replacement and future growth of the organization.
EBIDA as % of NPR	This measurement is a gauge of the surplus (or deficit) of funds available for operations and future growth.
Net Patient Revenue vs. Total Labor Expense	This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital.
Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized)	This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and related Expenses into the current month and YTD results.

SAN GORGONIO MEMORIAL HOSPITAL

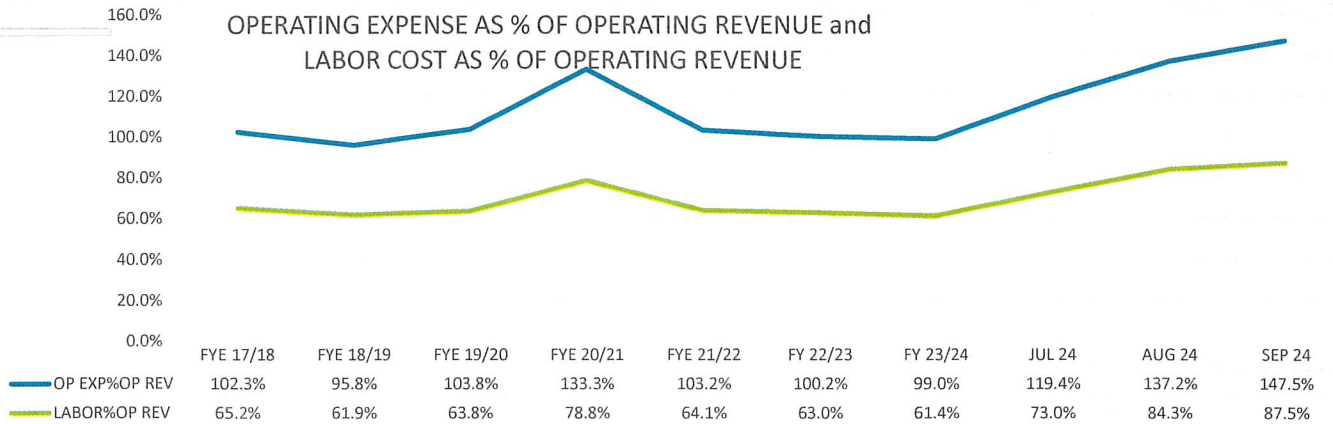
GROSS PATIENT REVENUE (000's)



NET PATIENT REVENUE AS % OF GROSS

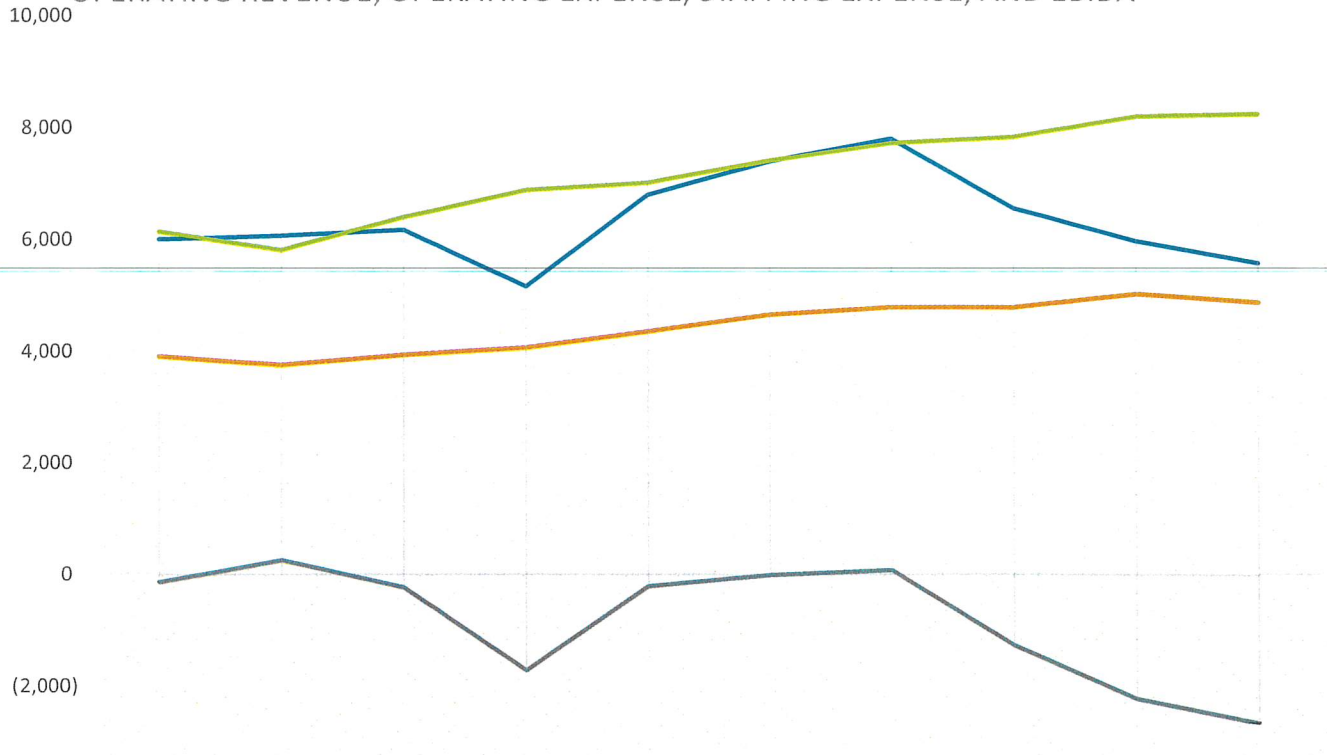


OPERATING EXPENSE AS % OF OPERATING REVENUE and LABOR COST AS % OF OPERATING REVENUE



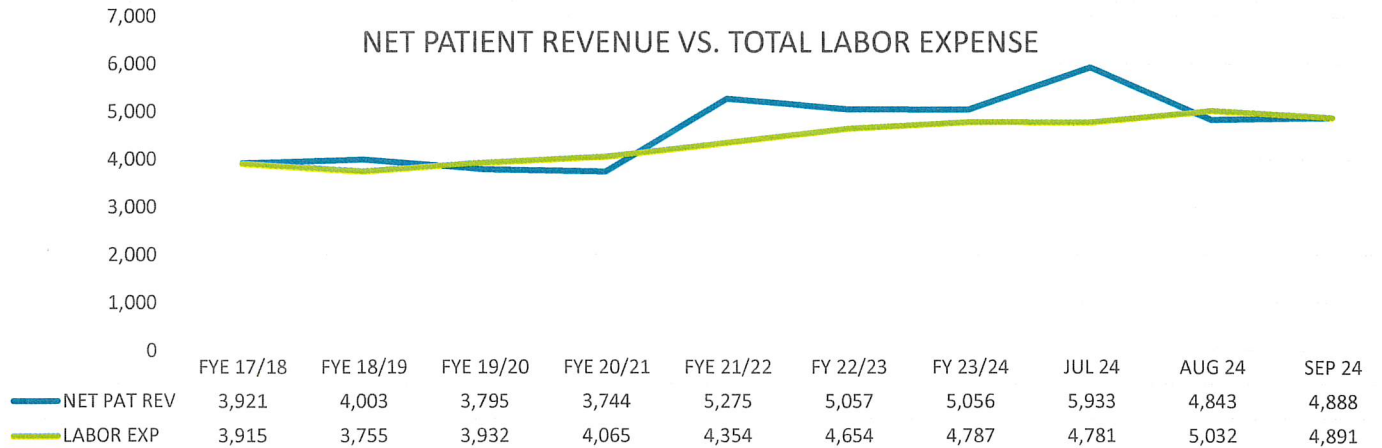
SAN GORGONIO MEMORIAL HOSPITAL

OPERATING REVENUE, OPERATING EXPENSE, STAFFING EXPENSE, AND EBIDA



	FYE 17/18	FYE 18/19	FYE 19/20	FYE 20/21	FYE 21/22	FY 22/23	FY 23/24	JUL 24	AUG 24	SEP 24
OP REV	6,006	6,069	6,165	5,160	6,791	7,391	7,793	6,554	5,973	5,588
OP EXP	6,147	5,817	6,398	6,878	7,007	7,403	7,716	7,823	8,197	8,240
STAFF EXP	3,915	3,755	3,932	4,065	4,354	4,654	4,787	4,781	5,032	4,891
EBIDA	(141)	252	(233)	(1,719)	(216)	(13)	70	(1,270)	(2,224)	(2,652)

