

#### AGENDA

#### REGULAR MEETING OF THE BOARD OF DIRECTORS Tuesday, January 7, 2025 – 4:00 PM

#### Modular C Classroom 600 N. Highland Springs Avenue, Banning, CA 92220

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Administration Office at (951) 769-2160. Notification 48 hours prior to the meeting will enable the Hospital to make reasonable arrangement to ensure accessibility to this meeting. [28 CFR 35.02-35.104 ADA Title II].

I. Call to Order

S. DiBiasi, Chair

TAB

#### II. Public Comment

A five-minute limitation shall apply to each member of the public who wishes to address the Hospital Board of Directors on any matter under the subject jurisdiction of the Board. A thirty-minute time limit is placed on this section. No member of the public shall be permitted to "share" his/her five minutes with any other member of the public. (Usually, any items received under this heading are referred to staff for future study, research, completion and/or future Board Action.) (PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.)

On behalf of the Hospital Board of Directors, we want you to know that the Board acknowledges the comments or concerns that you direct to this Board. While the Board may wish to occasionally respond immediately to questions or comments if appropriate, they often will instruct the Hospital CEO, or other Hospital Executive personnel, to do further research and report back to the Board prior to responding to any issues raised. If you have specific questions, you will receive a response either at the meeting or shortly thereafter. The Board wants to ensure that it is fully informed before responding, and so if your questions are not addressed during the meeting, this does not indicate a lack of interest on the Board's part; a response will be forthcoming.

#### **OLD BUSINESS**

III.	<ul> <li>*Proposed Action - Approve Minutes</li> <li>December 3, 2024, Regular Meeting</li> </ul>	S. DiBiasi	А
NEW	BUSINESS		
IV.	Hospital Board Chair Monthly Report	S. DiBiasi	verbal
V.	CEO Monthly Report	S. Barron	verbal

VI.	January, February, and March Board/Committee Meeting Calendars	S. DiBiasi	В
VII.	Reminder – All Hospital Board Members Annual Execution of Confidentiality and Nondisclosure Agreement	S. DiBiasi	С
VIII.	FOR REVIEW – Committee Assignments (Copy of 2024 Committee Members included as informational)	S. DiBiasi	D
IX.	FOR REVIEW – Existing Slate of Officers (Proposed approval for 2025 Slate of Officers scheduled for February 2025 Meeting – effective March 2025 Meeting)	S. DiBiasi	Ε
Х.	<ul> <li>* Proposed Action – Approve Mission/Vision/Values Statement (No recommended changes)</li> <li>• ROLL CALL</li> </ul>	S. DiBiasi	F
XI.	* Proposed Action – Appoint Ad Hoc Bylaws Committee • ROLL CALL	S. DiBiasi	verbal
XII.	Foundation Quarterly Report	V. Hunter	verbal
XIII.	Quarterly Construction Update	J. Peleuses	G
XIV.	Committee Reports:		
•	<ul> <li>Finance Committee</li> <li>December 17, 2024, regular meeting minutes</li> <li>* Proposed Action – Approve November 2024 Financial Statement</li> <li>• ROLL CALL</li> </ul>	S. DiBiasi/ D. Heckathorne (Unaudited)	Н
•	Revised Balance Sheet – December 17, 2024, Finance Committee Meeting – Int	formational	Ι
•	<ul> <li>Proposed Action – Recommend approval to the Healthcare District Board of the Renewal of the 2025 Annual Dues for the District Hospital Leadership Forum         <ul> <li>ROLL CALL</li> </ul> </li> </ul>	D. Heckathorne	J
XV.	Chief of Staff Report – Recommendations of the Medical Executive Committee – Informational	S. Khalil, M.D. Chief of Staff	K
XVI.	<ul> <li>* Proposed Action – Recommend Approval to the Healthcare District Board of Policies and Procedures</li> <li>ROLL CALL</li> </ul>	Staff	L

XVII. Community Benefit events/Announcements/ S. DiBiasi M and newspaper articles

#### \*\*\* ITEMS FOR DISCUSSION/APPROVAL IN CLOSED SESSION S. DiBiasi

- Proposed Action Recommend approval to Healthcare District Board Medical Staff Credentialing (Health & Safety Code §32155; and Evidence Code §1157)
- Receive Quarterly Environment of Care/Life Safety/Utility Management report. (*Health & Safety Code §32155*)

#### XVIII. ADJOURN TO THE CLOSED SESSION OF THE HOSPITAL BOARD

\* The Board will convene to the Open Session portion of the meeting approximately 2 minutes after the conclusion of Closed Session.

#### **RECONVENE TO OPEN SESSION**

#### \*\*\* REPORT ON ACTIONS TAKEN DURING CLOSED SESSION S. DiBiasi

XIX. Future Agenda Items

#### XX. ADJOURN

#### \*Action Required

In accordance with The Brown Act, *Section 54957.5*, all public records relating to an agenda item on this agenda are available for public inspection at the time the document is distributed to all, or a majority of all, members of the Board. Such records shall be available at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

I certify that on January 3, 2025, I posted a copy of the foregoing agenda near the regular meeting place of the Board of Directors of San Gorgonio Memorial Hospital, and on the San Gorgonio Memorial Hospital website, said time being at least 72 hours in advance of the regular meeting of the Board of Directors (Government Code Section 54954.2).

Executed at Banning, California, on January 3, 2025

ariel Whitley

Ariel Whitley, Executive Assistant

S. DiBiasi

TAB A

## REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

### December 3, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors was held on Tuesday, December 3, 2024, in Modular C meeting room, 600 N. Highland Springs Avenue, Banning, California.

Members Present:	Susan DiBiasi (Chair), Perry Goldstein, Shannon McDougall, Darrell Petersen,				
	Ron Rader, Steve Rutledge, Randal Stevens, Lanny Swerdlow				

Members Absent: Dennis Tankersley

Required Staff: Steve Barron (CEO), Sherif Khalil, MD (Chief of Staff), Angie Brady (CNE), John Peleuses (VP Ancillary and Support Services), Ariel Whitley (EA/Director of Comp. and Privacy), Annah Karam (CHRO), Dan Heckathorne (CFO), Sarah Henke (Wipfli), David Imus (Wipfli), Tracie Hudson (Director; Infection Prevention and Control)

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AGENDA ITEM		ACTION / FOLLOW-UP
Call To Order	Chair, Susan DiBiasi, called the meeting to order at 4:02 pm.	
Public Comment	Diego Rose addressed the board with the following topic: House Subcommittee Report on COVID.	
OLD BUSINESS		
Proposed Action - Approve Minutes November 5, 2024, regular meeting.	Chair, Susan DiBiasi, asked for any changes or corrections to the minutes of the November 5, 2024, regular meeting. There were none.	The minutes of the November 5, 2024, regular meeting will stand correct.
NEW BUSINESS		
Hospital Board Chair Monthly Report	Susan DiBiasi reported that two board members will no longer be serving on the board as their terms have ended. The two are Dennis Tankersley and Randal Stevens of the Healthcare District Board.	
CEO Monthly Report	Steve Barron, CEO, reported that the Financial Audit will be presented later during this meeting. He also reported that he has been working with Dan Heckathorne, CFO, on the Line of Credit.	

AGENDA ITEM					ACTION / FOLLOW-UP		
December 2024, January 2025, and February 2025 Board/Committee meeting calendars	Calendars for Dece included on the boar	Sebruary 2025 were	FOLLOW-OP				
FOR REVIEW – Hospital Bylaws		Chair DiBiasi noted that the Hospital Bylaws are included f review. Any suggested changes and/or additions should be direct to staff.					
FOR REVIEW – Mission/Vision/Values Statement	Susan DiBiasi not Statement is includ Vision, and Value S January board meeti	view. The Mission,					
COMMITTEE REPOR	TS:				I		
Finance Committee Proposed Action – Approve October 2024 Financial Statement	Dan Heckathorne, C 2024 Financial Repo the Finance Commit included on the boar <b>BOARD MEMBER</b>	M.S.C., (Rader/Stevens), the SGMH Board of Directors approved the October 2024 Financial Statement					
(Unaudited).	DiBiasi	Yes	Goldstein	Yes	as presented.		
	McDougall	Yes	Petersen	Yes			
	Rader	Yes	Rutledge	Yes			
	Stevens	Yes	Swerdlow	Yes			
	Tankersley	Absent	Motion carried.				
Proposed Action – Recommend approval to the Healthcare District Board of the FYE 24 Financial Audit	commend approval the Healthcare strict Board of the E 24 FinancialWipfli, LLP. David and Sarah presented the draft FYE 24 Financial Audit.BOARD MEMBER ROLL CALL:						
	DiBiasi	Yes	Goldstein	Yes	of the FYE 24 Financial Audit to		
	McDougall	Yes	Petersen	Yes	the Healthcare		
	Rader	Yes	Rutledge	Yes	District Board.		
	Stevens Yes Swerdlow Yes						
	Tankersley	Absent	Motion carried.				
Chief of Staff Report Recommendations of the Medical Executive Committee – Informational	A discussion was h Executive Committe <u>Approval Item(s):</u> • 2024 Annual						

AGENDA ITEM					ACTION / FOLLOW-UP		
	to MEC Mer • Karius Test	FOLLOW-UP					
Proposed Action – Recommend Approval to the Healthcare District Board of Policies and	There were three (3) approval to the Healt <b>BOARD MEMBER</b>	thcare District	Board.	for recommended	M.S.C., (Rader/Swerdlow), the SGMH Board of Directors voted to		
Procedures	DiBiasi McDougall Rader Stevens Tankersley	Yes Yes Yes Yes Absent	GoldsteinPetersenRutledgeSwerdlowMotion carried.	Yes Yes Yes Yes	recommend approval to the Healthcare District board of the policies and procedures as submitted.		
Community Benefit events/Announcement s/and newspaper articles	Miscellaneous inform	nation was incl	uded on the board ta	ablets.			
Adjourn to Closed Session	acted upon during Cl → Receive the Q → Recommend a	<ul> <li>Chair, DiBiasi reported on the items to be reviewed and discussed and/or acted upon during Closed Session will be:</li> <li>&gt; Receive the Quarterly Infection Prevention and Control Report</li> <li>&gt; Recommend approval to the Healthcare District Board – Medical Staff Credentialing</li> </ul>					
Reconvene to Open Session	The meeting adjourn The meeting adjourn Chair DiBiasi report the Closed Session a > Received the C > Recommended Staff Creden were provide reappointme						
Future Agenda Items	• New streams of re	evenue for the	Hospital and Distric	t			
Adjourn	The meeting was adj	ourned at 8:47	pm.				

In accordance with The Brown Act, *Section 54957.5*, all reports and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours. Monday through Friday, 8:00 am - 4:30 pm.

Respectfully submitted by Ariel Whitley, Executive Assistant

TAB B



# January 2025

# Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1 Admin Closed—New Year's Day!	2	3	4
5	6	7 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	8	9	10 Beaumont Chamber Breakfast @7:30AM	11
12	13	14	<ul><li>15</li><li>9:00 am HR Committee Meeting</li><li>10:00 am Community</li><li>Planning Meeting</li></ul>	16	17	18
19	20	21	22	23	24 District Clinic Ribbon Cutting Ceremony	25
26	27	28 9:00 am Finance Committee	29	30	31	



# February 2025

# Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	5	6	7	8
9	10	11	12	13	14 7:00 Beaumont Chamber Breakfast	15
16	17 Admin Closed— Presidents' Day!	18	19 7:00 Banning Chamber Breakfast	20	21	22
23	24	25 9:00 am Finance Committee	26	27	28	



# March 2025

Board of Directors Calendar

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4 4:00 pm Hospital Board Meeting 6:00 pm Healthcare District Board Meeting	5	6	7	8
9	10	11	12	13	14 7:00 Beaumont Chamber Breakfast	15
16	17	18	19 7:00 Banning Chamber Breakfast	20	21	22
23	24	25 9:00 am Finance Committee	26	27	28	29
30	31					

TAB C

# CONFIDENTIALITY AND NONDISCLOSURE AGREEMENT

# HOSPITAL BOARD

This Confidentiality and Nondisclosure Agreement ("Agreement") is entered into on between San Gorgonio Memorial Hospital, a California nonprofit public benefit corporation ("Hospital") and \_\_\_\_\_\_, an individual ("Board/Committee Member"). The Hospital and Board/Committee Member are each a "Party" and sometimes collectively referred to herein as the "Parties".

# RECITALS

A. Board/Committee Member has been appointed as a member of Hospital's Board of Directors and its Committees wherein Board/Committee Member will have access to certain business information, including, but not limited to, financial information exchanged in closed door sessions of the Board of Directors ("Confidential Information").

B. Board/Committee Member desires to assure Hospital that the Confidential Information will not be disclosed to other individuals or entities, except as expressly authorized by this Agreement.

NOW, THEREFORE, the Parties hereby agree as follows:

# **OPERATIVE PROVISIONS**

1. <u>Acknowledgment</u>. The Parties acknowledge and understand that the Confidential Information contains sensitive and private information, some of which may constitute trade secrets of Hospital.

2. <u>Restriction on Use</u>. The Parties agree that only individuals authorized by Hospital ("Authorized Persons"), shall have access to the Confidential Information and that Hospital shall cause any such Authorized Persons having access to the Confidential Information to sign an agreement substantially in the form of this Agreement, in which said Authorized Person agrees to be bound by terms and provisions substantially identical to those set forth in this Agreement.

3. <u>Restriction on Disclosure</u>. Each Party further agrees on behalf of itself and any Authorized Persons, that it shall hold, maintain, and protect the confidential nature of the Confidential Information and shall not disclose the existence or contents of the Confidential Information to any person or entity, except as expressly authorized by this Agreement.

4. <u>Exceptions to Restriction on Disclosure</u>. Nothing contained in this Agreement shall prevent or be interpreted as preventing either Party or the Authorized Persons from disclosing the Confidential Information under the following circumstances:

- (a) Where written consent is provided by the non-disclosing Party; and
- (b) Where disclosure of the Confidential Information is required by subpoena

or other process of law; provided the subpoenaed Party or the Authorized Persons, as the case may be, shall promptly notify the non-subpoenaed Party of the receipt of said process so as to allow the non-subpoenaed Party every opportunity to resist the subpoena, service of process or court order.

5. <u>No Rights in Confidential Information</u>. No rights or licenses in the Confidential Information, expressed or implied, are granted to Board/Committee Member as a result of this Agreement.

6. <u>Survival</u>. Board/Committee Member's obligations with respect to the Confidential Information shall survive any expiration, termination or cancellation of this Agreement and continue to bind Committee Member.

7. <u>Governing Law</u>. This Agreement shall be governed by the laws of the State of California.

8. <u>Remedies</u>. Board/Committee Member acknowledges that money damages alone would not be a sufficient remedy for its breach of this Agreement. In addition to all other remedies, Hospital shall be entitled to specific performance and injunctive or equitable relief to remedy a breach. Board/Committee Member agrees to waive any requirement for the securing or posting of a bond in connection with such remedy. Board/Committee Member agrees to be fully responsible for its breach of any provision of this Agreement.

9. <u>Entire Agreement</u>. This Agreement constitutes the entire agreement and understanding of the Parties with respect to the subject matter herein and supersede all prior agreements and understandings, whether oral or written.

10. <u>Severability</u>. Whenever possible, each provision of this Agreement will be interpreted in such manner as to be effective and valid under applicable law, but if any provision of this Agreement is held to be invalid, illegal or unenforceable in any respect under any applicable law or rule in any jurisdiction, such invalidity, illegality or unenforceability will not affect any other provision or any other jurisdiction but this Agreement will be reformed, construed and enforced in such jurisdiction as if such invalid, illegal or unenforceable provision had never been contained herein.

IN WITNESS WHEREOF, this Agreement has been executed as of the day and year first above written.

# **BOARD/COMMITTEE MEMBER:**

By:

(signature)

Name:

(printed)

TAB D

# San Gorgonio Memorial Hospital Board

Standing Committee Assignments for 2024

# **Finance Committee**

Susan DiBiasi (C), Ron Rader, Darrell Petersen, Steve Rutledge

# Human Resources Committee

Susan DiBiasi, Perry Goldstein, Ron Rader, Steve Rutledge (C)

# **Community Planning Committee**

Susan DiBiasi, Perry Goldstein, Shannon McDougall, Darrell Petersen, Ron Rader, Steve Rutledge (C), Lanny Swerdlow

# **Executive Committee**

Susan DiBiasi (C), Darrell Petersen, Steve Rutledge Healthcare District representative – Ron Rader

Note: (C) indicates Committee Chair

TAB E



# 2024 SLATE OF OFFICERS

# POSITION

# <u>NAME</u>

Chair

Vice Chair

Secretary

Treasurer

Susan DiBiasi

Steve Rutledge

Ron Rader

**Darrell Petersen** 

TAB F



# Mission

To restore health and relieve suffering by providing safe, high-quality, affordable healthcare services

# Vision

Patients trust San Gorgonio Memorial Hospital to provide safe, personalized healthcare services.