NET PATIENT REVENUE VS. TOTAL LABOR EXPENSE



	FYE 17/18	FYE 18/19	FYE 19/20	FYE 20/21	FYE 21/22	FY 22/23	FY 23/24	JUL 24	AUG 24	SEP 24
NET PAT REV	3,921	4,003	3,795	3,744	5,275	5,057	5,056	5,933	4,843	4,888
LABOR EXP	3,915	3,755	3,932	4,065	4,354	4,654	4,787	4,781	5,032	4,891

	A	B	H	J	L	N	O	P	Q	R	AP	AQ	AR	AS	
1		SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL - BANNING, CA										Month-to- Month FYE June 30, 2025			10/22/24
2															
3			FYE18/19	FYE19/20	FYE 20/21	FYE 21/22	FYE 22/23	FYE 22/23	FYE 22/23	FYE 22/23	FYE 23/24	FYE 24/25	FYE 24/25	FYE 24/25	
4															
5			MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	MONTHLY AVE.	12			12	MONTHLY AVE.	JULY	AUGUST	SEPTEMBER
6			Gross Patient Revenue												
7			Inpatient Revenue	\$ 7,667,883	\$ 7,401,282	\$ 9,331,371	\$ 16,603,390	\$ 14,171,780	\$ 15,786,344	\$ 13,463,161	\$ 13,156,157	\$ 14,394,934	\$ 15,736,065	\$ 12,978,585	\$ 11,343,753
8			Inpatient Psych/Rehab Revenue	0	0	0	0	0	-	-	-	-	-	-	-
9			Outpatient Revenue	16,765,365	15,067,104	11,933,682	20,932,075	25,575,741	25,684,830	27,481,674	24,122,862	27,197,604	27,250,251	28,340,039	28,832,987
10			Long Term Care Revenue	0	0	0	0	0	-	-	-	-	-	-	-
11			Home Health Revenue	0	0	0	0	0	-	-	-	-	-	-	-
12			Total Gross Patient Revenue	24,433,247	22,468,386	21,265,053	37,535,465	39,747,521	41,471,174	40,944,835	37,279,018	41,592,538	42,986,316	41,318,624	40,176,740
13			Deductions From Revenue												
14			Discounts and Allowances	(19,588,148)	(17,845,730)	(16,635,734)	(31,267,149)	(33,545,205)	(34,966,058)	(34,797,135)	(30,986,845)	(35,597,876)	(35,846,196)	(35,481,321)	(34,341,690)
15			Bad Debt Expense	(858,023)	(653,280)	(824,395)	(1,045,570)	(1,047,941)	(883,157)	(813,947)	(1,113,485)	(884,929)	(902,900)	(915,027)	(887,299)
16			GI HMO Discounts	0	0	0	0	0	0	0	0	0	0	0	0
17			Charity Care	(56,168)	(86,517)	(41,362)	(136,947)	(97,443)	(28,117)	(66,596)	(427,789)	(54,157)	(304,487)	(79,514)	(59,402)
18			Total Deductions From Revenue	(20,502,339)	(18,585,527)	(17,501,490)	(32,449,666)	(34,690,589)	(35,877,331)	(35,677,679)	(32,528,120)	(36,536,961)	(37,053,583)	(36,475,862)	(35,288,391)
19				-83.9%	-82.7%	-82.3%	-86.5%	-87.3%	-86.5%	-87.1%	-87.3%	-87.8%	-86.2%	-88.3%	-87.8%
20			Net Patient Revenue	3,930,908	3,882,859	3,763,563	5,085,799	5,056,932	5,593,843	5,267,156	4,750,899	5,055,577	5,932,733	4,842,762	4,888,349
21			Non- Patient Revenues												
22			Supplemental Revenues	1,485,337	1,157,326	869,707	501,407	941,881	0	0	0	1,921,891	1,863	456,322	0
23			Grants & Other Op Revenues	205,590	750,434	505,190	725,066	986,421	136,873	468,018	93,358	341,356	155,927	210,965	236,825
24			Clinic Net Revenues	22,382	15,743	0	0	0	0	0	0	0	0	0	0
25			Tax Subsidies Measure D	196,524	199,469	209,744	229,405	213,402	246,994	246,994	246,994	242,508	275,536	275,536	275,536
26			Tax Subsidies Prop 13	115,388	114,061	142,552	146,104	189,707	154,500	154,500	154,500	218,100	187,570	187,570	187,570
27			Tax Subsidies County Suplmtl Funds	16,159	9,064	16,163	25,561	2,308	0	0	0	13,938	0	0	0
28			Total Non-Patient Revenues	2,041,381	2,246,097	1,743,355	1,627,542	2,333,719	538,367	869,512	494,852	2,737,794	620,896	1,130,393	699,931
29			Total Operating Revenue	5,972,289	6,128,956	5,506,919	6,713,341	7,390,651	6,132,210	6,136,668	5,245,751	7,793,370	6,553,629	5,973,155	5,588,280
30			Operating Expenses												
31			Salaries and Wages	2,941,226	3,104,224	3,125,159	3,420,974	3,634,721	3,566,637	3,581,670	3,344,149	3,922,586	3,881,210	4,088,361	3,772,762
32			Fringe Benefits	702,477	752,708	856,889	830,599	938,301	898,552	868,467	904,958	816,313	804,480	846,161	997,929
33			Contract Labor	106,628	59,516	114,886	99,977	81,255	138,575	64,443	72,561	135,922	95,193	97,944	120,476
34			Physicians Fees	246,631	331,858	350,783	330,533	299,739	273,621	277,977	293,059	425,458	493,000	493,346	499,543
35			Purchased Services	513,857	691,337	772,336	892,521	863,657	829,624	848,417	1,003,052	968,088	1,043,230	1,293,644	1,245,762
36			Supply Expense	685,518	751,025	903,883	995,446	998,214	888,903	823,019	781,620	903,033	922,372	965,112	965,112
37			Utilities	75,471	80,680	92,287	111,192	93,037	104,925	97,819	113,507	104,674	94,413	93,552	140,902
38			Repairs and Maintenance	58,325	58,592	139,712	77,524	76,806	74,098	124,767	51,558	101,283	138,080	115,791	112,020
39			Insurance Expense	85,267	103,277	110,683	112,745	119,548	137,478	133,709	127,300	127,300	205,682	144,611	144,611
40			All Other Operating Expenses	70,922	160,745	148,752	101,142	151,928	97,102	53,610	47,279	119,088	128,607	76,293	157,065
41			IGT Expense	58,743	109,484	172,366	0	91,499	0	0	0	120,769	0	0	0
42			Leases and Rentals	76,150	79,233	79,424	37,952	99,514	101,241	76,060	106,555	100,807	36,210	25,058	84,308
43			1206 (b) CLINIC	98,810	94,628	34,096	0	0	0	0	0	0	0	0	0
44			Total Operating Expenses	5,720,023	6,377,306	6,901,255	7,010,605	7,403,258	6,920,067	7,009,680	6,893,407	7,723,906	7,823,138	8,197,133	8,240,490
45			EBIDA	252,266	(248,351)	(1,394,337)	(297,264)	(12,606)	(787,858)	(873,012)	(1,647,656)	69,464	(1,269,509)	(2,223,978)	(2,652,210)
46			Interest, Depreciation, and Amortization												
47			Depreciation Expense	497,808	506,497	494,721	472,317	495,039	550,044	406,450	406,450	547,393	539,080	527,290	524,463
48			Interest & Amortization Expense	418,193	422,094	447,994	391,606	484,663	427,682	571,834	409,794	487,081	461,764	588,418	903,138
49			Total Interest, Depr, & Amort.	916,000	928,591	942,715	863,923	979,702	977,726	978,283	816,243	1,034,475	1,000,844	1,115,708	1,427,601
50			Non-Operating Revenue:												
51			Contributions & Other	7,745	27,759	7,121	25,068	132,587	1,387,913	2,599	3,065	522,854	17,816	64,649	162,095
52			Tax Subsidies for GO Bonds - M-A	692,457	666,966	598,410	616,059	660,979	627,353	627,353	627,353	1,074,156	400,000	400,000	400,000
53			Total Non Operating Revenue/(Expense)	700,202	694,725	605,531	641,127	793,566	2,015,266	629,952	630,418	1,597,010	417,816	464,649	562,095
54			Total Net Surplus/(Loss)	36,467	(482,217)	(1,731,521)	(520,060)	(198,742)	249,682	(1,221,343)	(1,833,481)	631,999	(1,852,537)	(2,875,037)	(3,517,716)
55			Change in Interest in Foundation	0	0	0	0	0	0	0	0	0	0	0	0
56			Extra-Ordinary Income (Loss)	0	(689,574)	(650)	(284,792)	0	0	0	0	(231,988)	0	0	0
57			Increase/(Decrease in Unrestricted Net Assets	\$ 36,467	\$ (1,171,791)	\$ (1,732,171)	\$ (804,852)	\$ (198,742)	\$ 249,682	\$ (1,221,343)	\$ (1,833,481)	\$ 400,011	\$ (1,852,537)	\$ (2,875,037)	\$ (3,517,716)
58			Total Profit Margin	0.6%	-19.1%	-31.5%	-12.0%	-2.7%	4.1%	-19.9%	-35.0%	5.1%	-28.3%	-48.1%	-62.9%
59			EBIDA %	4.2%	-4.1%	-25.3%	-4.4%	-0.2%	-12.8%	-14.2%	-31.4%	0.9%	-19.4%	-37.2%	-47.5%
60			Actual EBIDA for Month												
61			Adjustments to EBIDA to account for Cash Impact of GASB Lease Reclassification										(1,269,509)	(2,223,978)	(2,652,210)
62			Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts)										(37,304)	(37,304)	(37,304)
63			Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases										419,265	(989,663)	(961,573)
64													419,265	(570,399)	(1,531,972)