# Values

We make those we serve our highest priority

We respect privacy and confidentiality

We communicate effectively

We conduct ourselves professionally

We have a sense of ownership

We are committed to each other and to our community

We Care for Our Community Safe Care • Quality Care • Our Care Safe, Great, Modern Healthcare

> Approved by the Board of Directors January 7, 2025

TAB G

# Quarterly Construction Update

Report As of 26 Dec. 2024

# January 2025

Project	Start Date	Anticipated Completion Date	Status	Progress
New Diagnostic Imaging CT	1/5/2024	01/29/2025	Open	Waiting for HCAI approval on change order for anchoring of air-handling unit. Once received there will be final inspections and sign-off followed by applications training.
Replacement of R/F Room	5/8/2024	01/15/2025	Open	R/F room construction completed, awaiting final inspection by HCAI and CDPH for occupancy and applications training.
Seismic Retrofit – Material Testing and Conditional Testing Program (MTCAP)	5/29/2024	5/29/2025	Open	In Progress Currently testing in Med/Surg
Spect CT	1/18/2024	9/30/2025		Plans approved by HCAI. Construction Kick-off meeting January 2025. The estimated construction will take approximately 32 weeks finishing the end of August 2025. Followed by the installation of the equipment.







# **Diagnostic Imaging CT**



# Fluoroscopy Room Replacement

TAB H

### REGULAR MEETING OF THE SAN GORGONIO MEMORIAL HOSPITAL BOARD OF DIRECTORS

## FINANCE COMMITTEE December 17, 2024

The regular meeting of the San Gorgonio Memorial Hospital Board of Directors Finance Committee was held on Tuesday, December 17, 2024, in the Administration Boardroom, 600 N. Highland Springs Avenue, Banning, California.

Members Present: Susan DiBiasi (Chair), Darrell Petersen, Ron Rader, Steve Rutledge

Members Absent: None

<u>Required Staff</u>: Steve Barron (CEO), Angie Brady (CNE), Daniel Heckathorne (CFO), John Peleuses (VP, Ancillary & Support Services), Ariel Whitley (Executive Assistant), Annah Karam (CHRO)

AGENDA ITEM		ACTION / FOLLOW- UP				
Call To Order	Susan DiBiasi cal	m.				
Public Comment	No public present					
OLD BUSINESS					I	
Proposed Action - Approve Minutes November 26, 2024, regular meeting	Susan DiBiasi ask the November 26,	The minutes of the November 26, 2024, regular meeting will stand correct as presented.				
NEW BUSINESS	L					
Proposed Action – Recommend Approval to Hospital Board of Directors - Monthly Financial Report (Unaudited)	Daniel Heckathor finance report as i The month of Nov <b>ROLL CALL:</b>	nformational.		ted November 2024	M.S.C. (Rutledge/DiBiasi), the SGMH Finance Committee voted to recommend approval of the Unaudited	
– November 2024	DiBiasi	Yes	Petersen	Yes	November 2024 Financial report to	
	RaderYesRutledgeYesMotion carried.					
Proposed Action – Recommend Approval to Hospital Board and Healthcare District Board of the Renewal of the 2025	The DHLF is the g and planning for a of California Heal as outlined in the ROLL CALL:	M.S.C. (Rutledge/Petersen), the SGMH Finance Committee voted to recommend approval of the Renewal of the 2025 Annual Dues for				

AGENDA ITEM		ACTION / FOLLOW- UP					
Annual Dues for the District Hospital Leadership Forum (DHLF)	DiBiasi Rader Motion carried.	Yes Yes	Petersen Rutledge	Yes Yes	the District Hospital Leadership Forum (DHLF) to the Hospital Board and Healthcare District Board of Directors as presented.		
Future Agenda Items		<ul><li>Accounting Projects</li><li>340B Program Update</li></ul>					
Next Meeting Adjournment	The next regular 28, 2025 @ 9:00 The meeting was						

In accordance with The Brown Act, *Section 54957.5*, all reports, and handouts discussed during this Open Session meeting are public records and are available for public inspection. These reports and/or handouts are available for review at the Hospital Administration office located at 600 N. Highland Springs Avenue, Banning, CA 92220 during regular business hours, Monday through Friday, 8:00 am - 4:30 pm.

Minutes respectfully submitted by Ariel Whitley, Executive Assistant



# SAN GORGONIO MEMORIAL HOSPITAL BANNING, CALIFORNIA

**Unaudited Financial Statements** 

for

FIVE MONTHS ENDING NOVEMBER 30, 2024

FY 2025

**Certification Statement:** 

To the best of my knowledge, I certify for the hospital that the attached financial statements, except for the impact of certain final unbooked June 30, 2024 year end audit entries, do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Note: Because these reports are prepared for internal users only, they do not purport to conform to the principles contained in U.S. GAAP.

Certified by: Daniel R. Heckathorne Daniel R. Heckathorne

12/17/2024

CFO

# San Gorgonio Memorial Hospital Financial Report - Executive Summary - 12 17 24 For the Month of November, 2024 and YTD Five Months Ended November 30, 2024

# Profit/Loss (EBIDA) Summary (MTD) Negative and (YTD) Negative (comparisons to Budget)

**Month** - The month of November resulted in negative \$1.87M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted negative EBIDA of \$1.55M. Overall Surplus was negative \$2.16M compared to the budgeted negative Surplus of \$1.71M.

**YTD** – The five months ending November resulted in negative \$9.63M Earnings before Interest, Depreciation and Amortization (EBIDA) compared to budgeted negative EBIDA of \$8.67M. Overall Surplus was negative \$12.65M compared to the budgeted negative Surplus of \$8.43M.

Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal and interest payments were booked, the YTD EBIDA would be a negative \$3.36M compared to the actual negative booked \$9.63M.

## Monthly Adjustments and Items of Note:

- E/R visits and Surgeries exceeded budget; Patient Days and Adjusted Patient Days were below budget.
- HQAF Supplemental income was \$856,148.
- Other items of note are presented in the Extraordinary Items summary immediately following this Executive Summary.

**Monthly Workloads** – The November inpatient average daily census was 20.8 compared to the budgeted 22.6. Adjusted Patient Days were 3.2% under budget (1,857 vs. 1,919), while Patient Days were 8.0% under (624 vs. 678) budget. Emergency Visits were 1.3% over budget (3,589 vs. 3,543), and Surgeries were 5.8% over budget (109 vs. 103), and were 15.6% over the 94 cases the previous November.

**YTD Workloads** - The inpatient average daily census through November was 19.5 compared to the budgeted 22.0. Adjusted Patient Days were 3.9% under budget (9,242 vs. 9,622), while Patient Days were 11.7% under (2,976vs. 3,370) budget. Emergency Visits were 1.1% over budget (17,995 vs. 17,797), and Surgeries were 4.9% under budget (523 vs. 550, and 555 in the previous year).

## Patient Revenues (MTD) Positive Variance (YTD) Positive Variance

Month - Net Patient Revenues in November were \$4.58M, or \$81K over budget.

**YTD** – Net Patient Revenues through November were \$25.29M, or \$676K over budget. Other items of note included the fact that gross Inpatient Revenues were \$5.90M below budget, and gross Outpatient Revenues were \$4.75M over budget. As discussed in the past, Inpatient Revenues pay about 16% of charges, compared to Outpatient Revenues which pay under 9% of charges.

# Total Operating Revenues (MTD) Positive Variance & (YTD) Positive Variance

**Month** – Operating Revenue in November was \$110K over budget. This is impacted by the Net Patient Revenues being \$81K over budget and the Non-Patient Revenues being \$29K over budget.

YTD - Operating Revenue through November was \$584K over budget. This is impacted by the Net Patient Revenues being \$676K over budget and the Non-Patient Revenues being \$92K under budget.

# Operating Expenses (MTD) Negative & (YTD) Negative Variance

**Month** - Operating Expenses in November were \$8.02M which was over budget by \$432K. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$72K under budget. The Wages were \$53K over budget while the Benefits were \$203K under budget and

the Contract Labor was over budget by \$203K; 2) Purchased Services were over budget by \$327K due to a) accounting project fees (\$70K), b) legal fees (\$25K, c) service agreements (\$59K), and purchased services (\$66K); Supplies were over budget by \$\$55K, Repairs were over budget by \$56K, and Other Expenses were over budget by \$81K, including phone \$32K and License and taxes of \$\$47K. Other Items: Non-Operating Revenues & Expenses - 1) Measure A Tax income projected revenues are reduced to \$400K per month based on the newly approved tax rate that was established at the August Board meeting; 2) Interest expenses included accruals for a) \$30K for the recent litigation settlement and b) \$90K for LOC interest; 3) Extraordinary Expense reduction for Salary accruals for 2022 – 2024 totaled \$338K.

**Year-to Date** – Operating Expenses through November were \$40.22M which was over budget by \$1.54M. Key items that impacted Expenses were: 1) Salaries, Wages, Benefits, and Contract Labor were collectively \$287K below budget. 2) Purchased Services were over budget by \$1.31M due to a) accounting and other project fees (\$535K), b) Service Agreements (\$261K), and c) general purchased services (\$242K); 3) Supplies were over budget by \$196K including prostheses (\$106K) and drugs (\$79K); 4) Repairs were over budget by \$230K, which included Plant Operation ongoing maintenance project costs of \$198K; 5) Other Expenses are over budget (\$200K) for phone services, dues and subscriptions, and Holiday events for staff. Other Items: (See "Monthly" comments above: Property Tax Revenues are under budget \$1.64M, and Interest costs are \$991K over budget due to litigation (\$158K), LOC (\$453K), and booking to the new "normal" for all bonds costs for the first five months.

# Balance Sheet/Cash Flow

Patient cash collections in November were \$4.81M compared to \$5.26M in October and \$5.01M in September. Factors in the drop included 1) 30 calendars in November, along with what were effectively three holidays in the month. Gross Accounts Receivable Days in November were 58.0 in November compared to 56.5 In October and 57.4 in September.

November's operating cash balance was \$5.79M compared to \$14.01M in October and \$12.78M in September. As of November 30, Accounts Payable were \$10.78M compared to \$12.76M in October and \$9.63 in June, 20-24. The Line of Credit balance remained at \$12M, the same as it was as of June 27, 2024. Other major changes in November included funding the annual Rate Range IGT for \$8.71M in mid-November from previously earned Net Revenues from July, 2024 – October, 2024. On November 25, IEHP advanced \$5M of its overall Rate Range Supplemental Funding distributions due to San Gorgonio for purposes of making routine A/P and payroll payments. The overall Rate Range payments are expected to be fully reconciled by IEHP in January, 2025 and the remainder of the funds will be distributed to the District at that time.

## Summary 8 1

## Positive takeaways:

- 1) The Rate Range IGT was funded in mid-November.
- 2) November and YTD Net Revenues are over budget. after the first four months of the fiscal year.
- 3) IEHP was able to advance \$5M (in late November) funds due to the District, which enabled the outstanding A/P to be addressed.

# Negative/Challenging takeaways:

- 1) Operating Expenses Exceeded budget mostly due to Purchased Services Expenses.
- 2) Non-Operating Revenue/Expenses did not meet budget due to lower Measure A taxes along with there being no Donations to be recorded in October, both of which impact the YTD results.

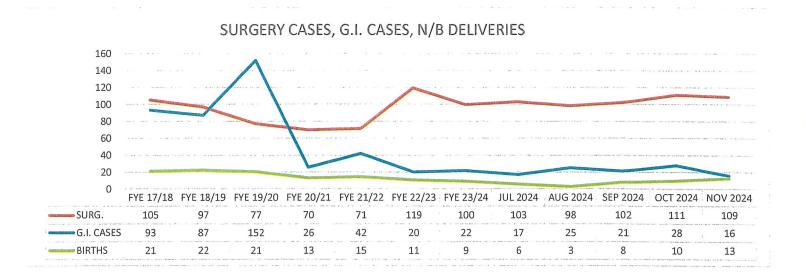
L	A 1	B C	0	E	4	5	H	_
1	SGMH NOVEMBER 2024 EXTRAORDINARY ITEMS IMPACTING OVERALL FINANCIAL OUTCOMES	ING OVERA		ICIAL OUTCOMES			ਸ   ਸ	12/17/2024
n k	B EXPENSE				INCOME		g	GAIN/(LOSS)
4								
ŝ	5 EBIDA ITEMS:							
9								
~ °	7 SALARIES / BENEFITS/ CONTRACT LABOR & RELATED ITEMS			REVENUES				
0 0	9 COMBINED LABOR AND BENEFITS OVER (UNDER) BUDGET	[2]	(71,765)	NET PATIENT REVENUES OVER (UNDER) BUDGET		81,358		
ព្	0							
Ħ	1 OTHER EXPENSE			SUPPLEMENTAL REVENUES				
11	2							
μ	3 ACCOUNTING PROJECT NET OF CONTROLLER & 3 STAFF MEMBERS)	70	70,484	HQAF DMPH DIRECT PAYMENT		856,148		
4	4							
ų	5 LEGAL FEES OVER BUDGET	45	45,023					
16	9							
4	2			OTHER REVENUES				
18	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~							
ម្ម	0			BETA REFUND (FIRST OF 2 PAYMENTS)		46,758		
2	0							
21	1 EXTRAORDINARY NEGATIVE EXPENSES: EBIDA RELATED	43	43,742	EXTRAORDINARY POSITIVE (NEGATIVE) REVENUES: EBIDA RELATED		984,264		940,522
ដ	7							
23	3							
24	24 NON EBIDA ITEMS:							
ะก								
26	6 LINE OF CREDIT INTEREST EXPENSE	6	000()06	INTEREST EARNINGS OVER BUDGET		25,670		
27 28	7 8 INTEREST EXPENSE ACCRUAL - LITIGATION MATTERS	32	32,000	MEASURE A TAX INCOME OVER (UNDER) BUDGET		(328,307)		
ุร	6							
30	O SALARY ACCRUALS ADJUSTMENT 2022 - 2024 (EXPENSE REDUCTION)	(338	(338,104)	GRANT RECEIVABLE FOR WOMENS & FAMILY CLINIC EXPENSES		24,890		
32	1 2 EXTRAORDINARY NEGATIVE EXPENSES: NON-EBIDA RELATED	(216	(216,104)	EXTRAORDINARY POSITIVE (NEGATIVE) REVENUES: NON-EBIDA RELATED		(277,747)		(61,643)
ŝ								
34	<sup>34</sup> Note: These variances are not intended to account for all variances, but are meant to highlight key or unusual variations.	variances, t	out are n	ieant to highlight key or unusual variations.			_	

STATISTICS	
Inpatient Admissions/Discharges (Monthly Average)	Represents number of patients admitted/discharged into and out of the hospital.
Patient Days (Monthly Average)	Each day a patient stays in the hospital is counted as a patient day. This count is normally done at midnight.
Average Daily Census (Inpatient)	Equals the average number of inpatients in the hospital on any given day or month.
Average Length of Stay (Inpatient)	Represents that average number of days that inpatients stay in the hospital.
Emergency Visits (Monthly Average)	Represents the number of patients who sought services at the emergency room.
Surgery Cases - Excluding G.I. (Monthly Average)	Equals the number of patients who had a surgical procedure(s) performed.
G.I. Cases (Monthly)	Number of patients who had a gastrointestinal exam performed.
Newborn Deliveries (Monthly)	Number of babies delivered.
PRODUCTIVITY	
Worked FTEs ( includes Registry FTEs)	Represents an equivalancy of full-time staff worked. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours worked by the number of hours worked by the number of hour pay period = 4.25 FTE's
Worked FTES per APD	Divides the Total Worked FTE's by the daily average of the Adjusted Patient Days.
Paid FTEs ( includes Registry FTEs)	Represents an equivalancy of full-time staff paid. One FTE is equivalent of working 40 hours per week, 80 hours per pay period, 173.3 hours per 30 day month, or 2,080 hours in a 52 week year. This calculation divides the number of hours paid (includes all hours paid consisting of worked hours, PTO hours, sick pay, etc.) by the number of hours in the respective work period (40, 80, etc.) Example: 500 hours paid in an 80 hour pay period = 6.25 FTE's.
Paid FTES per APD	Divides the Total Paid FTE's by the daily average of the Adjusted Patient Days.
ADJUSTED PATIENT DAYS	This is a blend of total patient days stayed in the hospital for a month, plus an equivalency factor (based on average inpatient revenues in order to account for outpatient workloads.

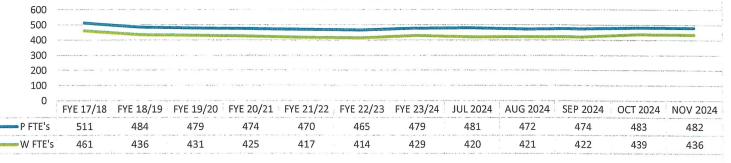
# SAN GORGONIO MEMORIAL HOSPITAL

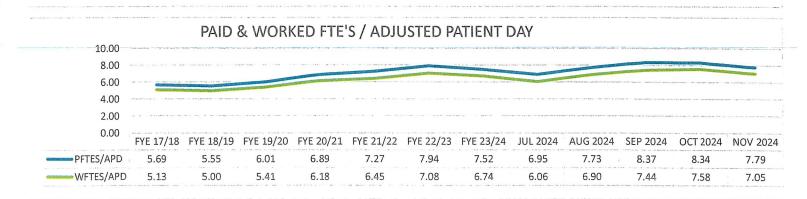
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	FYE 17/	c account in series		19 19 K 1	21 FYE 21/22							
DISCHARG	ES 253	238	224	222	209	182	176	199	168	138	178	172
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1,500									e and a second secon	1.11 Par an anna ann an Anna a		
1,000	Construction Service		allen al anna an an an							eren er minsteadar i 12 (2)		
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e par este o consider de		FYE 18/19			FYE 21/22		* ********		AUG 2024		OCT 2024	NOV 202
AT. DAYS	969	833	767	917	808	636	683	760	575	480	536	624
									to to build of the to be haven also			
			AVE	RAGE L	ENGTH C	)F STAY						
5.00			AVE	RAGE L	ENGTH C	OF STAY	1 (1) (1) (1) (1) (1) (1)	care characteria a de	10 - Maria Maria (10) - 100 Maria Maria Maria Maria (10)	19. de la companya de la comp	• (4) (4) (4) (4) (4) (4) (4) (4) (4) (4)	
5.00 4.00 3.00			AVE	RAGE L	ENGTH C	DF STAY						
4.00				RAGEL	ENGTH C	DF STAY						
4.00 3.00 2.00 1.00		FYE 18/19	AVE FYE 19/20		ENGTH C		FYE 23/24	JUL 2024	AUG 2024	SEP 2024	OCT 2024	NOV 20
4.00 3.00 2.00 1.00	-YE 17/18 3.83	FYE 18/19 3.50					FYE 23/24 3.89	JUL 2024 3.82	AUG 2024 3.42	SEP 2024 3.48	OCT 2024 3.01	NOV 20 3.63
4.00 3.00 2.00 1.00 0.00		and the second	FYE 19/20	FYE 20/21	FYE 21/22	FYE 22/23		· · · · · · · · · · · · · · · · · · ·		11.11.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.		
4.00 3.00 2.00 1.00 0.00 ALOS		and the second	FYE 19/20	FYE 20/21 4.13	FYE 21/22	FYE 22/23 3.49	3.89	· · · · · · · · · · · · · · · · · · ·		11.11.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.		
4.00 3.00 2.00 1.00 0.00 ALOS		and the second	FYE 19/20	FYE 20/21 4.13	FYE 21/22 3.87	FYE 22/23 3.49	3.89	· · · · · · · · · · · · · · · · · · ·		11.11.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.		
4.00 3.00 2.00 1.00 0.00 ALOS ,000 ,000		and the second	FYE 19/20	FYE 20/21 4.13	FYE 21/22 3.87	FYE 22/23 3.49	3.89	· · · · · · · · · · · · · · · · · · ·		11.11.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.		
4.00 3.00 2.00 1.00 0.00 ALOS		and the second	FYE 19/20	FYE 20/21 4.13	FYE 21/22 3.87	FYE 22/23 3.49	3.89	· · · · · · · · · · · · · · · · · · ·		11.11.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.		
4.00 3.00 2.00 1.00 0.00 ALOS ,000 ,000 ,000 0	3.83	3.50	FYE 19/20 3.43	FYE 20/21 4.13 EN	FYE 21/22 3.87	FYE 22/23 3.49	3.89	3.82	3.42	3.48		

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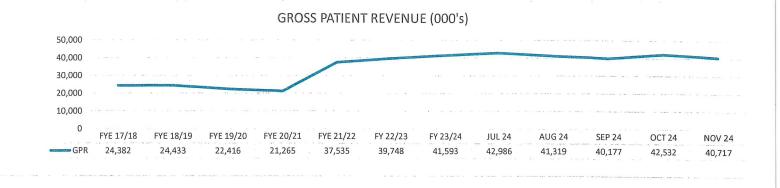
PAID	8	WORKED	FTE'S
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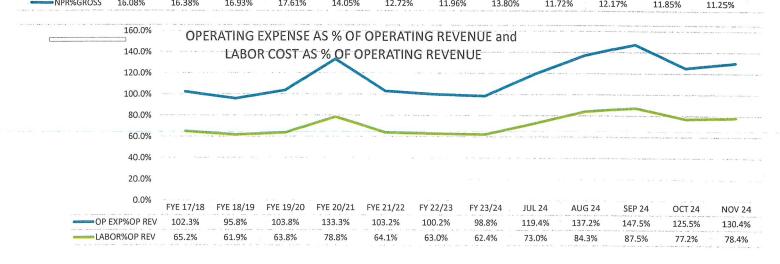
INCOME STATEMENT	
Gross Patient Revenue (000's) (Monthly Ave.)	Represents total charges (before discounts and allowances) made for all patient services provided.
Net Patient Revenue (NPR) (000's) (Monthly Ave.)	Equals the sum of all (patient) charges for services provided that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
NPR as % of Gross	Reflects the percentage of Gross Patient Revenues (charges) that are expected to be collected. Calculated by dividing Net Patient Revenue by the Gross Patient Revenue.
Total Operating Revenue (000's) (Monthly Ave.)	This reflects all Revenues available for payment of Operating Expenses. This includes Net Patient Revenue plus all other forms of miscellaneous Revenues.
Salaries, Wages, Benefits & Contract Labor (000's) (Monthly Ave.)	Represents the total staffing expenses of the Hospital
SWB + Contract Labor as % of Total Operating Revenu	SWB + Contract Labor as % of Total Operating Revenue Identifies what portion the Operating Revenues are spent on staffing costs.
Total Operating Expense (TOE) (000's)(Monthly Ave.)	Operating Expense reflects all costs needed to fund the Hospital's business operations.
TOE as % of Total Operating Revenue	Identifies the relationship that Operating Expenses have to the Total Operating Revenues.
EBIDA (000's)(Monthly Average)	Earnings Before Interest, Depreciation, and Amortization. This reflects the difference between Net Operating Revenues and Total Operating Expense. This is a quick measurment of the Hospital's ability to meet its financial obligations and have additional funds for equipment replacement and future growth of the organization.
EBIDA as % of NPR	This measurement is a guage of the surplus (or deficit) of funds available for operations and future growth.
Net Patient Revenue vs. Total Labor Expense	This measurement illustrates that Net Patient Revenues basically only cover Total Labor Expense, and that all of the Other Revenues and Supplemental Incomes are necessary to cover the remaining operational Expenses and EBIDA required to operate the Hospital.
Operating Revenues (Normalized), Expenses, Staffing Expenses, and EBIDA (Normalized)	This graph illustrates the "normalization" of Operating Revenues and EBIDA, by reallocating proportionate Supplemental Revenues and related Expenses into the current month and YTD results.

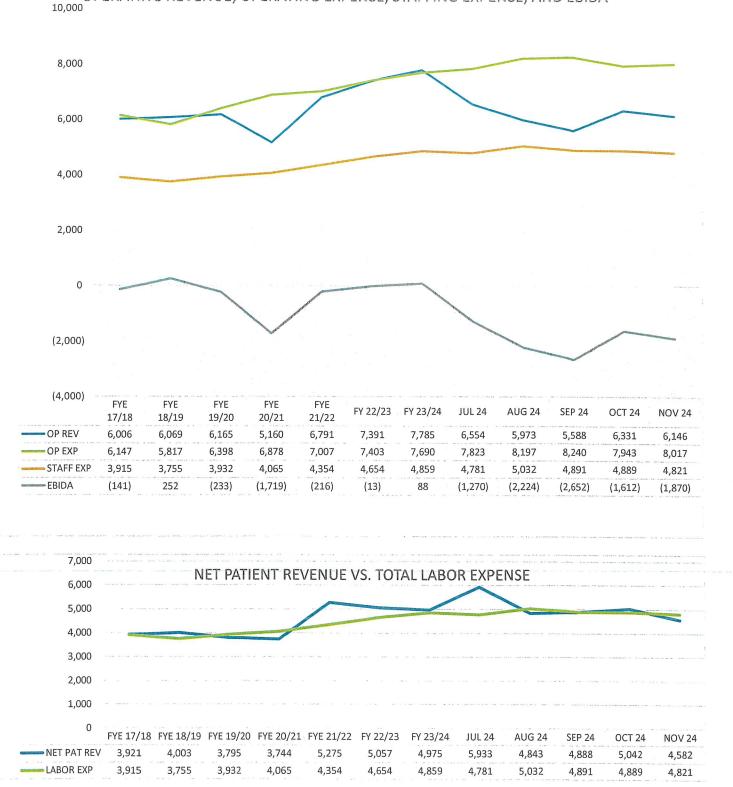
### SAN GORGONIO MEMORIAL HOSPITAL



#### NET PATIENT REVENUE AS % OF GROSS

	16.08%	16.38%		,	14.05%	12 729/	11.96%	13.80%	11 720	521 24	11.85%	NUV 24
0.00%	FYE 17/18	FYE 18/19	FYE 19/20	FYE 20/21	FYE 21/22	FY 22/23	FY 23/24	JUL 24	AUG 24	SEP 24	OCT 24	NOV 24
2.00%	a. a. e. 12. eess - sagara et e. ee		All the All Maria of the Company of the	a - 14.4 - 47 - 14 - 14 - 14 - 14 - 14 - 14 - 1						and a company of the second	to the state of the last sector of the state of the sector of	1
4.00%												
6.00%	· · · · · · · · · · · · · · · · · · ·	1	and a more than 100 a m	1. 1	· weak · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		Construction in a construction of	A A CONTRACTORY OF AND AND AND AND		
8.00%			······	· · · · · · · · · · · · · · · · · · ·	1.00 m					8. 897 - 517 - 18. March 18. March 19. March	a second of the second of	and the second s
10.00%							<ul> <li>Access to a constraint</li> </ul>				***********	·····
12.00%							Total and the second		State of the state			a management of the state
14.00%	- 19 4 4 - 19 1 19 1 19 1 19 1 19 1 19 1	a i te analis - i a anti-	and the second									
16.00%		Addition of the second second second						1	THE SECTOR AND A REPORT OF	· ····		
18.00%												
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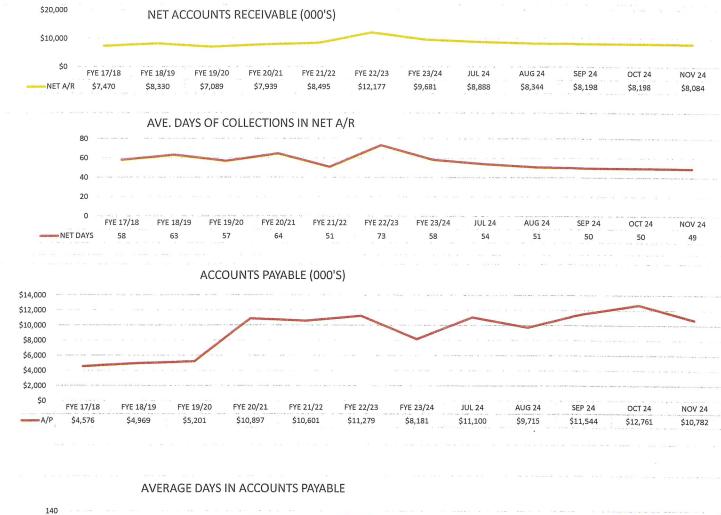