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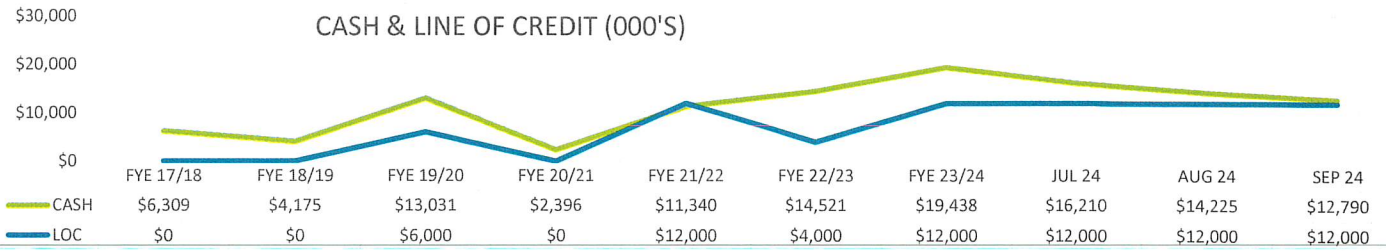
BALANCE SHEET (Period End)

Cash (000's)	Represents all unrestricted cash in the bank at each month-end.
Days Cash on Hand	Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirements to cover operating expenses.
Accounts Receivable - Net (000's)	Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
A/R Days - Net	This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values are desired.
Current Ratio (Current Assets/Current Liabilities)	A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or greater.
Quick Ratio	This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than 1.00 : 1.00.
Accounts Payable (000's)	Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. Lower values are desired.
Accounts Payable Days	Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by dividing the Accounts Payable amount by the historical average daily cost of routine expenses.
Line of Credit Balance (000's)	The amount that is currently borrowed from a lending institution as of a given point in time.

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SAN GORGONIO MEMORIAL HOSPITAL

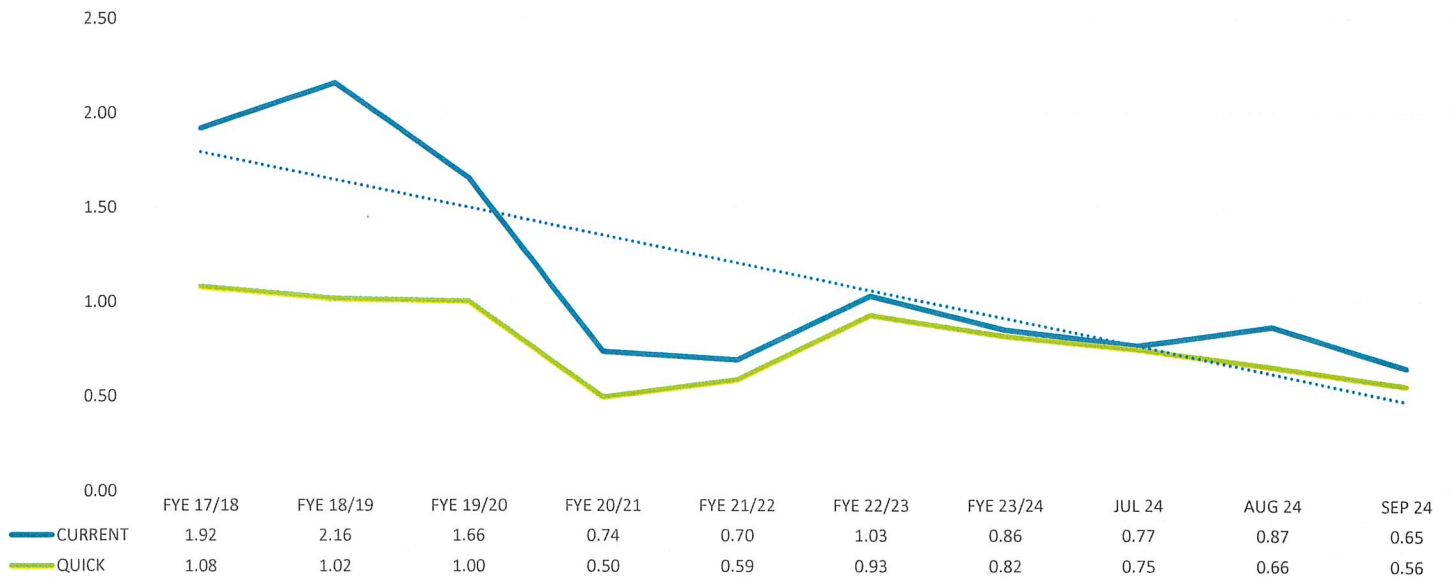
CASH & LINE OF CREDIT (000'S)