OPERATING REVENUE, OPERATING EXPENSE, STAFFING EXPENSE, AND EBIDA

Network         Network <t< th=""><th>1</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<>	1												
Qread         Control	2 5		EVE48/40	EVE40/20	EVE 20/24	EVE 94/99	EVE 22/22	EVE 23/34	EVE 24126	EVE 24126	EVE 24/26	EVE 24125	EVE 24125
Control         Contro         Control         Control <th< td=""><td>h 4</td><td></td><td></td><td></td><td></td><td></td><td>12</td><td>12</td><td></td><td>1 1 1 4 4 4 4 4</td><td>04124 11 1</td><td></td><td></td></th<>	h 4						12	12		1 1 1 4 4 4 4 4	04124 11 1		
Machine fragmente         1         Vanuel         Vanuel<	S Y	Gross Datient Revenue	MONTHLY AVE.		MONTHLY		MONTHLY AVE.	MONTHLY		AUGUST	SEPTEMBER	OCTOBER	NOVEMBER
Distribution         Control	7	Inpatient Revenue							1 1				
	∞ 0	Inpatient Psych/Kenab Kevenue	0 16 766 366	0	11 022 582	0 032 075		- 107 201 20	- 050 70	-		-	-
Merry featureMatch	10		0	10, 100, EI	0	0			-				20,012,218
	11	Home Health Revenue		0	0	0	0	-		-		•	
Discription from the moment of the field of the	13	I otal Gross Patient Kevenue	24,433,247	22,468,386	21,265,053	37,535,465	39,747,521	41,592,538	42,986,316	41,318,624	40,176,740	42,532,108	40,171,043
Obstantia         Constant	14	Deductions From Revenue											
Control         Control <t< td=""><td>15</td><td>Discounts and Allowances</td><td>(19,588,148)</td><td>(17,845,730)</td><td></td><td></td><td></td><td></td><td></td><td></td><td>(34,341,690)</td><td>(36,539,693)</td><td></td></t<>	15	Discounts and Allowances	(19,588,148)	(17,845,730)							(34,341,690)	(36,539,693)	
Total Decisions         (6.8)	15 17	GI HMO Discounts	(858,023)	(653,280)							(887,299)	(913,773)	
Total bounder from the monome         (2003) </td <td>18</td> <td>Charity Care</td> <td>(56,168)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>(79,514)</td> <td>(59,402)</td> <td>(37,044)</td> <td>(90.884)</td>	18	Charity Care	(56,168)							(79,514)	(59,402)	(37,044)	(90.884)
Wei function         Author         A	19	Total Deductions From Revenue	(20,502,339)							19	(35,	(37,490,510)	(35,588,635)
matrix         matrix<	20		-83.9%						_			-88.1%	-88.6%
Mono-Tention flow constant         (453.1)         (147.34)         (90.00         (91.00)         (91.	21	Net Patient Revenue	3,930,908							4,842,762		5,041,598	4,582,408
Special         Special <t< td=""><td>23</td><td>Non- Patient Revenues</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	23	Non- Patient Revenues											
Classical constraint         Cases         Total constraint         Const const constraint         Const constraint         Const constraint         Const constraint         Const const constraint         Const const constraint         Const const const constraint         Const	24	Supplemental Revenues	1,485,337	1,157,326	869,707	501,407	941,881	1,994,148		456,322	0	688,364	886,132
Cherrower         Care for the contract         Care for the contrac         Care for	25	Grants & Other Op Revenues	205,590	750,434	505,190	725,066	986,421	341,356	15	210,965	236,825	138,092	214,649
Inv. section means of the constraint of the	26	Clinic Net Revenues	22,382	15,743	0	0	0	T	0	0	0	0	0
Non-Statistic Statistic Statis Statis Statis Statistic Statistic Statistic Statistic Statisti	27	Tax Subsidies Measure D	196,524	199,469	209,744	229,405	213,402	242,508	275,536	275,536	275,536	275,536	275,536
Nin-Viending Elements         2,001/31         2,020/31         5,02,03	20	Tax Subsidies Flop 13 Tax Subsidiae County Sunhatt Funde	113,300	114,051	142,002	146,104	107,205	218,100	0/6,/81	0/6,181	0/6,181	18/,5/0	187,570
Image: constraint of	30	Non-Patient Revenues	2,041,381	2,246,097	1,743,355	1,627,542	2,333,719	2,810,051	620,896	1.130.393	0 699.931	1.289.562	1.563.887
	31												
Operating Expenses         Operating Expenses         SMI-20         SMI-20<	32	Total Operating Revenue	5,972,289	6,128,956	5,506,919	6,713,341	7,390,651	7,785,284	6,553,629	5,973,155	5,588,280	6,331,160	6,146,295
Samuely and states         Samuely		Onorating Evenence											
Christelia         Control         Contro         Control         Control	_	Salaries and Wages	2.941.226	3.104.224	3.125.159	3.420.974	3.634.721	3 922 586	3 881 210	4 088 361	3 772 762	3 876 666	3 820 657
Implementation         36,371         91,381         93,371         91,332         93,373 <th< td=""><td>36</td><td>Fringe Benefits</td><td>702,477</td><td>752,708</td><td>856,889</td><td>830,599</td><td>938,301</td><td>816,313</td><td>804,480</td><td>846,161</td><td>997,929</td><td>872,378</td><td>793,327</td></th<>	36	Fringe Benefits	702,477	752,708	856,889	830,599	938,301	816,313	804,480	846,161	997,929	872,378	793,327
Protensed Services         251/3         251/35	37	Contract Labor	106,628	59,516	114,886	99,977	81,255	135,922	95,193	97,944	120,476	139,462	206,866
Currentication         Constraint         Con	38	Physicians Fees	246,631	331,858	350,783	330,533	299,739	425,458	493,000	493,346	499,543	499,724	511,622
Ublice         732/11         0.46/11 <th0.10< th=""> <th0.10< th=""> <th0.10< th=""></th0.10<></th0.10<></th0.10<>	40	Supply Expense	685.518	751.025	903.883	995.446	953.253	781.620	903.033	922.372	965.112	849.416	884.389
Instantion         8,335         69,357         19,713         77,734         77,840         78,840         77,840         78,840         77,840         78,920         78,9	41	Utilities	75,471	80,680	92,287	111,192	93,037	104,674		93,552	140,902	121,798	98,661
Internet Elements         55.267         100,327         11,3745         11,3745         11,336         23.637         14,336	42	Repairs and Maintenance	58,325	58,592	139,712	77,524	76,806	101,283		115,791	112,020	108,211	130,835
Micro Uperating Expenses         0.742         Total Uperating Expenses         0.742         Total Uperating Expenses         0.742         Total Uperating Expenses         0.742         Total Uperating Expenses         0.742         0.744	43	Insurance Expense	85,267	103,277	110,683	112,745	119,548	127,300		76 202	144,611	76,730	144,611
Image: Second memolia	44 4	All Other Operaung Expenses	10,922	100,145	172 366	101,142	076,101	120.769	120,00	0	0	000,101	130,114
1205 (b) CLINIC         9810         94.08         30.06         70.0         7.43.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.01.01         7.44.1.01	46	Leases and Rentals	76,150	79,233	79,424	37,952	99,514	80,137		25,058	84,308	48,375	29,766
Total Operating Expenses         5,720,023         6,377,306         6,107,155         7,401,565         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         7,401,655         6,501,755         6,511,755         6,511,755         6,511,755<	47	1206 (b) CLINIC	98,810	94,628	34,096	0	0	1	0	0	0	0	0
EBDA         252.365         (1,34,337)         (1,39,4,337)         (297,364)         (1,266)         85,778         (1,263,397)         (2,652,3470)         (1,61,274)         (1,61,274)           Interest. Depreciation. and Amortization         357,808         54,778         (1,266,509)         55,537         (1,00,84)         (1,61,274	48	Total Operating Expenses	5,720,023	6,377,306	6,901,255	7,010,605	7,403,258	7,698,506	7,823,138	8,197,133	8,240,490	7,943,434	8,016,546
Interest. Depreciation. and Amortization         497,201         472,317         455,003         547,333         539,000         527,200         534,65         536,436         140,406         141,45,708         140,436         141,45,708         140,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,436         141,446         141,436         141,446         141,446         141,436         141,446         141,446         141,446         142,446         142,446 <td></td> <td>EBIDA</td> <td>252,266</td> <td>(248,351)</td> <td>(1,394,337)</td> <td>(297,264)</td> <td>(12,606)</td> <td>86,778</td> <td>(1,269,509)</td> <td>(2,223,978)</td> <td>(2,652,210)</td> <td>(1,612,274)</td> <td>(1,870,251)</td>		EBIDA	252,266	(248,351)	(1,394,337)	(297,264)	(12,606)	86,778	(1,269,509)	(2,223,978)	(2,652,210)	(1,612,274)	(1,870,251)
Interest Depreciation         497,308         56,477         472,317         496,039         547,333         539,000         527,390         527,390         524,433         558,022           Depreciation         497,301         497,304         417,301         497,303         597,000         527,390         524,433         558,022           Total Interest, Depreciation         497,300         928,391         412,304         417,516         4147,501         1,427,501         1,044,425 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>													
Interest Dept. & Amort.         Total Interest, Dept. & Amort.         Total Interest, Dept. & Amort.         Total Interest, Dept. & Amort.         Station	-	Interest, Depreciation, and Amortization	497 808	506.497	107 404	472 317	495 039	247 393	539.080	527.290	524.463	526.424	544.080
Total Interest, Depr, & Amort.         916,000         928,591         943,570         1,115,706         1,115,706         1,115,706         1,415,706         1,084,426           Non-Operating Revenue:         7,745         27,759         7,726         7,726         7,726         47,326	54 33	Interest & Amortization Expense	418,193	422,094	447,994	391,606	484,663	448,463	461,764	588,418	903,138	558,002	545,765
Non-Operating Revenue:         7,745         27,759         7,121         25,068         132,567         483,520         17,816         64,649         162,055         44,748           Commbutions & Other         Tax Subsidies for GO Bonds - M-A         682,457         666,966         598,410         616,059         660,979         1,071,156         410,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         40,000         44,4,44         100,400 <t< td=""><td>55</td><td>Total Interest, Depr, &amp; Amort.</td><td>916,000</td><td>928,591</td><td>942,715</td><td>863,923</td><td>979,702</td><td>995,857</td><td>1,000,844</td><td>1,115,708</td><td>1,427,601</td><td>1,084,426</td><td>1,089,845</td></t<>	55	Total Interest, Depr, & Amort.	916,000	928,591	942,715	863,923	979,702	995,857	1,000,844	1,115,708	1,427,601	1,084,426	1,089,845
With the second secon		Non-Onerating Revenue.											
Tax Subsidies for GO Bonds - M-A         682,457         666,956         616,055         666,976         1,074,156         400,000         401,000		Contributions & Other	7,745	27,759	7,121	25,068	132,587	483,520	17,816	64,649	162,095	44,748	65,209
I foral Non Operating Revenue(Expense)         700, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         00, 40         0	59	Tax Subsidies for GO Bonds - M-A	692,457	666,966	598,410	616,059	660,979	1,074,156	400,000	400,000	400,000 562 095	400,000	400,000
Total Net Surplus/(Loss)         36,467         (48,217)         (1,734,521)         (520,660)         (198,742)         648,568         (1,682,537)         (2,875,037)         (3,517,716)         (2,251,923)           Change in Interest in Foundation         0 <td>60</td> <td></td> <td>700,202</td> <td>034'1 73</td> <td>100,000</td> <td>041,121</td> <td>000,001</td> <td>010,100,1</td> <td>000111</td> <td>010101</td> <td>0001400</td> <td>01-1<sup>(1-1-1</sup></td> <td>and loot</td>	60		700,202	034'1 73	100,000	041,121	000,001	010,100,1	000111	010101	0001400	01-1 <sup>(1-1-1</sup>	and loot
Change in Interest in Foundation         0           Extra-Ordinary income (Loss)         136,4731         (136,742)         (146,10         (146,10         (146,10         (146,10         (146,12         (146,12         (146,12         (146,12         (146,12         (146,12         (146,12         (146,12         (146,12         (146,12         (146,12         (146,12 </td <td>62</td> <td>Total Net Surplus/(Loss)</td> <td>36,467</td> <td>(482,217)</td> <td>(1,731,521)</td> <td>(520,060)</td> <td>(198,742)</td> <td>648,598</td> <td>(1,852,537)</td> <td>(2,875,037)</td> <td>(3,517,716)</td> <td>(2,251,952)</td> <td>(2,494,887)</td>	62	Total Net Surplus/(Loss)	36,467	(482,217)	(1,731,521)	(520,060)	(198,742)	648,598	(1,852,537)	(2,875,037)	(3,517,716)	(2,251,952)	(2,494,887)
Extra-Ordinary Income (Loss)         Cash-Past)         (264, Pst)         (264, Pst)         (264, Pst)         (211, 171)	63	Change in Interest in Foundation	0	0	0	0	0 0		0 0	0 0	0 0	0	0 000
Total Profit Margin         0.6%         -19.1%         -31.5%         -12.0%         5.4%         -28.3%         -48.1%         62.9%         -35.6%           EBIDA %         -1.2%         -1.1%         -12.0%         -12.0%         5.4%         -28.3%         -47.5%         -5.5%           EBIDA %         -1.1%         -25.3%         -4.4%         -0.2%         1.1%         -19.4%         -37.2%         -47.5%         -55.5%           Adual EBIDA for Month         -1.1%         -25.3%         -4.4%         -0.2%         1.1%         -19.4%         -37.2%         -47.5%         -25.5%           Adual EBIDA for Month	-	Extra-Ordinary Income (Loss) ncrease/(Decrease in Unrestricted Net Assets	\$ 36,467		(1,732,171)	\$ (804,852)	\$ (198,742)	\$	\$ (1,852,537)	\$ (2,875,037)	\$ (3,517,716)	\$ (2,251,952)	
Total Profit Margin         0.5%         -13.1%         -13.1%         -3.1.5%         -3.1.5%         -3.1.5%         -3.2.7%         -5.4%         -3.2.7%         -3.2.7%         -3.2.5%         -3.2.5%           EBIDA %         -1.1%         -25.3%         -4.1%         -25.3%         -4.4%         -0.2%         -1.1%         -13.4%         -3.7.2%         -47.5%         -55.6%           Adviation of Supplemental Income (incl DSH & P4 (Net of Current Month Receipts)         1.1%         -13.4%         -37.2%         -47.5%         -35.5%           Adjustment for Normalization of Supplemental Income (incl DSH & P4 (Net of Current Month Receipts)         1.1%         -13.4%         (67.124)         (67.124)         (67.124)           Adjustment for Normalization of Supplemental Income (incl DSH & P4 (Net of Current Month Receipts)         1.726,078         1.271,619         1.727,941         (1039,577           Effective EBIDA after Normalization of Supplemental Rocaret Income Incl DSH & P4 (Net of Current Month Receipts)         1.726,078         1.277,1619         1.727,941         (1039,577           Effective EBIDA after Normalization of Supplemental Rocaret Income Incl DSH & P4 (Net of Current Month Receipts)         1.726,078         1.277,1941         (1031,242)           Effective EBIDA after Normalization of Supplemental Rocaret Income Incl DSH after Normalization of Supplemental Rocaret Incleves <t< td=""><td><del>1 1</del></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>100 10</td><td>107 10</td></t<>	<del>1 1</del>											100 10	107 10
EBIDA %         4.2.5%         4.1.7%         -2.3.5%         4.4.%         -0.5.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.%         -1.3.%         4.1.2.%         4.1.%         4.1.7.% </td <td></td> <td>Fotal Profit Margin</td> <td>0.6%</td> <td>-19.1%</td> <td>-31.5%</td> <td>-12.0%</td> <td>-2.7%</td> <td>5.4%</td> <td>-28.3%</td> <td>48.1%</td> <td>-62.9%</td> <td>-35.6%</td> <td>%1.05-</td>		Fotal Profit Margin	0.6%	-19.1%	-31.5%	-12.0%	-2.7%	5.4%	-28.3%	48.1%	-62.9%	-35.6%	%1.05-
Add trail EBIDA for Month         (1,269,509)         (2,223,976)         (5,652,210)         (1,612,274)           Add ustments to EBIDA for Month         (67,124)         (67,124)         (67,124)         (67,124)         (67,124)           Add ustments to EBIDA for Month         (67,124)         (67,124)         (67,124)         (67,124)         (67,124)         (67,124)           Add ustments to EBIDA account for Cash Impact of GASB Lease Reclassification         1,726,078         1,277,619         1,727,941         1,039,577           Add ustments to Cash Impact of Cash Outlays for Leases         389,444         (1,174,444)         (697,134)         (637,135)           Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases         389,444         (1,174,444)         (1,917,431)         (539,532)		EBIDA %	4.2%	\$	%/C*C7-	4.4.0	0/ 7-0-	1.1 /0	0/ <del>+</del> 'c1-	0/ 7:10-	No.14	N 0:07-	
Adjustment for Momta     Instant all of the form Momta     Instant all of the form Momta     Instant all of the form Momta       Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts)     1,726,078     1,726,078     1,771,619     1,772,941     (67,124)       Adjustment for Normalization of Supplemental Income Incl DSH & P4P (Net of Current Month Receipts)     1,726,078     1,727,619     1,727,941     (1039,577       Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases     383,444     (103,444)     (103,444)     (631,344)	2								14 750 5001	19 222 6781	10 653 2101	11 612 2741	(1 870 251)
Adjustment for Normalization of Supplemental Income Inci DSH & P4P (Wet of Current Month Receipts)         1,726,078         1,721,619         1,722,941         1,003,577           Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outlays for Leases         359,444         (1,014,484)         (639,1364)         (632,322)	72 4	Actual EBIDA for Month Adjustments to EBIDA to account for Cash Impact of G	SASB Lease Recl	assification					(67,124)	(67,124)	(67,124)	(67,124)	(67,124)
Effective EBIDA after Normalization of Supplementals & Adjustments for Cash Outarys for Leases		djustment for Normalization of Supplemental Income	Incl DSH & P4P	(Net of Current	Month Receipts				1,726,078	1,271,619	1,727,941	1,039,577	841,809
		Effective EBIDA after Normalization of Supplementals	& Adjustments for	or Cash Outlays	for Leases				389,444	(1,019,484)	(551,534)	(1) 754 7EE	(1000,000,1)

	BALANCE SHEET (Period End)	
U	Cash (000's)	Represents all unrestricted cash in the bank at each month-end.
IJ	Days Cash on Hand	Calculated by dividing amount of Cash on Hand by the historical average daily amount of cash requirmements to cover operating expenses.
*	Accounts Receivable - Net (000's)	Equals the sum of all (patient) accounts that are due to the hospital, less estimated adjustments for discounts and other contractual disallowances for which the patients may be entitled.
4	A/R Days - Net	This measures the average number of days it takes to collect payment of the Net Accounts Receivable. Lower values are desired.
Ŭ	Current Ratio (Current Assets/Current Liabilities)	A measure that illustrates the ability for the hospital to pay its obligations that come due over the course of the next year. The greater the Current Assets as compared to the Current Liabilities, the stronger position the organization is in to pay its upcoming obligations. Desired position is greater than 1:00 to 1:00, preferably at least 1:25 to 1:00 or greater.
12	Quick Ratio	This measures the Cash + Net Accounts Receivable compared to the Current Liabilities. Desired ratio is greater than 1.00 : 1.00.
4	Accounts Payable (000's)	Reflects payment obligations of the Hospital as of a point in time. Excludes Loans, Payroll and other Debt obligations. Lower values are desired.
*	Accounts Payable Days	Reflects the average number of days that it takes to pay routine bills. Lower numbers are desired. Calculated by dividing the Accounts Payable amount by the historical average daily cost of routine expenses.
	Line of Credit Balance (000's)	The amount that is currently borrowed from a lending institution as of a given point in time.





A/P DAYS	59	69	62	114	117	121	88	114	99	116	128	107
U	FYE 17/18	FYE 18/19	FYE 19/20	FYE 20/21	FYE 21/22	FYE 22/23	FYE 23/24	JUL 24	AUG 24	SEP 24	OCT 24	NOV 24
20				100 10 10 10 10 10 10 10 10 10 10 10 10	12						· · · · · · · · · ·	
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120	• • • • • • • • • • • • • • • • • • •			COLUMN TRAIL				en on the company of the				

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		FY24	FY 25	FY 25	FY 24	FY 25	FY 25	FY 24
		11/30/23	11/30/24	11/30/24	11/30/23	11/30/24	11/30/24	6/30/2023
		ACTUAL	ACTUAL	BUDGET	5 MOS. YTD ACTUAL	5 MOS. YTD ACTUAL	5 MOS. YTD BUDGET	YR END TOTAL
[5]	Total Acute Patient Days	616	624	678	3,336	2,976	3,370	8,195
[2]	Average Daily Census	20.5	20.8	22.6	21.8	19.5	22.0	22.4
[3]	Average Acute Length of Stay	3.7	3.8	3.6	3.8	3.5	3.6	3.9
[4]	Patient Discharges	166	166	186	881	850	926	2,107
[2]	Adjusted Patient Days	1,801	1,857	1,919	9,303	9,242	9,622	22,887
[9]	Observation Count	327	365	342	1,535	1,550	1,717	4,109
Ε	Total Emergency Room Visits	3,489	3,589	3,543	17,431	17,995	17,797	42,587
[8]	Average ED Visits Per Day	116	120	118	114	118	116	116
[6]	Total Surgeries (Excluding G.I.'s)	94	109	103	555	523	550	1,197
[10]	[10] Deliveries/Births	9	13	12	49	41	55	112

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SAN GORGONIO MEMORIAL HOSPITAL

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-	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL	<b>SPIT</b>	AL								12/17/2024
	INCOME STATEMENT		NOVEMBER 2024	NOVEMBER 2024	VARIANCE NOVEMBER		<u> </u>	NOVEMBER 2024	ž	VARIANCE NOVEMBER YTD	VARIANCE
7			BUUGEI	ACIUAL	BUDGET	PER CENIAGE		TID BUDGEI	TIDACIUAL	BUDGET	PER CENIAGE
m	I NET INCOME		(1,707,372)	(2,156,783)	(449,411)	-26.3%	L	(8,425,059)	(12,654,025)	(4,228,966)	-50.2%
4	EBIDA		(1,548,189)	(1,870,251)	(322,062)	-20.8%	L	(8,672,735)	(9,628,222)	(955,487)	-11.0%
5											
9	6 TOTAL OPERATING REVENUE		6,035,931	6,146,295	110,364	1.8%		30,008,421	30,592,519	584,098	1.9%
7	NET PATIENT REVENUE		4,501,050	4,582,408	81,358	1.8%		24,612,059	25,287,850	675,791	2.7%
\$2	13 OTHER OPERATING REVENUE		1,534,881	1,563,887	29,006	1.9%		5,396,362	5,304,669	(91,693)	-1.7%
20											
2	21 TOTAL OPERATING EXPENSE		7,584,120	8,016,546	(432,426)	-5.7%		38,681,156	40,220,741	(1,539,585)	-4.0%
₩	4										
3	35 NON-OPERATING REVENUE & EXPENSE										
ž	36 TOTAL NON-OPERATING REVENUE & EXPENSE		767,956	803,313	35,357	4.6%		4,912,780	2,692,621	(2,220,159)	-45.2%
42	42 TOTAL INTEREST & DEPRECIATION		927,139	1,089,845	(162,706)	-17.5%		4,665,104	5,718,424	(1,053,320)	-22.6%

	A	B	С	D	u
-	SAN GORGONIO MEM. HEALTH CARE DIST	DISTRICT & HOSPITAL			12/17/24
2	BALANCE SHEET	Nov 24 Act	Oct 24 Act	Sep 24 Act	Jun 24 Act
m		,			
4	TOTAL ASSETS	112,935,863	112,747,774	114,217,826	124,601,044
5	CURRENT ASSETS	16,380,002	24,641,815	24,568,124	30,111,600
17	ASSETS WITH LIMITED USE	21,049,990	12,223,135	13,119,370	17,839,022
18	NET PROPERTY, PLANT, AND EQUIPMENT	74,749,513	75,123,105	75,757,731	75,270,332
25	OTHER ASSETS	756,358	759,715	772,592	1,380,178
26					
27	TOTAL LIABILITIES & FUND BALANCE	112,935,858	112,747,774	114,217,826	124,601,044
28	TOTAL LIABILITIES	156,857,669	154,512,802	153,730,902	155,470,638
29	CURRENT LIABILITES	44,144,882	41,604,877	37,609,939	38,624,095
41	LONG TERM LIABILITIES	112,712,787	112,907,925	116,120,963	116,846,543
42					
43	NET ASSETS				
48	NOTE: CURRENT 2025 FISCAL YEAR AMOUNTS SL	JBJECT TO MODIFICATION PENDING ROLL FORWARD OF FINAL 6 30 24 AUDIT ADJUSTMENTS	<b>DING ROLL FORWARD (</b>	DF FINAL 6 30 24 AUDIT /	ADJUSTMENTS

EALTHCLARE DISTINCT & MCDENT         MCDENT <th>L</th> <th></th> <th>ر ۵</th> <th><i>с</i></th> <th>ц</th> <th>ш</th> <th>ר י</th> <th></th> <th>-</th> <th></th>	L		ر ۵	<i>с</i>	ц	ш	ר י		-	
And concentration many many many many many many many man	1			2	1	-		-	•	10001210101
Image: constraint in the	-	_			VARIANCE				VARIANCE	12021/T /7T
1         1         0.0001		INCOME STATEMENT	NOVEMBER 2024 BUDGET		NOVEMBER ACTUAL TO	VARIANCE PER CENTAGE	NOVEMBER 20 YTD BUDGET		NOVEMBER YTD ACTUAL TO	VARIANCE PER CENTAGE
1         Entrometic         (L.M.S.M.)         (L.M.S.M.)         (L.M.S.M.)         (L.M.S.M.)         (L.M.S.M.)         (L.M.S.M.)         (L.M.S.M.)         (L.M.S.M.S.M.)         (L.M.S.M.S.M.S.M.S.M.S.M.S.M.S.M.S.M.S.M.	2				BUDGET				ā	
I         Currant         Curr	m	- 1	(1,707,372)		(449,411)	-26.3%	(8,425,0			-50.2%
1         1         1         0         1         0	4		(1,548,189)		(322,062)	-20.8%	(8,672,7;			-11.0%
Intermediation         Application	مارم		6.035.931	6.146.295	110.364	1.8%	30.008 4			1 906
0         0	1		4,501,050	4,582,408	81,358	1.8%	24,612,0			2.7%
1         0         0.000. INVENTIONE TREPOLIE         0.6669.1369         0.6695.136         0.559         1.323.700         0.6695.1369         0.6695.136         0.555.75           1         DEDUCTOORS FROMENEE         1         0.00000000000000000000000000000000000	<sup>∞</sup>		41,150,423	40,171,043	(029,380)	-2.4%	208,341,7			-0.6%
ID         IDDA. OUNCERNER         ID         SAMS 360	٩		14,615,080	13,498,765	(1,116,315)	-7.6%	72,597,6		(5,905,714)	-8.1%
11         Decomposite the function of the fu	¥		26,535,343	26,672,278	136,935	%5*0	135,744,0			3.5%
1         1	÷		(36,649,373)		1,060,738	-2.9%	(183,729,7			-1.0%
1         0         1         0	1.1	2								
I         Once         O <td>Ψ</td> <td></td> <td>1,534,881</td> <td>1,563,887</td> <td>29,006</td> <td>1.9%</td> <td>5,396,31</td> <td></td> <td>(91,693)</td> <td>-1.7%</td>	Ψ		1,534,881	1,563,887	29,006	1.9%	5,396,31		(91,693)	-1.7%
10         0.004         1.32.07         1.32.07         1.32.07         0         0           11         0.0146         NOUME         1.32.07         1.32.07         0.022         1.32.07         0         0           12         0.0146         NOUME         0	1		0	0	0	%0.0				0.0%
10         010000         2.9.340         2.9.340         2.9.340         0.0.300         0.0	7		856,148	856,148	0	%0.0	1,312,4			0.0%
1         0	Ť		8,065	29,984	21,919	271.8%	40,33			-25.6%
10         0	-		0	0	0	9600	690,2		0	0.0%
(3)         (3) <td><u>۳</u></td> <td>8 OTHER REVENUE - OTHER</td> <td>207,562</td> <td></td> <td>7,087</td> <td>3.4%</td> <td>1,037,8</td> <td></td> <td></td> <td>-7.8%</td>	<u>۳</u>	8 OTHER REVENUE - OTHER	207,562		7,087	3.4%	1,037,8			-7.8%
20         20<	<u> </u>		463,106		0	0.0%	2,315,5			0.0%
2         1         0.000, Defautine Expension         2.5%         3.8%, List         3.6%, Sist	ž	0								
Z         IONLUBOR DEPENSE         4.82,615         4.802,605         5.1,708         2.4713,075         2.4713,075         2.4713,075         2.4713,075         2.4713,075         2.4713,075         2.4713,075         2.4713,075         2.6723,075         2.691,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723,015         2.723	<u>א</u>		7,584,120	8,016,546	(432,426)	-5.7%	38,681,1!			-4.0%
2         3 Words: Environment of the formation of the form		2 TOTAL LABOR EXPENSE	4,892,615	4,820,850	71,765	1.5%	24,701,03			1.2%
EMERGINE         EMERGINE         EMERGINE         EMERGINE         Constrained         Constraine         Constraine         Constra			3,767,553	3,820,657	(53,104)	-1.4%	19,087,78			-1.8%
Contract LaBOR         ContraBOR         Contract LaBOR         Contract LaB	~		996,244	793,327	202,917	20.4%	4,996,21		_	13.7%
PHYCION FEES         556,913         51,623         11,623         11,623         2,64,735         2,77,36         2,73,36         2,73,66         2,63,57	5		128,818		(78,048)	-60.6%	616,91		(42,987)	-7.0%
PURCHASED SERVICES         B32.236         B32.236         B125.668         (327.346)         55.06         (3.23.246)         55.06         5	8		526,919		15,297	2.9%	2,634,59		137,360	5.2%
SUPPLY EXPENSE         BC3684         BC4389         (5,616)         -6,666         4,324,302         4,524,302         (196,019)           UITLIES         03,142         80,661         (5,513)         -5,966         56,432         64,327         (14,96)           UITLIES         03,142         80,661         (5,513)         -5,966         56,4327         (14,967)         (14,961)           INSURANCE         1         1         (14,961)         <	5		932,299		(327,399)	-35.1%	4,692,6(			-28.0%
Unturner         0<	58		829,694		(54,695)	-6.6%	4,328,30			-4.5%
REAIRS AND MAINTENANCE         74,211         130,835         (56,624)         -76.3%         374,324         604,937         (230,613)         4           INSURANCE         144,611         (64,61)         -04%         719,831         716,245         3.566         3.566           INSURANCE         143,611         (64,161)         -04%         719,831         716,245         3.566           INSURANCE         55,030         35,357         64,44         17.8%         184,105         716,246         3.566           INSURANCE         55,030         23,614         17.8%         184,105         716,246         3.566           INSURANCE         55,030         23,614         716         2.377         (42,657)         2.4657           INSURANCE         716         5,444         17.8%         14,611         7.16,54         3.567         2.6573         2.6573         2.6573         2.6573         2.23,149         2.6573         2.23,149         2.6567         2.23,149         2.6667         2.127,145         3.54,517         2.62651         2.123,149         2.6667         2.865,614         2.127,145         3.54,517         2.62673         2.123,149         2.6666         2.6666         2.6666         2.6666         2.6	2		93,142		(5,519)	-5.9%	564,1		 	2.6%
NISURANCE         Id3,601         Id4,611         (644)         0.4%         719,831         716,245         3,586           OTHER EVENSES         55,063         156,114         (81,061)         -47.2%         485,302         685,777         (200,435)         -           UENE EVENSES         16         75,063         156,114         (81,061)         -445         17.8%         485,302         685,777         (200,435)         -           LEASE AND RENTALS         1         1         181,060         233,117         445,677         (200,435)         -         -           NON-OPERATING REVENUE & EXPENSE         1         785,307         4.6%         4,912,780         2.83,157         (42,667)         - <t< td=""><td>۳ ۳</td><td></td><td>74,211</td><td>130,835</td><td>(56,624)</td><td>-76.3%</td><td>374,32</td><td></td><td>(230,613)</td><td>-61.6%</td></t<>	۳ ۳		74,211	130,835	(56,624)	-76.3%	374,32		(230,613)	-61.6%
OTHER EVENSE         55,063         136,114         (E1,06.1)         -147.2%         485,302         685,737         (200,435)           LEASE AND RENTIALS         335,210         335,210         23,710         435,607         (20,435)         (42,667)           LEASE AND RENTIALS          335,210         23,575         (5,043)         (14,057)         (42,667)         (42,667)           NON-OPERATING REVENUE & EXPENSE          767,385         803,313         35,357         4,66         (1,21,123,110)         (42,667)         (123,110)           NON-OPERATING REVENUE & EXPENSE          765,007         26,307         4,66         (1,21,123,110)         (42,667)         (123,120)         (123,120)           NON-OPERATING REVENUE & EXPENSE          728,307         4,65         0,46         1,271,245         354,517         (316,728)           NON-OPERATING REVENUE & EXPENSE           1,100         0,48         1,271,245         354,517         (316,728)           NON-OPERATING REVENUE           361,460         336,104         1,271,245         354,106         (1,123,110)           NON-OPERATING REVENUE           338,104         338,104         1,382,307	Į		143,967	144,611	(644)	-0.4%	719,8			0.5%
Lesse and Retricts         36,210         29,766         6,444         17,846         181,050         223,717         (42,667)           Non-OPERATING REVENUE & EXPENSE          767,356         767,356         767,356         767,356         767,356         767,356         767,356         767,356         767,356         767,356         767,356         767,356         767,356         767,356         767,356         767,356         713,667         74,860         74,860         74,860         74,860         74,860         74,860         74,860         74,860         74,860         74,363         7464,536         7464,566         7454,536         7464,536         7464,536         7464,536         7464,536         7466,746         74,536,506         7454,536         7466,746         74,536,506         7454,536         7466,746         74,536,506         74,536,506         74,536,506         74,536,506         74,665,146         74,566,706         74,536,50	E E		55,063	136,114	(81,051)	-147.2%	485,30		(200,435)	-41.3%
NON-OPERATING REVENUE & EXPENSE         I <t< td=""><td>8</td><td></td><td>36,210</td><td>29,766</td><td>6,444</td><td>17.8%</td><td>181,05</td><td></td><td>(42,667)</td><td>-23.6%</td></t<>	8		36,210	29,766	6,444	17.8%	181,05		(42,667)	-23.6%
NON-OPERATING REVENUE & EXPENSE         Image: Non-Operating revenue & EXPENSE         Non-OPERATING REVENUE & Non-OPERATING REVENUE	۳.						-			
TOTAL NON-OPERATING REVENUE & EXPENSE         767,956         803,313         35,357         4.6%         4,912,780         2,692,621         (2,20,159)           OTHER NON-OPERATING REVENUE & EXPENSE         39,649         65,209         25,560         64.5%         1,271,245         354,517         (916,728)           OTHER NON-OPERATING REVENUE         25,000         24,890         (110)         -0.4%         1,198,000         74,890         (1,123,110)           NON-OPERATING DONATIONS         25,000         24,890         (310)         -0.4%         1,198,000         74,890         (1,123,110)           NON-OPERATING TAX REVENUE         0         74,800         (328,307)         -45,1%         3,641,555         2,000,000         (1,431,535)           NON-OPERATING TAX REVENUE         0         74,800         (328,307)         -45,1%         3,641,555         2,000,000         (1,641,535)           NON-OPERATING TAX REVENUE         0         338,104         338,104         338,104         338,104         338,104           NON-OPERATING TAX REVENUE         0         927,139         1,089,845         (162,706)         3,641,555         2,000,000         (1,641,535)           DEPRECIATION         514,080         (30,71)         -5,9%         2,661,357	8	5 NON-OPERATING REVENUE & EXPENSE								
OTHER NON-OPERATING REVENUE INCL DONATIONS         39,649         66,209         25,560         64.5%         1,271,245         354,517         (916,723)           NON-OPERATING DONATIONS         25,000         24,890         (110)         0.4%         1,138,000         74,890         (1,123,110)           NON-OPERATING DONATIONS         25,000         24,890         (110)         0.4%         1,138,000         74,890         (1,123,110)           NON-OPERATING TAX REVENUE         2         2000,000         (328,307)         46.1,535         2,000,000         (1,454,1,535)           NON-OPERATING TAX REVENUE         2         338,104         338,104         338,104         338,104         338,104           NON-OPERATING TAX REVENUE         2         927,139         1,089,845         1,089,845         1,089,845         1,155,935         2,000,000         (1,641,535)           DATA INTEREST & DEPRECIATION         927,139         1,089,845         (182,766)         3,164         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104         338,104	м		767,956	803,313	35,357	4.6%	4,912,7(		(2,220,159)	-45.2%
NON-OPERATING DONATIONS         24,800         24,800         (110)         -0.4%         1.198,000         74,800         (1.123,110)           NON-OPERATING TAX REVENUE         28,307         400,000         (328,307)         45.1%         3,641,535         2,000,000         (1,641,535)         2,000,000         (1,641,535)         2,000,000         (1,641,535)         2,000,000         (1,641,535)         2,000,000         (1,641,535)         2,000,000         (1,641,535)         2,000,000         (1,641,535)         2,000,000         (1,641,535)         2,000,000         (1,641,535)         2,000,000         (1,641,535)         2,000,000         (1,641,532)         2,841,04         2,841,050         2,841,050         2,841,050         2,841,050         2,841,050         2,18,42         (1,053,320)         1,053,320         2,061,37         (1,053,320)         1,053,320         1,051,4317         1,053,320         1,05	ω		39,649	65,209	25,560	64.5%	1,271,24			-72.1%
NON-OFERATING TAX REVENUE         728,307         400,000         (328,307)         45.1%         3,641,535         2,000,000         (1,641,535)           EXTRAORDINARY REVENUE         0         338,104         345,410	ŝ		25,000	24,890	(110)	-0.4%	1,198,00			0.0%
EXTRAORDINARY REVENUE         0         338,104         305,108         31,103         305,108	۳ ۳	Z	728,307	400,000	(328,307)	-45.1%	3,641,5			-45.1%
TOTAL INTEREST & DEPRECIATION         927,139         1,089,845         (162,706)         -17.5%         4,665,104         5,718,424         (1,053,320)           DEPRECIATION         514,009         544,009         544,009         544,009         544,009         (30,071)         -5.9%         2,599,454         2,661,337         (61,883)           INTEREST & AMORTIZATION         413,130         545,765         (132,635)         -32.1%         2,065,650         3,057,087         (991,437)           Note: If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD Net Loss through November would be         3,057,087         (991,437)	4		0	338,104	338,104	0-0%			338,104	%0.0
TOTAL INTEREST & DEPRECIATION         927,139         1,089,845         (182,706)         -17.5%         4,665,104         5,718,424         (1.053,320)           DEPRECIATION         514,009         544,080         (30,071)         -5.9%         2,589,454         2,661,337         (61,883)           INTEREST & AMORTIZATION         413,130         545,765         (132,635)         -32.1%         2,065,650         3,057,087         (61,883)           Note:         If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD Net Loss through November would be         0.057,087         (991,437)	4									
DEPRECIATION         514,009         544,080         (30,071)         -5.9%         2,59%,454         2,661,337         (61,883)           INTEREST & AMORTIZATION         413,130         545,765         (132,635)         -32.1%         2,665,650         3,057,097         (991,437)         -           INTEREST & AMORTIZATION         413,130         545,765         (132,635)         -32.1%         2,065,650         3,057,097         (991,437)         -           Note:         If the unaccrued Supplemental funds, projected DSH and P4P funds, along with provision for lease principal payments were booked, the YTD Net Loss through November would be         (991,437)         -	4		927,139	1,089,845	(162,706)	-17.5%	4,665,1(	_	(1,053,320)	-22.6%
INTEREST & AMORTIZATION 2.065,650 3.057,087 (991,437) (991,437) (9	4		514,009	544,080	(30,071)	-5.9%	2,599,45		(61,883)	-2.4%
	4		413,130	545,765	(132,635)	-32.1%	2,065,65		(991,437)	-48.0%
	45	_								
	46		P funds, along with pro	vision for lease prin	cipal payments w	are booked, the YIL	Net Loss through	November would be		