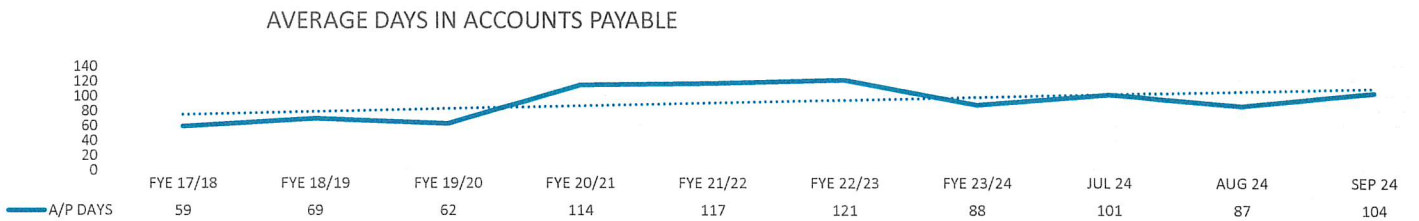
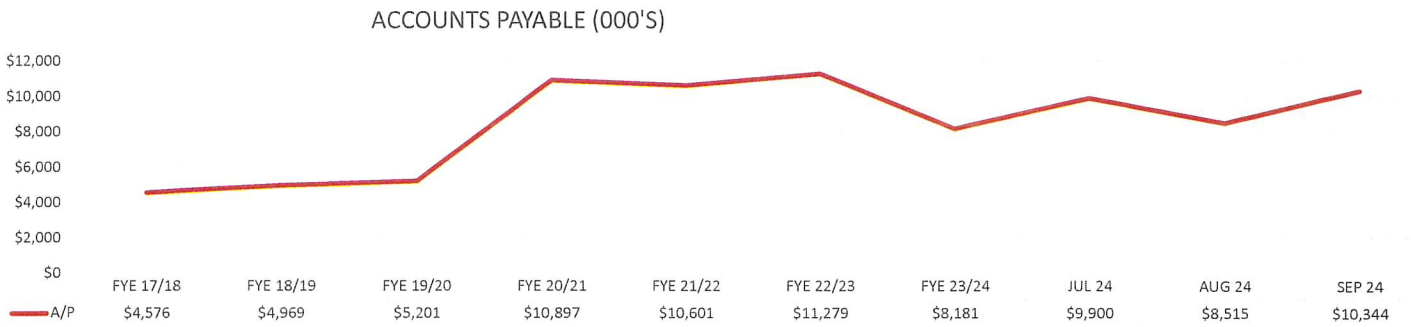
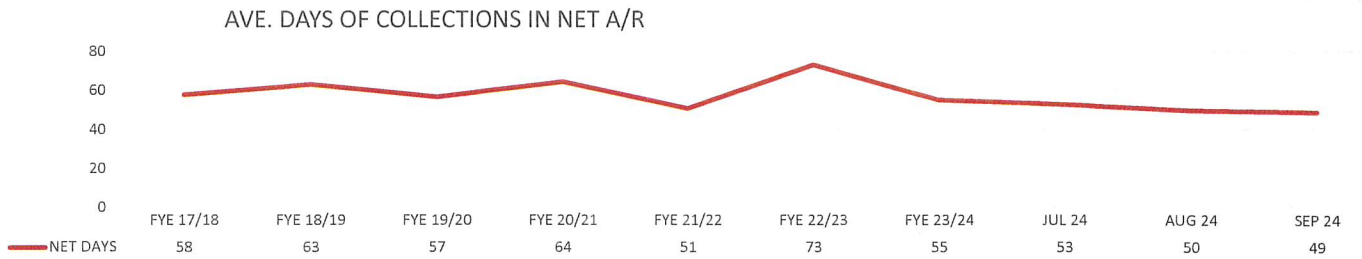
AVERAGE DAYS CASH ON HAND



CURRENT RATIO and QUICK RATIO



SAN GORGONIO MEMORIAL HOSPITAL



SAN GORGONIO MEMORIAL HOSPITAL

		FY24	FY 25	FY 25		FY 24	FY 25	FY 25		FY 24
		09/30/23	09/30/24	09/30/24		2023	2024	2024		2024
		ACTUAL	ACTUAL	BUDGET		3 MOS. YTD ACTUAL	3 MOS. YTD ACTUAL	3 MOS. YTD BUDGET		YR END TOTAL
[1]	Total Acute Patient Days	754	572	690		1,983	2,112	2,028		7,921
[2]	Average Daily Census	25.1	19.1	23.0		21.6	23.0	22.0		21.6
[3]	Average Acute Length of Stay	4.2	4.3	3.6		3.6	4.2	3.6		3.8
[4]	Patient Discharges	180	134	190		547	508	557		2,107
[5]	Adjusted Patient Days	2,040	2,026	1,955		5,703	6,516	5,791		22,887
[6]	Observation Count	268	316	347		863	852	1,033		4,109
[7]	Total Emergency Room Visits	3,502	3,585	3,597		10,357	10,751	10,708		42,587
[8]	Average ED Visits Per Day	117	120	120		113	117	116		116
[9]	Total Surgeries (Excluding G.I.'s)	107	102	110		356	303	334		1,197
[10]	Deliveries/Births	14	9	12		35	18	33		112

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	A	B	C	D	E	F	G	H	I	J	K
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL										
2	INCOME STATEMENT		SEPTEMBER 2024 BUDGET	SEPTEMBER 2024 ACTUAL	VARIANCE SEPTEMBER ACTUAL TO BUDGET	VARIANCE PER CENTAGE		SEPTEMBER 2024 YTD BUDGET	SEPTEMBER 2024 YTD ACTUAL	VARIANCE SEPTEMBER YTD ACTUAL TO BUDGET	VARIANCE PER CENTAGE
3	NET INCOME		(2,393,032)	(3,517,716)	(1,124,684)	-47.0%		(6,381,329)	(8,245,290)	(1,863,961)	-29.2%
4	EBIDA		(2,226,468)	(2,652,210)	(425,742)	-19.1%		(5,856,637)	(6,145,697)	(289,060)	-4.9%
5											
6	TOTAL OPERATING REVENUE		5,603,865	5,588,280	(15,585)	-0.3%		17,454,424	18,115,064	660,640	3.8%
7	NET PATIENT REVENUE		4,925,132	4,888,349	(36,783)	-0.7%		14,960,040	15,663,844	703,804	4.7%
13	OTHER OPERATING REVENUE		678,733	699,931	21,198	3.1%		2,494,384	2,451,220	(43,164)	-1.7%
20											
21	TOTAL OPERATING EXPENSE		7,830,333	8,240,490	(410,157)	-5.2%		23,311,061	24,260,761	(949,700)	-4.1%
34											
35	NON-OPERATING REVENUE & EXPENSE										
36	TOTAL NON-OPERATING REVENUE & EXPENSE		767,956	562,095	(205,861)	-26.8%		2,278,868	1,444,560	(834,308)	-36.6%
42	TOTAL INTEREST & DEPRECIATION		934,520	1,427,601	(493,081)	-52.8%		2,803,560	3,544,153	(740,593)	-26.4%
45											
46	10/22/2024										