L					
	A	B	C	D	E
-	SAN GORGONIO MEM. HEALTH CARE DISTRICT & HOSPITAL	RICT & HOSPITAL			12/17/24
2	BALANCE SHEET	Nov 24 Act	Oct 24 Act	Sep 24 Act	Jun 24 Act
m					
4	TOTAL ASSETS	112,935,863	112,747,774	114,217,826	124,601,044
Ś	CURRENT ASSETS	16,380,002	24,641,815	24,568,124	30,111,600
9	CASH & EQUIVALENTS	5,789,347	14,013,996	12,789,509	19,438,107
7	NET PATIENT ACCOUNTS RECEIVABLE	8,084,122	8,538,468	8,697,739	9,681,423
8	HOSPITAL ACCOUNTS RECEIVABLE	79,193,179	78,682,964	78,882,377	89,675,653
თ	LESS: ALLOWANCE FOR BAD DEBTS	(71,609,057)	(70,644,496)	(70,684,638)	(79,994,230)
10	OTHER CURRENT ASSETS	2,506,533	2,089,351	3,080,876	992,070
1	TAXES RECEIVABLE	3,650,088	3,383,456	4,109,734	2,078,826
12	MISC RECEIVABLE	(2,883,383)	(2,940,385)	(2,623,049)	(2,631,352)
<u>9</u>	DUE FROM 3RD PARTIES	(1,234,751)	(1,275,870)	(1,316,989)	(1,204,471)
14	INVENTORIES	2,381,220	2,239,470	2,139,177	2,075,663
15	PREPAID EXPENSES	593,359	682,680	772,003	673,404
16					
17	ASSETS WITH LIMITED USE	21,049,990	12,223,135	13,119,370	17,839,022
18	INET PROPERTY, PLANT, AND EQUIPMENT	74,749,513	75,123,105	75,757,731	75,270,332
19	PROPERTY, PLANT, AND EQUIPMENT	175,106,481	175,057,149	175,268,850	173,509,280
ຊ	LAND & LAND IMPROVEMENTS	4,861,325	4,861,325	4,861,325	4,828,182
5	BUILDINGS & BUILDING IMPROVEMENTS	132,652,072	132,652,072	132,652,072	132,533,755
ដ	FIXED EQUIPMENT	31,624,545	31,694,512	31,714,056	31,756,880
ส	CONSTRUCTION IN PROGRESS	5,968,539	5,849,240	6,041,397	4,390,463
24	LESS: ACCUMULATED DEPRECIATION	(100,356,968)	(99,934,044)	(99,511,119)	(98,238,948)
25	OTHER ASSETS	756,358	759,715	772,592	1,380,178
26					
27	TOTAL LIABILITIES & FUND BALANCE	112,935,858	112,747,774	114,217,826	124,601,044
28	TOTAL LIABILITIES	156,857,669	154,512,802	153,730,902	155,470,638
29	CURRENT LIABILITES	44,144,882	41,604,877	37,609,939	38,624,095
30	ACCOUNTS PAYABLE	10,782,183	11,560,750	10,343,921	8,181,110
٣	PAYROLL PAYABLES	4,510,887	5,578,197	5,768,926	4,653,853
R	SALARIES & WAGES PAYABLE	894,896	1,839,145	1,370,355	909,057
ŝ	PAYROLL TAXES & DEDUCTIONS PAYABLE	731,017	855,327	1,446,158	847,813
₩	ACCRUED PTO & SICK DAYS PAYABLE	2,884,974	2,883,725	2,952,413	2,896,983
35	_	12,316,604	12,266,742	12,299,058	12,065,351
36	OTHER CURRENT LIABILITIES	16,535,208	12,199,188	9,198,034	13,723,781
37	ACCRUED INTEREST PAYABLE	1,500,731	1,093,003	1,074,271	1,969,785
38	OTHER CURRENT LIABILITIES	8,805,707	3,858,897	3,865,783	4,166,440
ရို	DEBT - CURRENT	6,228,770	7,247,288	4,257,980	7,587,556
40					
4	LONG TERM LIABILITIES	112,712,787	112,907,925	116,120,963	116,846,543
42					
43	NET ASSETS				
4	_	(43,921,811)	(41,366,836)	(39,114,884)	(30,869,594)
45		(30,869,594)	(30,869,594)	(30,869,594)	(35,868,911)
46	CURRENT YEAR NET GAIN/(LOSS)	(12,654,025)	(10,497,242)	(8,245,290)	4,999,317
47					CT ALL TO
8	48 NOTE: CURRENT 2025 FISCAL YEAR AMOUNIS SUBJECT TO MODIFICATION PENDING KOLL FURWARD OF FINAL 6 30 24 AUDIT ADJUSTIVENTS	I TO MUDIFICATION PENDIN	IG KULL FURWARD UF FI	NAL 6 30 24 AUDIL AUJU	DIMENIO

I         SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL Current Month         (UNALIDITED)           3         EEGINNING CASH BALANCES         Intransional         (UNALIDITED)           1         BEGINNING CASH BALANCES         Intransional         (UNALIDITED)           1         BEGINNING CASH BALANCES         Intransional         (UNALIDITED)           1         BEGINNING CASH BALANCES         Intransional         Intransional           1         BEGINNING CASH BALANCES         Intransional         Intransional         Intransional           1         BEGINNING CASH BALANCES         Intransional         Intransional         Intransional         Intransional           1         BEGINNING CASH BALANCES         Intransional         Intransional         Intransional         Intransional         Intransional           1         Intransional         Domatorial         Intransional         Intransional         Intransional         Intransional           1         Intransional         Domatorial         Intransional         Intra	SAN GORGONIO MEMORIAL HEALTHCARE DISTRICT & HOSPITAL       (UNAUDITED)       (UNAUDITED)         Receibus       6381 Bagiming Balances- Hospital       5 11320224       (UNAUDITED)         Receibus       Cash: Bagiming Balances- Hospital       5 1132022560       5 1         Receibus       Cash: Bagiming Balances- District       5 11320225       5 1         Receibus       Cash: Bagiming Balances- District       5 1132022       5 1         Receibus       Cash: Bagiming Balances- District       5 13232560       5 7         Receibus       Cash: Bagiming Balances- District       5 1323250       5 7         Receibus       Cash: Bagiming Balances- District       5 1323250       5 7         Receibus       Patient Collections       5 13232       5 133305       5 7         Receibus       Distribus       5 10101       5 13305       5 7       5 13305         Distribus       Contract Labor       5 14302761       5 2       2 133005       5 7       2 133005       5 7       2 133005       5 7       2 133005       5 7       2 133005       5 7       2 133005       5 7       2 133005       5 7       2 10101       5 7       2 10101       5 7       2 10101       5 7       2 10101       5 7       2 10101       5 7 <t< th=""><th>1</th><th>-</th><th>HEAL THCARE DISTRICT &amp; HOSI</th><th>DITAI</th><th></th><th></th><th></th></t<>	1	-	HEAL THCARE DISTRICT & HOSI	DITAI			
Image: Figure	Curvature         Curvature         Curvature         Curvature           Receiver         Cash: Beginning Balances- Hospital         5         113302024         5           Cash: Beginning Balances- District         Cash: Beginning Balances- District         5         13302024         5           Cash: Beginning Balances- District         Cash: Beginning Balances- District         5         13322.560         5         5           Receipts         Cash: Beginning Balances- District         5         1431391         5<	ſ	Т					
BEGINNING CASH BALANCES     Current Month       113020204     113020204       Cash: Beginning Balances - Hospital     5       Cash: Beginning Balances - Hospital     5       Cash: Beginning Balances - Hospital     5       Cash: Beginning Balances - Totals     5       Receipts     741,013,956       Receipts     463,106       Mise Tax Subsidies     463,106       Disbursements     14,013,954       Disbursements     14,02,751       Disbursements     14,02,751       Disbursements     14,02,751       Disbursements     11,300,050	BEGINNING CASH BALANCES       Current Month         BeGINNING CASH BALANCES       Cash: Beginning Balances - Hospital       7.1232.560       5         Cash: Beginning Balances - Hospital       5       13.232.560       5       7         Cash: Beginning Balances - Hospital       5       13.232.560       5       7         Cash: Beginning Balances - Iotals       5       13.232.560       5       7         Receipts       Patient Olections       5       48.13.974       5       5         Receipts       Inter Clearch Subsidies/Measure DProp 13       5       48.13.974       5       5         Nisc Tax Subsidies/Measure DProp 13       Misc Tax Subsidies/Measure DProp 13       48.13.974       5       5       5         Nisc Tax Subsidies/Measure DProp 13       Distribution       0.00 Elemental Euror       5       48.13.974       5	7			(UNAU	DITED)	(UNAUDITED)	
BEGINNING CASH BALANCES         1130/2024           Cash: Beginning Balances - Hospital         5         13.232.590         5           Cash: Beginning Balances - Hospital         5         13.232.590         5           Cash: Beginning Balances - District         5         14.013.396         5         7           Receipts         Cash: Beginning Balances - District         5         14.013.396         5         7           Receipts         Fatient Collections         5         14.013.396         5         2	BEGINNING CASH BALANCES         1130/2024           Receipts         Cash: Beginning Balances- Hospital         5         13.232.590         5           Cash: Beginning Balances- District         Cash: Beginning Balances- District         5         14,013.396         5         7           Receipts         Cash: Beginning Balances- District         5         14,013.396         5         7           Receipts         Fatient Collections         5         4613.974         5         7           Receipts         Fatient Collections         5         463.106         5         2           Disbursements         Domatoris Clearations (Fatak Loudes)         886,132         5         2         2           Disbursements         Other KevnuseReceipts/Transitiers         5         11,402.761         5         2           Disbursements         Other KevnuseReceipts/Transitiers         5         11,402.751	m	-		ō	urrent Month	Y	(-T-D
BEGINNING CASH BALANCES     I (1) (23)       Cash: Beginning Balances- Inspirat     5     13,232,590     5       Cash: Beginning Balances- District     5     14,013,996     5       Cash: Beginning Balances- District     5     14,013,996     5       Cash: Beginning Balances- District     5     14,013,996     5       Recelpts     Patient Collections     5     4813,974     5       Recelpts     Domations/Grantisticants     5     9800     5       Domations/Grantisticants     Domations/Grantisticants     5     9800     5       Displanements     Other Revenues/Receipts/Transfers     5     14,002,751     5       Disbursements     Other Revenues/Receipts/Transfers     5     14,002,751     5       Disbursements     Wages, Benefits & Contract Labor     5     14,002,751     5       Disbursements     Other Operating Costs     5     11,305,950     5       Disbursements     Nages, Benefits & Contract Labor     5     11,402,751     5       Disbursements     Nages, Benefits & Contract Labor     5     11,402,751     5       Disbursements     Nages, Benefits & Contract Labor     5     11,402,751     5       Disbursements     Nages, Benefits & Contract Labor     5     11,402,751     5 <td>BEGINNING CASH BALANCES         Intercention         S         13,232,500         S           Cash Beginning Balances- Hospital         Cash Beginning Balances- Hospital         S         14,013,936         S           Cash Beginning Balances Totals         Cash Beginning Balances Totals         S         14,013,936         S           Cash Beginning Balances Totals         Fatent Collections         S         14,013,974         S           Receipts         Patient Collections         S         4,813,974         S           Name         Subglemental Funding (Rate Range, Etc.)         S         4,813,974         S           Disbursements         Other Revenues/Receipts/Transfers         S         4,813,076         S           Disbursements         Other Revenues/Receipts/Transfers         S         11,302,751         S           Disbursements         Other Revenues/Receipts/Transfers         S         13,3069         S           Disbursements         Other Revenues/Receipts/Transfers         S         13,3069         S           Disbursements         Other Revenues/Receipts/Transfers         S         1,306,305         S           Disbursements         Other Revenues/Receipts/Transfers         S         1,306,305         S           Disbursements</td> <td>1</td> <td></td> <td></td> <td></td> <td>11/30/2024</td> <td>10/31/</td> <td>2024</td>	BEGINNING CASH BALANCES         Intercention         S         13,232,500         S           Cash Beginning Balances- Hospital         Cash Beginning Balances- Hospital         S         14,013,936         S           Cash Beginning Balances Totals         Cash Beginning Balances Totals         S         14,013,936         S           Cash Beginning Balances Totals         Fatent Collections         S         14,013,974         S           Receipts         Patient Collections         S         4,813,974         S           Name         Subglemental Funding (Rate Range, Etc.)         S         4,813,974         S           Disbursements         Other Revenues/Receipts/Transfers         S         4,813,076         S           Disbursements         Other Revenues/Receipts/Transfers         S         11,302,751         S           Disbursements         Other Revenues/Receipts/Transfers         S         13,3069         S           Disbursements         Other Revenues/Receipts/Transfers         S         13,3069         S           Disbursements         Other Revenues/Receipts/Transfers         S         1,306,305         S           Disbursements         Other Revenues/Receipts/Transfers         S         1,306,305         S           Disbursements	1				11/30/2024	10/31/	2024
Cash. Beginning Balances- District         5         13,235         5           Cash. Beginning Balances- District         5         14,013,995         5           Cash. Beginning Balances- District         5         14,013,995         5           Cash. Beginning Balances- District         5         14,013,995         5           Receipts         Fatient Collections         5         4,013,994         5           Receipts         Fatient Collections         5         4,013,996         5           Displemental Funding (Grans Learns         Displemental Funding (Grans Learns         8,0132         5         5           Disbursements         Other Revenues/Receipts/Fransfers         5,139,649         5         5         5           Disbursements         Other Revenues/Receipts/Fransfers         5         14,002,751         5         5         5         5         5,754,700         5         5	Cash. Beginning Balances- Naspirat         5         13,235,50         5           Cash. Beginning Balances- District         5         14,013,905         5           Cash. Beginning Balances- District         5         14,013,905         5           Cash. Beginning Balances- District         5         4,013,905         5           Cash. Beginning Balances- District         5         4,013,905         5           Receipts         Patent Collections         5         4,031,005         5           Mest Tax Subsidies         Donatoris Cirantis Londing (Rate Range, Etc.)         8,096,132         5           Donatoris Cirantis Londing (Rate Range, Etc.)         Balances         4,030,751         5           Disbursements         Unter Cranding Grats         8,096,132         5           Disbursements         Wages, Benefits, & Contract Labor         5,1096,505         5           Disbursements         Vages, Benefits, & Contract Labor         5         11,302,751         5           Disbursements         Wages, Benefits, & Contract Labor         5         3,196,505         5           Disbursements         Capital Operating Costs         Capital Operating Costs         3,1402,771         5         1,330,995         5           Disbursements         Wages,		<b>WING CASH BALANCES</b>					
Cash: Beginning Balances District         731 496           Receipts         Cash: Beginning Balances Totals         5         14,013,996         5           Receipts         Fatient Collections         5         4,813,974         5           Receipts         Fatient Collections         5         4,813,974         5           Misc Tax Subsidies/Measure D/Prop 13         5         4,813,974         5           Disbursements         Other Revenues/Receipts/Transfers         5         9         4,820,850         5           Disbursements         Wages, Benefits, & Contract Labor         5         4,820,850         5         9           Disbursements         Wages Benefits, & Contract Labor         5         4,820,850         5         5           Disbursements         Wages Benefits, & Contract Labor         5         4,820,850         5         4,820,850         5           Disbursements         Wages Benefits, & Contract Labor         5         4,820,850         5         4,820,850 </td <td>Cash: Beginning Balances Datrict         781 406           Cash: Beginning Balances Totals         5         14,013,956         5           Receipts         Tax Subsidies/Measure D/Prop 13         5         4,613,974         5           Receipts         Tax Subsidies/Measure D/Prop 13         5         4,613,974         5           Mise Tax Subsidies/Measure D/Prop 13         Tax Subsidies/Measure D/Prop 13         5         4,613,974         5           Mise Tax Subsidies/Measure D/Prop 13         Tax Subsidies/Measure D/Prop 13         5         4,613,974         5           Mise Tax Subsidies/Measure D/Prop 13         Exercise 12         5         4,613,974         5           Disputements         Other Revenues/Receipts/Transfers         866,132         5         5           Disbursements         Wages, Benefits, &amp; Contract Labor         5         4,820,850         5         5           Disbursements         Wages, Benefits, &amp; Contract Labor         5         4,820,850         5<!--</td--><td>9</td><td>Cash: Beginning Balanc</td><td>es- Hospital</td><td>\$</td><td>13,232,590</td><td></td><td>,421</td></td>	Cash: Beginning Balances Datrict         781 406           Cash: Beginning Balances Totals         5         14,013,956         5           Receipts         Tax Subsidies/Measure D/Prop 13         5         4,613,974         5           Receipts         Tax Subsidies/Measure D/Prop 13         5         4,613,974         5           Mise Tax Subsidies/Measure D/Prop 13         Tax Subsidies/Measure D/Prop 13         5         4,613,974         5           Mise Tax Subsidies/Measure D/Prop 13         Tax Subsidies/Measure D/Prop 13         5         4,613,974         5           Mise Tax Subsidies/Measure D/Prop 13         Exercise 12         5         4,613,974         5           Disputements         Other Revenues/Receipts/Transfers         866,132         5         5           Disbursements         Wages, Benefits, & Contract Labor         5         4,820,850         5         5           Disbursements         Wages, Benefits, & Contract Labor         5         4,820,850         5 </td <td>9</td> <td>Cash: Beginning Balanc</td> <td>es- Hospital</td> <td>\$</td> <td>13,232,590</td> <td></td> <td>,421</td>	9	Cash: Beginning Balanc	es- Hospital	\$	13,232,590		,421
Cash: Beginning Balances Totals         S         14,013,956         S           Receipts         Patient Collections         \$         4,613,974         S           Receipts         Patient Collections         \$         4,613,974         S           Rescipts         Patient Collections         \$         4,613,974         S           Rescipts         Nisa: Subsidies         \$         4,613,974         S           Disbursterner         Nisa: Subsidies         \$         4,613,974         S           Displemental Funding (Rate Range, Etc.)         Displemental Funding (Rate Range, Etc.)         \$         4,613,690         S           Displemental Funding (Rate Range, Etc.)         Displemental Funding (Rate Range, Etc.)         \$         4,800,800         S           Displemental Funding (Rate Range, Etc.)         Displemental Funding (Rate Range, Etc.)         \$         \$         4,800,800         S           Displemental Funding (Rate Range, Etc.)         Displemental Funding (Rate Range, Etc.)         \$         \$         \$         \$           Displemental Funding (Rate Range, Etc.)         Displemental Funding (Rate Range, Etc.)         \$         \$         \$         \$         \$           Displemental Funding Balances         Chant Operating Costs         \$         <	Cash: Beginning Balances Totals         S         14,013,956         S           Receipts         Patient Collections         \$         4,813,974         \$           Receipts         Patient Collections         \$         4,813,974         \$           Receipts         Tisx Subsidies         \$         4,813,974         \$         4,813,974         \$           Receipts         Tisx Subsidies         \$         4,813,974         \$         4,813,974         \$           Receipts         Tisx Subsidies         \$         4,813,974         \$         4,813,974         \$           Dispute         Disputestratist         Disputestratist         \$         4,91,800         \$         \$           Disputestratist         Disputestratist         Disputestratist         \$         4,800,800         \$         \$           Disputestratist         Other Operating Casts         Other Operating Casts         \$         1,1402,751         \$         \$         1,1402,751         \$         \$         5	7	Cash: Beginning Balanc	es- District		781,406	1,370	,686
Receipts         Fatient Collections         5         4.813.974         5           Patient Collections         Tax Subsidies/Measure D/Prop 13         5         4.813.974         5           Patient Collections         Tax Subsidies/Measure D/Prop 13         5         4.813.06         5           Tax Subsidies/Measure D/Prop 13         Tax Subsidies         4.98.00         5         4.83.106         5           Nonations/Cansure List         Nupplemental Funding (Rate Range, Etc.)         886.132         5         4.98.00         5           Nonations/Cansure D/Prop 13         Nupplemental Funding (Rate Range, Etc.)         886.132         5	Receipts         Patient Cullections         s         4/313/914         s           Patient Cullections         Patient Cullections         s         4/313/914         s           Patient Cullections         Tax Subsidies         s         4/313/914         s           Patient Cullections         Mise Tax Subsidies         s         4/313/914         s           Mise Tax Subsidies         Mise Tax Subsidies         s         4/313/914         s           Mise Tax Subsidies         Supplements/ransfuls         s         4/313/914         s           Disbursements         Supplements/ransfuls         s         4/313/912         s           Disbursements         Wages, Benefits, & Contract Labor         s         4/300/912         s           Disbursements         Wages, Denefits, & Contract Labor         s         4/300/912         s           Disbursements         Wages, Denefits, & Contract Labor         s         4/300/912         s           Disbursements         Wages, Denefits, & Contract Labor         s         4/300/912         s           Disbursements         Wages, Denefits, & Contract Labor         s         4/300/912         s         3/1402,754         s           Disbursements         Mages, Semoting         s	8	Cash: Beginning Balanc	es Totals	S	14,013,996		107
Receipts         1         4,013,974         5         4,013,974         5           I av Subsidies/Measure D/Prop 13         1av Subsidies/Measure D/Prop 13         4,013,974         5         5         5,000         5	Receipts         Patient Collections         S         4,813,974         S           Tax Stubsidies         Tax Stubsidies         4,913,974         S         4,913,974         S           Tax Stubsidies         Tax Stubsidies         4,913,974         S         4,913,974         S           Misc Tax Stubsidies         Misc Tax Stubsidies         4,91,980         S         4,91,980         S           Misc Tax Stubsidies         Supplemental Funding (Rate Range, Etc.)         8,81,32         S         4,93,903         S           Dispute         Supplemental S         Other Revouves/Receipts/Transfers         5,195,964         S         4,820,865         S           Disbursements         Other Operating         Contract Labor         S         4,820,865         S         4,820,865         S           Disbursements         Other Operating         Contract Labor         S         3,195,996         S         S         3,195,996         S         S         13,3099         S         S         13,3099         S         S         13,3099         S         S         13,3099         S         S         10,527,400         S         S         13,5096         S         S         10,527,400         S         S         S <td>6</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	6						
Image: matrix consisting states Masure D/Prop 13         Image: matrix consisting states Range, Etc.)         Image: matrix consisteres Range, Etc.)         Image: matrix con	Image: Inclusion of the section of the sectin of the section of the secti		pts					
Tax Subsidies Measure D/Prop 13         433,106         \$           Misc Tax Subsidies Misc Tax Subsidies Directions Control (Cartional Funding (Rate Range, Etc.)         49,890         \$           Diabursements         Supplemental Funding (Rate Range, Etc.)         886,132         \$           Draws(Paydown) of LOC Balances         Draws(Paydown) of LOC Balances         886,132         \$           Draws(Paydown) of LOC Balances         Chriber Revenues/Receipts/Transfers         \$         11,402,751         \$           Disbursements         Wages, Benefits, & Contract Labor         \$         \$         11,402,751         \$           Disbursements         Uther Operating Costs         Capital Spending         \$         \$         11,305,095         \$           Disbursements         Uther Operating Costs         Capital Spending         \$         11,305,095         \$           Disbursements         Uther Contract Labor         \$         11,305,095         \$         \$         3,195,099         \$           Disbursements         Uther Contract Labor         \$         11,305,095         \$         \$         3,195,099         \$           Disbursements         Uther Contract Payments (Excl G/O Bonds)         \$         11,306,395         \$         \$         \$         \$         \$	Tax Subsidies         463,106         5           Misc Tax Subsidies         Misc Tax Subsidies         49,890         5           Instruction         Bisc Subsidies         49,890         5           Denations/GrankGrankLoans         Bisc Subsidies         49,890         5           Denations/GrankGrankLoans         Bisc Subsidies         49,890         5           Draws/(Paydown) of LOC Balances         Draws/(Paydown) of LOC Balances         49,800         5           Draws/(Paydown) of LOC Balances         Misc Tax Subsidies         5,180,605         5           Draws/(Paydown) of LOC Balances         Misc Tax Subsidies         5,180,605         5           Disbursements         Wages Renefits, & Contract Labor         5,180,605         5           Disbursements         Wages Renefits, & Contract Labor         5,180,605         5           Disbursements         Wages Renefits, & Contract Labor         5,180,605         5           Disbursements         Capital Spending Costs         133,009         5           Disbursements         Other Changes in Accounts Payable, IGTs, Etc.         5         16,675,473         5           Disbursements         Cother Changes in Accounts Payable, IGTs, Etc.         5         6,575,4740         5           Disburs	11	Patient Collect	ions	\$	4,813,974		,382
Mise Tax Subsidies         Mise Tax Subsidies         9	Mise Tax Subsidies         Mise Tax Subsidies         69.00         5           Donations/Grank/Lans         Supprimental Funding Rise Range, Etc.)         866.132         5           Supprimental Funding Rise Range, Etc.)         Dinatons/Grank/Lansfers         866.132         5           Supprimental Funding Rise Range, Etc.)         Disbursements         6.113.000         5           TOTAL RECEIPTS         Nages Benefits, & Contract Labor         5         4.820.890         5           Disbursements         Wages Benefits, & Contract Labor         5         4.820.890         5           Disbursements         Other Openating Costs         11,300.751         5         5           Disbursements         Contract Labor         5         4.820.890         5           Disbursements         Other Openating Costs         11,300.930         5         1           DrAL DISBURSEMENTS         Disbursements         11,300.930         5         1           TOTAL DISBURSEMENTS         Disbursements         5         1         5         1           TOTAL DISBURSEMENTS         Contract Labor         5         5         5         5         5         5         5         5         5         5         5         5         5         5<	12	Tax Subsidies	Measure D/Prop 13		463,106	の「「「「「」」」」」」」」」」」」」」」」」」」」」」」」」」」」」」」	,530