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	A	B	C	D	E
1	SAN GORGONIO MEM. HEALTH CARE DISTRICT & HOSPITAL - YTD				10/22/2024
2	BALANCE SHEET	JUNE 2024 (UNAUDITED)	SEPTEMBER 2024	VARIANCE JUNE 2024 TO SEPTEMBER 2024	VARIANCE PERCENTAGE
3					
4	TOTAL ASSETS	123,950,042	114,416,922	(9,533,120)	-8.3%
5	CURRENT ASSETS	29,875,725	24,568,124	(5,307,601)	-21.6%
17	ASSETS WITH LIMITED USE	17,839,022	13,119,370	(4,719,652)	-36.0%
18	NET PROPERTY, PLANT, AND EQUIPMENT	75,250,288	75,757,731	507,443	0.7%
25	OTHER ASSETS	985,094	971,688	(13,406)	-1.4%
26					
27	TOTAL LIABILITIES & FUND BALANCE	123,950,042	114,416,922	(9,533,120)	-8.3%
28	TOTAL LIABILITIES	155,018,818	153,730,902	(1,287,916)	-0.8%
29	CURRENT LIABILITES	34,929,119	37,609,939	2,680,820	7.1%
41	LONG TERM LIABILITIES	120,089,699	116,120,963	(3,968,736)	-3.4%
42					
43	NET ASSETS	(31,068,776)	(39,313,980)	(8,245,204)	21.0%

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	A	B	C	D	E	F	G	H	I	J	K	
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL											10/22/2024
2	INCOME STATEMENT		SEPTEMBER 2024 BUDGET	SEPTEMBER 2024 ACTUAL	VARIANCE SEPTEMBER ACTUAL TO BUDGET	VARIANCE PER CENTAGE		SEPTEMBER 2024 YTD BUDGET	SEPTEMBER 2024 YTD ACTUAL	VARIANCE SEPTEMBER YTD ACTUAL TO BUDGET	VARIANCE PER CENTAGE	
3	NET INCOME		(2,393,032)	(3,517,716)	(1,124,684)	-47.0%		(6,381,329)	(8,245,290)	(1,863,961)	-29.2%	
4	EBIDA		(2,226,468)	(2,652,210)	(425,742)	-19.1%		(5,856,637)	(6,145,697)	(289,060)	-4.9%	
5												
6	TOTAL OPERATING REVENUE		5,603,865	5,588,280	(15,585)	-0.3%		17,454,424	18,115,064	660,640	3.8%	
7	NET PATIENT REVENUE		4,925,132	4,888,349	(36,783)	-0.7%		14,960,040	15,663,844	703,804	4.7%	
8	GROSS REVENUE FROM PATIENT SERVICES		42,249,959	40,176,740	(2,073,219)	-4.9%		125,525,918	124,481,680	(1,044,238)	-0.8%	
9	TOTAL INPATIENT REVENUE		14,857,360	11,343,753	(3,513,607)	-23.6%		43,764,910	40,058,403	(3,706,507)	-8.5%	
10	TOTAL OUTPATIENT REVENUE		27,392,599	28,832,987	1,440,388	5.3%		81,761,008	84,423,277	2,662,269	3.3%	
11	DEDUCTIONS FROM REVENUE		(37,324,827)	(35,288,391)	2,036,436	-5.5%		(110,565,878)	(108,817,836)	1,748,042	-1.6%	
12												
13	OTHER OPERATING REVENUE		678,733	699,931	21,198	3.1%		2,494,384	2,451,220	(43,164)	-1.7%	
14	OTHER REVENUE - RATE RANGE		0	0	0	0.0%		0	0	0	0.0%	
15	OTHER REVENUE - OTHER SUPPLEMENTALS		0	0	0	0.0%		456,322	456,322	0	0.0%	
16	OTHER REVENUE - DSH		8,065	0	(8,065)	-100.0%		24,195	0	(24,195)	-100.0%	
17	OTHER REVENUE - P4P		0	0	0	0.0%		1,863	1,863	0	0.0%	
18	OTHER REVENUE - OTHER		207,562	236,825	29,263	14.1%		622,686	603,717	(18,969)	-3.0%	
19	OPERATING TAX REVENUES		463,106	463,106	0	0.0%		1,389,318	1,389,318	0	0.0%	
20												
21	TOTAL OPERATING EXPENSE		7,830,333	8,240,490	(410,157)	-5.2%		23,311,061	24,260,761	(949,700)	-4.1%	
22	TOTAL LABOR EXPENSE		4,974,401	4,891,167	83,234	1.7%		14,870,509	14,704,516	165,993	1.1%	
23	WAGES		3,841,141	3,772,762	68,379	1.8%		11,498,941	11,742,333	(243,392)	-2.1%	
24	EMPLOYEE BENEFITS		1,003,184	997,929	5,255	0.5%		3,001,255	2,648,570	352,685	11.8%	
25	CONTRACT LABOR		130,076	120,476	9,600	7.4%		370,313	313,613	56,700	15.3%	
26	PHYSICIAN FEES		526,919	499,543	27,376	5.2%		1,580,757	1,485,889	94,868	6.0%	
27	PURCHASED SERVICES		945,597	1,245,762	(300,165)	-31.7%		2,823,427	3,582,636	(759,209)	-26.9%	
28	SUPPLY EXPENSE		883,904	965,112	(81,208)	-9.2%		2,639,412	2,790,517	(151,105)	-5.7%	
29	UTILITIES		126,856	140,902	(14,046)	-11.1%		358,314	328,867	29,447	8.2%	
30	REPAIRS AND MAINTENANCE		75,506	112,020	(36,514)	-48.4%		225,719	365,891	(140,172)	-62.1%	
31	INSURANCE		143,966	144,611	(645)	-0.4%		431,898	494,904	(63,006)	-14.6%	
32	OTHER EXPENSES		116,974	157,065	(40,091)	-34.3%		272,395	361,965	(89,570)	-32.9%	
33	LEASE AND RENTALS		36,210	84,308	(48,098)	-132.8%		108,630	145,576	(36,946)	-34.0%	
34												
35	NON-OPERATING REVENUE & EXPENSE											
36	TOTAL NON-OPERATING REVENUE & EXPENSE		767,956	562,095	(205,861)	-26.8%		2,278,868	1,444,560	(834,308)	-36.6%	
37	OTHER NON-OPERATING REVENUE INCL. DONATIONS		39,649	162,095	122,446	308.8%		93,947	244,560	150,613	160.3%	
38	OTHER NON-OPERATING DONATIONS		25,000	0	(25,000)	0.0%		50,000	50,000	0	0.0%	
39	NON-OPERATING TAX REVENUE		728,307	400,000	(328,307)	-45.1%		2,184,921	1,200,000	(984,921)	-45.1%	
40	EXTRAORDINARY REVENUE (EXPENSE)		0	0	0	0.0%		0	0	0	0.0%	
41												
42	TOTAL INTEREST & DEPRECIATION		934,520	1,427,601	(493,081)	-52.8%		2,803,560	3,544,153	(740,593)	-26.4%	
43	DEPRECIATION		521,390	524,463	(3,073)	-0.6%		1,564,170	1,590,833	(26,663)	-1.7%	
44	INTEREST & AMORTIZATION		413,130	903,138	(490,008)	-118.6%		1,239,390	1,953,320	(713,930)	-57.6%	
45												
46	Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD Net Loss through September would be											
47	reduced from (\$8,245,290) to (\$3,631,564) and the EBIDA loss would be reduced from (\$6,145,697) to (\$1,531,971).											

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	A	B	C	D	E
1	SAN GORGONIO MEM. HEALTH CARE DISTRICT & HOSPITAL - YTD				10/22/2024
2	BALANCE SHEET	JUNE 2024 (UNAUDITED)	SEPTEMBER 2024	VARIANCE JUNE 2024 TO SEPTEMBER 2024	VARIANCE PERCENTAGE
3					
4	TOTAL ASSETS	123,950,042	114,416,922	(9,533,120)	-8.3%
5	CURRENT ASSETS	29,875,725	24,568,124	(5,307,601)	-21.6%
6	CASH & EQUIVALENTS	19,438,107	12,789,509	(6,648,598)	-52.0%
7	NET PATIENT ACCOUNTS RECEIVABLE	9,181,423	8,197,739	(983,684)	-12.0%
8	HOSPITAL ACCOUNTS RECEIVABLE	89,675,653	78,882,377	(10,793,276)	-13.7%
9	LESS: ALLOWANCE FOR CONTRACTUALS & BAD DEBTS	(80,494,230)	(70,684,638)	9,809,592	-13.9%
10	OTHER CURRENT ASSETS	1,256,195	3,580,876	2,324,681	64.9%
11	TAXES RECEIVABLE	2,078,826	4,109,734	2,030,908	49.4%
12	MISC RECEIVABLE	(2,631,352)	(2,623,049)	8,303	-0.3%
13	DUE FROM 3RD PARTIES	(940,346)	(816,989)	123,357	-15.1%
14	INVENTORIES	2,075,663	2,139,177	63,514	3.0%
15	PREPAID EXPENSES	673,404	772,003	98,599	12.8%
16					
17	ASSETS WITH LIMITED USE	17,839,022	13,119,370	(4,719,652)	-36.0%
18	NET PROPERTY, PLANT, AND EQUIPMENT	75,250,288	75,757,731	507,443	0.7%
19	PROPERTY, PLANT, AND EQUIPMENT	173,489,236	175,268,850	1,779,614	1.0%
20	LAND & LAND IMPROVEMENTS	4,828,182	4,861,325	33,143	0.7%
21	BUILDINGS & BUILDING IMPROVEMENTS	132,533,755	132,652,072	118,317	0.1%
22	FIXED EQUIPMENT	31,736,836	31,714,056	(22,780)	-0.1%
23	CONSTRUCTION IN PROGRESS	4,390,463	6,041,397	1,650,934	27.3%
24	LESS: ACCUMULATED DEPRECIATION	(98,238,948)	(99,511,119)	(1,272,171)	1.3%
25	OTHER ASSETS	985,094	971,688	(13,406)	-1.4%
26					
27	TOTAL LIABILITIES & FUND BALANCE	123,950,042	114,416,922	(9,533,120)	-8.3%
28	TOTAL LIABILITIES	155,018,818	153,730,902	(1,287,916)	-0.8%
29	CURRENT LIABILITES	34,929,119	37,609,939	2,680,820	7.1%
30	ACCOUNTS PAYABLE	8,181,110	10,343,921	2,162,811	20.9%
31	PAYROLL PAYABLES	4,653,853	5,768,926	1,115,073	19.3%
32	SALARIES & WAGES PAYABLE	909,057	1,370,355	461,298	33.7%
33	PAYROLL TAXES & DEDUCTIONS PAYABLE	847,813	1,446,158	598,345	41.4%
34	ACCRUED PTO & SICK DAYS PAYABLE	2,896,983	2,952,413	55,430	1.9%
35	LINE OF CREDIT	12,065,351	12,299,058	233,707	1.9%
36	OTHER CURRENT LIABILITIES	10,028,805	9,198,034	(830,771)	-9.0%
37	ACCRUED INTEREST PAYABLE	1,967,348	1,074,271	(893,077)	-83.1%
38	OTHER CURRENT LIABILITIES	4,166,440	3,865,783	(300,657)	-7.8%
39	DEBT - CURRENT	3,895,017	4,257,980	362,963	8.5%
40					
41	LONG TERM LIABILITIES	120,089,699	116,120,963	(3,968,736)	-3.4%
42					
43	NET ASSETS	(31,068,776)	(39,313,980)	(8,245,204)	21.0%
44	NET ASSETS - UNRESTRICTED	(31,068,776)	(39,313,980)	(8,245,204)	21.0%
45	NET ASSETS - BEGINNING OF PERIOD	(35,868,911)	(31,068,690)	4,800,221	-15.5%
46	CURRENT YEAR NET GAIN/(LOSS)	4,800,135	(8,245,290)	(13,045,425)	158.2%
47					
48	Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were				
49	booked, the YTD Net Loss through September would be reduced from (\$8,245,290) to (\$3,631,564).				

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	B	C	D	E	F	G	H	
1	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL							
2						(UNAUDITED)	(UNAUDITED)	
3						Current Month	Y-T-D	
4						9/30/2024	9/30/2024	
5	BEGINNING CASH BALANCES							
6		Cash: Beginning Balances- Hospital				\$ 14,470,234	\$ 17,986,894	
7		Cash: Beginning Balances- District				449,542	1,370,686	
8		Cash: Beginning Balances Totals				\$ 14,919,776	\$ 19,357,580	
9								
10	Receipts							
11		Patient Collections				\$ 5,005,593	\$ 16,586,230	
12		Tax Subsidies/Measure D/Prop 13				463,106	1,389,318	
13		Misc Tax Subsidies				-	-	
14		Donations/Grants/Loans				25,000	75,000	
15		Supplemental Funding (Rate Range, Etc.)				-	458,185	
16		Draws/(Paydown) of LOC Balances				-	-	
17		Other Revenues/Receipts/Transfers				211,825	578,717	
18	TOTAL RECEIPTS						\$ 5,705,524	\$ 19,087,450
19								
20	Disbursements							
21		Wages, Benefits, & Contract Labor				\$ 4,891,167	\$ 14,704,516	
22		Other Operating Costs				3,349,323	9,556,245	
23		Capital Spending				654,994	1,777,615	
24		Debt Service Payments (Excl.G/O Bonds)				80,825	242,475	
25		Other - Changes in Accounts Payable, IGT's, Etc.				(1,140,518)	(625,330)	
26	TOTAL DISBURSEMENTS						\$ 7,835,791	\$ 25,655,521
27								
28	TOTAL CHANGE in CASH						\$ (2,130,267)	\$ (6,568,071)
29								
30	ENDING CASH BALANCES							
31		Ending Balances- Hospital				\$ 12,176,113	\$ 12,339,967	
32		Ending Balances- District				613,396	449,542	
33		Ending Balances- Totals				\$ 12,789,509	\$ 12,789,509	
34								
35								
36								
37		LOC Current Balances				\$ 12,000,000	\$ 12,000,000	
38		LOC Interest Expense Incurred				90,000	378,000	
39	10/22/2024							
40								
41								
42	NOTE: THE CASH FLOW STATEMENT IS BASED ON DATA FROM THE UNAUDITED FINANCIAL STATEMENTS AS OF JUNE 30, 2024 AND WILL BE							
43	SUBJECT TO ADJUSTMENTS ASSOCIATED WITH THE FINAL AUDITED FINANCIAL STATEMENTS.							

TAB C

**SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT
QUARTERLY INVESTMENT REPORT**

Has the authority to invest funds been delegated to the District's CFO within the past 12 months?	Yes
What is the quarterly period covered by this report (June 30th, September 30th, December 31st or March 31st)?	9/30/2024
What is the date of preparation of this quarterly report?	10/18/2024
Has the preparation of this report been within 30 days following the end of the quarter being reported?	Yes
What is the date of presentation of this quarterly report to the District's Board of Directors?	11/5/2024
Has this report been submitted to the Board within 45 days following the end of the quarter being reported (Sec. 53646(b)(1))?	Yes
Are any of the District's funds under the management of contracting parties? If yes, list the contracting parties.	No Not applicable
Is the District's investment portfolio in compliance with the District's Investment Policy? If not, indicate why.	Yes Not applicable
If District manages an investment pool, is it able to meet its obligations for the 6 months following this quarter's end? If not, indicate why sufficient money shall, or may, not be available.	Not applicable Not applicable

Management Summary (Required pursuant to Investment Code Section 12)):

District reserves are maintained in collateralized deposit accounts with FDIC insured banks with the exception of the following accounts:

- 1 Ad Valorem Tax Deposit Account with U.S. Bank (pursuant to Deposit and Transfer Agreement dated September 1, 2022)*
 - 2 District Reserve Account for GO Bonds with the HCN Bank (ad valorem taxes in excess of GOB debt service requirements)**
 - 3 Excess Cash Custody Account with U.S. Bank (excess unrestricted cash pursuant to issuance of the 2022 Revenue Bonds)***
 - 4 GO Bond Project Account with LAIF (funds held over from prior GOBs)****
- * Held by U.S. Bank in First American Funds Shares - D Treasury Obligations
 ** Held by HCN Bank in their Premier Money Market Public Account
 *** Held in the Local Agency Investment Fund, a pooled money investment account managed by the State Treasurer's Office ("LAIF")
 **** Held in Demand Deposit State and Local Government Series (SLGS) US Treasury obligations

As such, the attached worksheets provide the beginning and ending quarterly balances of each of the above-indicated accounts that are not in collateralized checking account. The attached worksheets also provide information concerning the activity in each of these accounts that have occurred within each quarterly period being reported on. These four investment accounts are invested directly in US Treasury securities or are invested in money market accounts that invest primarily or only in US Treasury securities

Required Information (Analysis of current investment portfolio & individual transactions, if applicable):

Beginning quarterly balance of Investment Accounts (see attached worksheets)

- Add: Purchases and transfers of securities
- Add: Investment income
- Deduct: Administrative fees
- Deduct: Sales and transfers of securities

Deduct: Maturities of securities
Ending quarterly balance of Investment Accounts

Ending cash & cash equivalents held in District accounts (see attached worksheets)

Description of the investment portfolio:
See the attached worksheets.

Listing of investments, including the following information: ((Required pursuant to Section 53646(b)(1) of the Code)

Type of investment (see attached worksheets)

Issuer of investment

Maturity date of investment

Par amount invested in all securities

Dollar amount invested with all securities

Funds, investments or programs under management of contracted parties

Investments and moneys held by the District

With respect to securities held by the District and under management of any outside party, provide the following information:

Current market value as of the date of the report *

Source of current market valuation *

*** The above information is not required if investments are with:**

LAIF (managed by the State Treasurer's Office)

Banks, S&Ls or Credit Unions in accounts insured by the FDIC or similar federal insurance programs

County investment pools

In these instances, the most recent statemens received by the District are sufficient.

HCN BANK
Premier Money Market Public Account

	Acct. No. 6212
Balance as of 6/30/24	\$ 6,744,776.16
Interest 7/31/24	609.80
Interest 8/31/24	554.42
Interest 9/30/24	572.94
 Balance and Market Value as of 9/30/24	 \$ 6,746,513.32

Investments are held in the Bank's Premier Money Market Public Account. This account is collateralized pursuant to the Local Agency Security Program administered by the State of California. Collateral securities include U.S. Government Treasury and Agency securities held by an approved Agent of Depository, US Bank Trust. Market value is based on statements received.

LOCAL AGENCY INVESTMENT FUND ("LAIF")

Balance as of 6/30/24	\$ 5,157.05
Interest 7/15/24 (Quarterly)	58.19
Interest 8/15/24	-
Interest 9/15/24	-
 Balance and Market Value as of 9/30/24	 \$ 5,215.24

LAIF currently has over 2,300 participants (primarily special districts & cities) and \$19.6 billion in assets. LAIF currently maintains approximately 80% of its portfolio in Treasury and Agency obligations with the remaining portfolio in CDs, bank notes, commercial paper and time deposits. Market value is based on statements received.

**US BANK SGMHcD DEPOSIT AND TRANSFER AGREEMENT (dated 9/1/22)
2021 and 2022 Revenue Bonds Lock Box**

	TRF Acct. 5002	VATRA Acct. 5000	NVATRA Acct 5001
Balance as of 6/30/24	\$ 172,297.14	\$ 8,783,440.36	\$ 1,079,738.51
July Cash Receipts	236,254.01	-	-
July Transfers	(236,237.22)	209,373.20	26,864.02
July Disbursements	-	-	-
July Interest/Dividends	672.36	34,265.77	4,070.30
Balance as of 7/31/24	172,986.29	9,027,079.33	1,110,672.83
August Cash Receipts	213,124.93	-	-
August Transfers	(218,542.26)	159,968.16	58,574.10
August Disbursements	-	(5,562,418.75)	-
August Interest/Dividends	696.70	35,730.27	4,397.38
Balance as of 8/31/24	168,265.66	3,660,359.01	1,173,644.31
September Cash Receipts	-	-	-
September Transfers	-	-	-
September Disbursements	-	-	-
September Interest/Dividends	689.63	14,481.94	4,618.09
Balances & Market Values as of 9/30/24	<u>\$ 168,955.29</u>	<u>\$ 3,674,840.95</u>	<u>\$ 1,178,262.40</u>

Invested in First Amerian Funds Inc. SHS-D-Treasury Obligations Fund. This fund currently holds 100% of its assets in US Treasury obligations and US Treasury repurchase agreements. The fund's weighted average maturity is currently 31 days. Market value is based on statements received.

TRF - Tax Receipt Fund

VATRA - Voter Approved Tax Revenue Account

NVATRA - Non-Voter Approved Tax Revenue Account

**US BANK SGMHcD CUSTODY ACCOUNT
2023 Custody Account (due to 2022 Revenue Bonds funding working capital expenditures)**

	Acct. 2000
Balance as of 6/30/24	\$ 193,800.33
Interest 7/31/24	608.37
Interest 8/31/24	715.20
Interest 9/30/24	-
Balance and Market Value as of 9/30/24	<u>\$ 195,123.90</u>

Invested in US Treasury State and Local Government Series Demand Deposit (Demand Deposit SLGS). Backed by the federal government and interest earned is exempt from both yield restriction and arbitrage rebate. Market value is based on statements received.

TAB D



Transforming the Business of Healthcare™

Program Overview





Project Hangups / Implementation:

Implementation:

Sentinel and Sentrex Cores are live and with Support. The Trisus Medication Claim project was to start after the other products went live per Customer request. We have been working at the customers speed and pushing as needed.

Project Pain Points:

San Gorgonio IT and Allscripts resource attendance to scheduled calls, engagement during calls, and product understanding. Turnaround time for file creation and correction was also an issue. Credential Provider file comprehension and creation took a longer than expected.



Sentinel

What does it do:

Sentinel helps you capture more by providing detailed tracking of all drug activity at the 11-digit NDC level for a complete audit trail and more insights into your pharmacy operations. Sentinel will help you save by improving your drug spend with the ability to monitor the ratio of purchases to dispensations.

Go Live Date: 6/24/2024

Total Savings: 340 B savings \$52,241.50 WAC Impact \$121,677.53 = Net Savings -\$69,436.03

Current Issue: WAC Spend is higher than 340B causing a negative net savings.

Actions being taken: Our support team is looking into the root cause. This could be a simple ordering issue or an issue with split billing settings. Once support determines the what the cause is, we will be able to offer training or update settings so that we can work towards a positive Net Savings.



What does it do:

Sentrex is a SaaS-based solution that helps covered entities expand medication access while maintaining compliance with evolving legislation. The Sentrex 340B contract pharmacy module not only identifies eligible prescriptions when they are presented at the contract pharmacy, but it seamlessly manages inventory replenishment and financial reconciliation with little or no manual intervention.

Go live date: 6/20/2024

Revenue to Date: \$0.00

Current Issues: We are not seeing any eligible claims coming from your contract pharmacy, Thrifty Payless.

Actions being taken: We are currently working with our support team to uncover the root cause. We do see that a majority of the claims are being marked as ineligible due to certain payors being blacklisted. San Gorgonio has been asked to review the BIN PCN carve out list to make sure it is accurate. Our support team is also working with the Contract Pharmacy directly to determine if any settings need to be changed.



SM-RVS :

Referral Verification System:

Prescriptions are eligible for 340B replenishment if the patient on the prescription has a qualifying event at the hospital or clinic (CE, entity) and the provider that wrote the script is on the entity's provider file as eligible (among many other things). There are times, however, where a prescription can be eligible if the patient on the script has a qualifying event at the CE and the provider that wrote the script is NOT a credentialed provider. The prescription may be eligible for 340B replenishment if the provider that saw the patient at the hospital or clinic for the qualifying event referred the patient to the prescribing physician – this is a referral script.

Ready to Implement: Brittany Duty will be your contact for RVS and will lead the Kickoff Call. Joey and Jose currently working on scheduling the call.



Trisus Medication Claim:

What does it do: Trisus Medication Claim is an automated solution for scrubbing hospital claims that have drug related services for specific Pharmacy related issues. This could significantly reduce compliance and revenue integrity issues and manual claim rework time.

Implementation Status: In progress. San Gorgonio is currently waiting to hear back from Altera to discuss charge master settings. This will help determine how the program will be used, either pre or post scrubbed claims.

TAB E



Hospital P4P Q1 2024 Report (01/2024 - 03/2024)

San Geronio Memorial Hospital (TIN # 330420041)

Quality Measure	Baseline Rate	2024 Denom	2024 Numer	2024 Rate	Tier 1 Goal*	Tier 2 Goal	Total Payment	Forfeited Amount
Follow-Up Care for Mental Health or Substance Use Disorder ED - Seven Days	21.02%	39	10	25.64%	23.12%	27.59%	\$1,976.51	\$1,976.52
PCR Observed-to-Expected Ratio ↓	0.7442	11.73%	9.89%	0.8431	0.9314	0.8314	\$3,953.03	\$3,953.02

Quality Measure	2024 Goal	Total Payment	Forfeited Amount
HQI Cares: Domain Validation - Milestone 2	Obtain Validation in selected Domain	\$172,500.00	
	Obtain Validation in selected additional Domain	\$86,250.00	
National Association for Healthcare Quality (NAHQ®) Workforce Accelerator - Milestone 1	Sign and Submit Participation Agreement	\$10,000.00	\$0.00
National Association for Healthcare Quality (NAHQ®) Workforce Accelerator - Milestone 2	Complete the Professional Assessment	\$10,000.00	\$0.00
National Association for Healthcare Quality (NAHQ®) Workforce Accelerator - Milestone 3	Review Professional Assessment results	\$10,000.00	\$0.00
National Association for Healthcare Quality (NAHQ®) Workforce Accelerator - Milestone 4	Develop an action/training plan	\$10,000.00	\$0.00
Dexur Healthcare Quality Excellence Implementation - Milestone 1	Sign and Submit Participation Agreement	\$5,000.00	\$0.00
Dexur Healthcare Quality Excellence Implementation - Milestone 2	Execute BAA	\$5,000.00	\$0.00
Dexur Healthcare Quality Excellence Implementation - Milestone 3	HAI Data Access	\$10,000.00	\$0.00
Dexur Healthcare Quality Excellence Implementation - Milestone 4	Onboarding Process	\$10,000.00	\$0.00
Dexur Healthcare Quality Excellence Implementation - Milestone 5	HCAHPS Data Access	\$10,000.00	\$0.00
Quality Improvement Activity: Readmission Reduction - Milestone 1,2,3	Establish or provide evidence of a current Readmission Reduction Workgroup, Identify key priority areas for improvement, and Leverage analysis to implement performance improvement	\$100,000.00	\$0.00
Quality Improvement Activity: Patient Experience - Milestone 1	Establish the program	\$40,000.00	\$0.00
Quality Improvement Activity: Safety and Adverse Events - Milestone 1,2,3	Establish or provide evidence of a current Readmission Reduction Workgroup, Identify key priority areas for improvement, and Leverage analysis to implement performance improvement	\$100,000.00	\$0.00
Quality Improvement Activity: Clinical Variation Reduction - Milestone 1,2	Establish or provide evidence of a current Certification Steering Team, Participation	\$80,000.00	\$0.00
Manifest MedEx Active Data Sharing	Hospital must submit all required P4P data elements for all hospital events throughout the entire measurement period	\$7,758.56	\$0.00

Risk-Based Measures	Baseline Rate	2024 Denom	2024 Numer	2024 Rate	2024 Goal	5% Reduction Amount
Post-Discharge Follow-Up Within Seven Days of Discharge	45.45%	37	18	48.65%	Hospitals must maintain their baseline rate	\$0.00
CMQCC NTSV Reporting	42.9%	7	0	0.0%	Less than or equal to 23.6%	\$0.00
Covered CA (CCA) Adequate Network**	Hospitals must ensure that they have an adequate network that includes Anesthesiology, Diagnostic Radiology, and Pathology Providers					\$0.00

Total Admissions: 114
% of Total Admissions: 0.53%

Pool Amount: \$678,367.64
Total Payment Amount: \$672,438.10
Total Forfeited Amount: \$5,929.54



Hospital P4P Q1 2024 Report (01/2024 - 03/2024)

San Geronio Memorial Hospital (TIN # 330420041)

Report Footnotes:

* If 10% improvement over baseline rate exceeds Tier 2 goal, Tier 1 goal = 1% lower than Tier 2 goal

** An exception was made for the Covered CA (CCA) Adequate Network measure due to a data delay

↓ Lower rate indicates better performance

NA = Not Applicable. Minimum denominator requirement not met or data not available. Measures with a 2023 Rate of NA, 50th percentile of IEHP Network was set as Tier 1 Goal

NR= Not Reported. Hospitals are not eligible to receive incentive dollars for the measure or be subject to a 5% reduction of total P4P dollars for risk-based measures

NP = Not Participating. Hospital opted out of measure



Hospital P4P 2023 Reassessment Report

San Gorgonio Memorial Hospital (TIN # 330420041)

Quality Measure	Denominator	Numerator	Yearly Rate	Tier 1 Goal*	Tier 2 Goal	Payment Amount
Seven Day Discharge Follow Up	60	37	61.67%	36.67%	54.12%	\$4,141.51
Seven Day ED Follow Up Care	187	44	23.53%	24.75%	32.60%	\$0.00
Timely Postpartum Care	56	20	35.71%	44.81%	79.88%	\$0.00
Quality Measure	Observed Readmission Rate	Expected Readmission Rate	O/E Ratio	Tier 1 Goal*	Tier 2 Goal	Payment Amount
PCR O/E Ratio ↓	7.69%	10.10%	0.7614	1.0175	0.7977	\$11,784.00
Hospitalization for Potentially Preventable Complications ↓	1.16%	9.00%	0.1289	0.3835	0.3735	\$0.00
Quality Measure	Denominator	Numerator	Yearly Rate	Goal	Payment Amount	
NTSV C-Section	30	13	43.33%	Less than or equal to 23.6%	\$0.00	
Quality Measure	Goal					Payment Amount
MX Active Data Sharing	Critical Access Hospitals who meet the Manifest MedEx Active Data Sharing measure within any quarter of the 2023 performance year (quarter 1- 4).					NA

Total Payment Amount: \$15,925.51

- *Tier 1 Goal = baseline performance. If baseline performance exceeds Tier 2 goal, Tier 1 goal = 1% lower than Tier 2 goal
- ↓ Lower rate indicates better performance
- NA = minimum denominator requirement not met or hospital is not eligible for measure dollar amount
- NR = data not reported
- Measurement Period: 01/2023 - 12/2023
- Hospital only received payment if annual rate met Tier 1 or Tier 2 goal AND potential earnings were forfeited during Q1 - Q4 of the 2023 performance year