Image: Notations/Grants/Loans         49,880         5           Pupplemental Funding (Rate Range, Etc.)         886,132         5           Draws(Paydown) of LOC Balances         5,189,649         5           Other Avenues/Receipts/Transfers         5         14,02,751         5           Disbursements         Wages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Under Operating Costs         11,302,740         5         4,820,850         5           Diet Service Payments (Excl.C) Bonds)         Diet Service Payments (Excl.)         5         4,820,850         5           TOTAL DISBURSEMENTS         Diet Service Payments (Excl.)         5         13,309         5         5           TOTAL CHANGE In CASH         Accounts Payable, IGTs, Etc.         5         13,657,473         5         5           TOTAL CHANGE In CASH         Accounts Payable, IGTs, Etc.         5         5,575,473         5           Funding Balances- Di	Monations/Grants/Loans         49,890         \$           Publicents/Carants/Loans         896,132         \$           Draws(Paydown) of LOC Balances         886,132         \$           Draws(Paydown) of LOC Balances         886,132         \$           Draws(Paydown) of LOC Balances         14,02,751         \$           Draws(Paydown) of LOC Balances         14,02,751         \$           Other Revenues/Receipts/Transfers         \$         14,02,751         \$           Mages, Benefits, & Contract Labor         \$         14,02,751         \$           Disbursements         Wages, Benefits, & Contract Labor         \$         14,02,751         \$           Disbursements         Other Operating Costs         11,302,690         \$         \$           Disbursements         Capital Spending         \$         11,302,740         \$           Disbursements         Capital Spending         \$         11,302,740         \$           Other Contract Labor         \$         \$         13,056,966         \$         \$           Other Contract Service Payments (Excl.G/O Bonds)         \$         11,302,449         \$         \$           Other Contract Service Payments (Excl.G/O Bonds)         \$         \$         13,302,4499         \$ </td <td>13</td> <td>Misc Tax Subs</td> <td>idies</td> <td>and the second sec</td> <td></td> <td>S</td> <td>r.</td>	13	Misc Tax Subs	idies	and the second sec		S	r.
Image: biologic	Image:         Supplemental Funding (Rate Range, Etc.)         886,132         \$           Image:         Draws/(Paydown) of LOC Balances         5,189,649         \$	14	Donations/Gra	nts/Loans		1.1.1	のためのでは、	890
Interview         Draws/(Paydown) of LOC Balances         5,189,649         5           TOTAL RECEIPTS         Other Revenues/Receipts/Transfers         5,189,649         5           TOTAL RECEIPTS         Other Revenues/Receipts/Transfers         5,189,649         5           Disbursements         Mages. Benefits. & Contract Labor         5         4,820,850         5           Disbursements         Nages. Benefits. & Contract Labor         5         4,820,850         5           Disbursements         Other Operating Costs         133,099         5         5           Disbursements         Debt stanting Costs         133,099         5         5           Disbursements         Other - Changes in Accounts Payable, IGT's, Etc.         9         19,627,400         5           TOTAL DISBURSEMENTS         IOTAL LANGE in CASH         S         13,3093         5         5           TOTAL DISBURSEMENTS         IOTAL LANGE in CASH         S         19,627,400         5         5           Fording Balances - Hospital         Ending Balances - Notation         S         5,575,473         5         5           Ending Balances - Totals         Ending Balances - Totals         S         5,575,473         5         5         5,575,473         5	Draws/(Paydown) of LOC Balances         5,189,049         5           TOTAL RECEIPTS         Other Revonues/Receipts/Transfers         5,189,049         5           TOTAL RECEIPTS         Other Revonues/Receipts/Transfers         5,189,049         5           Disbursements         Mages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Mages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Mages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Mages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Mages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Mages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Mages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Mages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Mages, Benefits, & Contract Labor         5         4,820,850         5           Disbursements         Mages, Benefits, & Contet Labor         5         4,820,870	15	Supplemental			1.1.4.57	and the second	,681
IOTAL RECEIPTS         Other Revenues/Receipts/Transfers         5,189,649         \$           TOTAL RECEIPTS         Image: Revenues/Receipts/Transfers         5,189,649         \$           Disbursements         Wages, Benefits, & Contract Labor         \$         4,820,850         \$           Disbursements         Wages, Benefits, & Contract Labor         \$         4,820,850         \$           Capital Spending         Costs         0ther Operating Costs         11,309,330         \$           Disbursements         Desptating Costs         11,390,330         \$         11,390,330         \$           Disbursements         Destrating Costs         Distract Capital Service Payments (Excl. G/O Bonds)         11,390,330         \$         133,030         \$           Disbursements         Dottart Disbursements         Accounts Payable, IGTS, Etc.         \$         \$         11,390,330         \$           Disbursements         Dottart Change in Accounts Payable, IGTS, Etc.         \$         \$         11,390,330         \$         \$           Diotat Change in Accounts Payable, IGTS, Etc.         Ending Balances- House Payable, IGTS, Etc.         \$         \$         \$         5,575,473         \$         \$         5,575,473         \$         \$         5,575,473         \$         \$         <	Interlet         Cither Revenues/Receipts/Transfers         5,189,649         \$           TOTAL RECEIPTS         Interlet         In	16	Draws/(Paydo	vn) of LOC Balances		ALA	\$	1
TOTAL RECEIPTS         Intraction         S         11,402,751         S           Disbursements         Nages. Benefits. & Contract Labor         A,820,850         S         S           Disbursements         Wages. Benefits. & Contract Labor         A,820,850         S         S           Disbursements         Wages. Benefits. & Contract Labor         A,820,850         S         S           Disbursements         Vages. Benefits. & Contract Labor         B,9309         S         S         3,195,696         S           Disbursements         Capital Spending         Other Operating Costs         13,309         S         S         3,195,696         S           Disbursements         Debt Service Payments (Excl.G/O Bonds)         Etc.         13,309         S         S         13,309         S           TOTAL DISBURSEMENTS         Other - Changes in Accounts Payable, IGT's, Etc.         S         10,627,400         S         S         13,305,330         S         S           TOTAL DISBURSEMENTS         Ending Balances- Nospital         Ending Balances- District         S         S,575,473         S         S         S,575,473         S         S         S,575,473         S         C         S         S,575,473         S         C         S	TOTAL RECEIPTS         Intraction         Int	17	Other Revenue	ss/Receipts/Transfers		5,189,649		,458
Disbursements         A         4820,850         5           Disbursements         Wrages         A         4820,850         5           Wrages         Other Operating Costs         3,195,695         5         3,195,695         5           Wrages         Debti Spending         Semice         7,303,095         5         3,195,695         5           Debti Spending         Debti Spending         Semice         80,825         5         3,195,6930         5           TOTAL DISBURSEMENTS         Other - Changes in Accounts Payable, IGT's, Etc.         1,336,930         5         1,352,400         5	Disbursements       Nages       A (820, 85)       B (8, 822, 46)       B (8, 822, 45)       B (8, 822, 45)<		L RECEIPTS		\$	11,402,751		941
Disbursements         Mages, Benefits, & Contract Labor         S         4.820.856         S           Nages, Benefits, & Contract Labor         Wages, Benefits, & Contract Labor         S         4.820.856         S           Net Operating Costs         Other Operating Costs         3.195.696         S         3.195.696         S           Debt Stervice Payments (Excl. G/O Bonds)         Debt Stervice Payments (Excl. G/O Bonds)         80.825         S	Disbursements         A         4820.850         5           Mages, Benefits, & Contract Labor         \$         4,820.850         \$           Mages, Benefits, & Contract Labor         Chler Operating Costs         3,136,696         \$           Other Operating Costs         Capital Spending         3,136,696         \$         \$           Debt Service Payments (Excl.G/O Bonds)         B03,805         \$         \$         11,396,330         \$           Other - Changes In Accounts Payable, IGT's, Etc.         Debt Service Payments (Excl.G/O Bonds)         \$         11,396,330         \$           TOTAL DISBURSEMENTS         Image: Cast Accounts Payable, IGT's, Etc.         \$         11,396,330         \$           TOTAL DISBURSEMENTS         Image: Cast Accounts Payable, IGT's, Etc.         \$         11,396,330         \$           TOTAL CHANGE In CASH         Image: Cast Accounts Payable, IGT's, Etc.         \$         11,396,330         \$           TOTAL CHANGE In CASH         Image: Cast Accounts Payable, IGT's, Etc.         \$         5	19						
Mages, Benefits, & Contract Labor         \$         4,820,850         \$           Other Operating Costs         Other Operating Costs         3,195,696         \$           Capital Spending         Capital Spending         133,099         \$           Capital Spending         Capital Spending         133,099         \$           Debt Service Payments (Excl.G/O Bonds)         11,396,930         \$         133,099         \$           Other - Changes in Accounts Payable, IGT's, Etc.         8         10,627,400         \$         \$           TOTAL DISBURSEMENTS         Accounts Payable, IGT's, Etc.         8         10,627,400         \$         \$           TOTAL DISBURSEMENTS         Accounts Payable, IGT's, Etc.         8         10,627,400         \$         \$           TOTAL DISBURSEMENTS         Accounts Payable, IGT's, Etc.         8         10,627,400         \$	Mages, Benefits, & Contract Labor         S         4,820,850         S           Inter Operating Costs         Other Operating Costs         3,195,696         S           Other Operating Costs         Debt Senvice Payments (Excl.G/O Bonds)         80,825         S           Other - Changes in Accounts Payable, IGTs, Etc.         11,396,305         S         S           TOTAL DISBURSEMENTS         A         11,396,305         S         S           TOTAL DISBURSEMENTS         A         2,575,473         S         S           TOTAL DISBURSEMENTS         Ending Balances Hospital         S         S,575,473         S           Ending Balances Hospital         Ending Balances District         S         S,575,473         S           Ending Balances - District         S         S,575,473         S         S           Ending Balances - District         S         S,575,473         S         S           Ending Balances - District         S         S,575,473         S         S         S           Ending Balances - District         S         S,575,473         S         S         S         S         S         S         S         S         S         S         S         S         S         S         S		rsements					
Image: Display         Other Operating Costs         3,195,696         \$           Capital Spending         Capital Spending         133,099         \$           Debt Service Payments (Exol.G/O Bonds)         Debt Service Payments (Exol.G/O Bonds)         133,099         \$           DrotAL DISBURSEMENTS         Dither - Changes in Accounts Payable, IGT's, Etc.         80,825         \$         13,3093         \$           TOTAL DISBURSEMENTS         Disbitances         Accounts Payable, IGT's, Etc.         13,3093         \$         \$         13,3093         \$           TOTAL DISBURSEMENTS         Accounts Payable, IGT's, Etc.         B0,825,473         \$         \$         19,627,403         \$           TOTAL CASH         Ending Balances- Hospital         S         5,575,473         \$         \$         5,575,473         \$           Ending Balances- District         Ending Balances- District         S         5,575,473         \$         \$         5,575,473         \$         \$         5,575,473         \$         \$         5,575,473         \$         \$         5,575,473         \$         \$         5,575,473         \$         \$         5,575,473         \$         \$         5,575,473         \$         \$         5,575,473         \$         \$         5,575	Induction         Other Operating Costs         3,195,696         \$           Capital Spending         Capital Spending         133,099         \$           Debt Service Payments (Excl.GVO Bonds)         Debt Service Payments (Excl.GVO Bonds)         80,825         \$           Debt Service Payments (Excl.GVO Bonds)         Debt Service Payments (Excl.GVO Bonds)         80,825         \$           Drother - Changes in Accounts Payable, IGT's, Etc.         11,396,930         \$         \$           TOTAL DISBURSEMENTS         1         \$         19,627,400         \$           TOTAL CHANCE         1         \$         \$         19,627,400         \$           TOTAL CHANCE         1         \$         \$         19,627,400         \$           Ending Balances- Hospital         \$	21	Wages, Benefi	ts, & Contract Labor	\$	4,820,850		,872
Capital Spending         133,099         \$           Debt Service Payments (Excl.G/O Bonds)         80,825         \$           Debt Service Payments (Excl.G/O Bonds)         80,825         \$           TOTAL DISBURSEMENTS         0ther - Changes in Accounts Payable, IGT's, Etc.         11,396,930         \$           TOTAL DISBURSEMENTS         0ther - Changes in Accounts Payable, IGT's, Etc.         \$         11,396,930         \$           TOTAL DISBURSEMENTS         5         (8,224,649)         \$         \$         \$         \$           TOTAL CHANGE in CASH         5         (8,224,649)         \$ </td <td>Capital Spending         133,009         \$           Debt Service Payments (Excl. G/O Bonds)         80,825         \$           Debt Service Payments (Excl. G/O Bonds)         80,825         \$           Other - Changes in Accounts Payable, IGT's, Etc.         11,386,930         \$           TOTAL DISBURSEMENTS         80,825         \$         \$           TOTAL DISBURSEMENTS         80,825         \$         \$           TOTAL DISBURSEMENTS         80,825         \$         \$           TOTAL CHANCE IN CASH         8         \$         \$         \$           Ending Balances- Hospital         \$         \$         \$         \$         \$           Ending Balances- Hospital         \$         \$         \$         \$         \$         \$           Ending Balances- Flospital         \$</td> <td>22</td> <td>Other Operatin</td> <td>g Costs</td> <td>All the state of t</td> <td>3,195,696</td> <td></td> <td>,869</td>	Capital Spending         133,009         \$           Debt Service Payments (Excl. G/O Bonds)         80,825         \$           Debt Service Payments (Excl. G/O Bonds)         80,825         \$           Other - Changes in Accounts Payable, IGT's, Etc.         11,386,930         \$           TOTAL DISBURSEMENTS         80,825         \$         \$           TOTAL DISBURSEMENTS         80,825         \$         \$           TOTAL DISBURSEMENTS         80,825         \$         \$           TOTAL CHANCE IN CASH         8         \$         \$         \$           Ending Balances- Hospital         \$         \$         \$         \$         \$           Ending Balances- Hospital         \$         \$         \$         \$         \$         \$           Ending Balances- Flospital         \$	22	Other Operatin	g Costs	All the state of t	3,195,696		,869
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TOTAL CHANGE in CASH         \$         (8,224,649)         \$           ENDING CASH BALANCES         Image: Second	TOTAL CHANGE in CASH         \$         (8,224,649)         \$           ENDING CASH BALANCES         Ending Balances- Hospital         \$         5,575,473         \$           Ending Balances- Hospital         \$         5,575,473         \$         \$         5,575,473         \$           Ending Balances- District         \$         \$         5,575,473         \$	27						
ENDING CASH BALANCES       Ending Balances- Hospital       \$       5,575,473       \$         Ending Balances- Hospital       \$       5,575,473       \$       \$         Ending Balances- District       \$       \$       5,575,473       \$         Ending Balances- District       \$       \$       \$       \$       \$         Ending Balances- District       \$	ENDING CASH BALANCES       Ending Balances- Hospital       Ending Balances- Hospital       \$ 5,575,473       \$ \$         Ending Balances- Hospital       Ending Balances- District       \$ 5,575,473       \$ \$	28 TOTA			Ś	(8,224,649)		,760)
Ending Balances- Hospital       \$ 5,575,473       \$         Ending Balances- District       213,874       \$         Ending Balances- District       \$ 213,874       \$         Ending Balances- District       \$ 5,789,347       \$         Ending Balances- Totals       \$ 5,789,347       \$         Loc Current Balances       \$ 5,789,347       \$         Loc Current Balances       \$ 12,000,000       \$         Loc Current Balances       \$ 12,000,000       \$         Loc Interest Expense Incurred       \$ 12,000,000       \$         11/22/2024       \$ 12,000,000       \$	Ending Balances- Hospital         \$         5,575,473         \$           Ending Balances- District         213,874         \$         213,874         \$           Ending Balances- District         \$         213,874         \$	30 ENDII						
Ending Balances- District       213,874         Ending Balances- Totals       \$ 5,789,347         Ending Balances- Totals       \$ 5,789,347         Loc Current Balances       \$ 12,000,000         Loc Current Balances       \$ 12,000,000         Loc Interest Expense Incurred       \$ 12,000,000         11/22/2024       \$ 12,000,000	Ending Balances- District         213,874           Ending Balances- Totals         \$ 5,789,347           LOC Current Balances         \$ 12,000,000           LOC Interest Expense Incurred         \$ 12,000,000           11122/2024         \$ 12,000,000           Interest Expense Incurred         \$ 11,122,2024           Interest Expense Incurred         \$ 11,122,2024           Interest Expense Incurred         \$ 12,000,000           Interest Expense Incured	31		tal	\$	5,575,473		805
Ending Balances- Totals       \$ 5,789,347       \$         India Balances       11/22/2024       \$ 12,000,000       \$         LOC Current Balances       90,000       \$       90,000       \$         11/22/2024       11/22/2024       11/22/2024       11/22/2024       \$       100,000       \$	Ending Balances- Totals       \$       \$,789,347       \$         Indicating Balances- Totals       Indicating Balances	32	Ending Balances- Distric	t	and the second se	213,874	449,	542
LOC Current Balances         \$         12,000,000         \$           LOC Interest Expense Incurred         \$         90,000         \$           11/22/2024         \$         \$         90,000         \$	LOC Current Balances       \$ 12,000,000       \$         LOC Interest Expense Incurred       \$ 12,000,000       \$         11/22/2024       \$ 0,000       \$         NOTE: THE CASH FLOW STATEMENT IS BASED ON DATA FROM THE AUDITED FINANCIAL STATEMENTS AS OF JUNE 30, 2024 AND THE UNAUDITED FINANCIAL STATEMENT	33			\$	5,789,347		347
LOC Current Balances         \$         12,000,000         \$           LOC Interest Expense Incurred         \$         90,000         \$           11/22/2024         \$         90,000         \$	LOC Current Balances       \$ 12,000,000       \$         LOC Interest Expense Incurred       \$ 00,000       \$         11/22/2024       90,000       \$         NOTE: THE CASH FLOW STATEMENT IS BASED ON DATA FROM THE AUDITED FINANCIAL STATEMENTS AS OF JUNE 30, 2024 AND THE UNAUDITED FINAUDITED FINAUDITED FINAUDITED FINANCIAL STATEMENTS AS OF JUNE 30,	34						
LOC Current Balances       \$ 12,000,000       \$         LOC Interest Expense Incurred       90,000       \$         11/22/2024       90,000       \$	LOC Current Balances       \$ 12,000,000       \$         LOC Interest Expense Incurred       \$ 90,000       \$         11/122/2024       \$ 00000       \$         NOTE: THE CASH FLOW STATEMENT IS BASED ON DATA FROM THE AUDITED FINANCIAL STATEMENTS AS OF JUNE 30, 2024 AND THE UNAUDITED FINAUDITED FINAUDITED FINAUDITED FINANCIAL STATEMENTS AS OF JUNE 30	35						
LOC Current Balances b. 12,000,000 \$ LOC Interest Expense Incurred 90,000 \$ 11/22/2024 90,000 \$	LOC Current Balances 12,000,000 \$ LOC Interest Expense Incurred 90,000 \$ 11/22/2024 90,000 1 NOTE: THE CASH FLOW STATEMENT IS BASED ON DATA FROM THE AUDITED FINANCIAL STATEMENTS AS OF JUNE 30, 2024 AND THE UNAUDITED F			-	*	10 000 000		000
LOC Interest Expense Incurred     90,000     3       11/22/2024     11/22/2024     90,000     3	LOC Interest Expense Incurred a autour a autor a		urrent Balances		A	12,000,000		
39 11/22/2024 40 40 41 41 41 41 41 41 41 41 41 41 41 41 41	39       11/22/2024         40       40         41       41         42       A1         43       A1         44       A1         45       A1         46       A1         47       A1         48       A1         49       A1         41       A2         42       A1         43       A1         44       A1         45       A1         46       A1         47       A2         48       A1         49       A1         41       A2         42       A1         43       A1         44       A2         45       A2         46       A1         47       A2         48       A1         49       A1         40       A2         41       A3         42       A3         43       A3         44       A4         45       A4         46       A4         47       A4		iterest Expense Incurred			80,000		nnn
	40       41         41       42         42       NOTE: THE CASH FLOW STATEMENT IS BASED ON DATA FROM THE AUDITED FINANCIAL STATEMENTS AS OF JUNE 30, 2024 AND THE UNAUDITED FYE 2025	-	/2024					<b>学校 法</b>
41	41 42 NOTE: THE CASH FLOW STATEMENT IS BASED ON DATA FROM THE AUDITED FINANCIAL STATEMENTS AS OF JUNE 30, 2024 AND THE UNAUDITED FYE 2025	6						
	42 NOTE: THE CASH FLOW STATEMENT IS BASED ON DATA FROM THE AUDITED FINANCIAL STATEMENTS AS OF JUNE 50, 2024 AND THE UNAUDITED FTE 2023	41				IT CINE FLOC OC.	TOT TALED FVE JOJE	

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	Α	В	С	D	E
1	SAN GORGONIO MEM. HEALTH CARE DIS	<b>FRICT &amp; HOSPITAL</b>	(12/17/2024)	Updated:	12/30/24
2	BALANCE SHEET	Nov 24 Act	Oct 24 Act	Sep 24 Act	Jun 24 Act
3					
4	TOTAL ASSETS	113,785,962	112,747,774	114,217,826	124,601,044
5	CURRENT ASSETS	16,615,877	24,641,815	24,568,124	30,111,600
6	CASH & EQUIVALENTS	5,789,347	14,013,996	12,789,509	19,438,107
7	NET PATIENT ACCOUNTS RECEIVABLE	8,584,122	8,538,468	8,697,739	9,681,423
8	HOSPITAL ACCOUNTS RECEIVABLE	79,193,179	78,682,964	78,882,377	89,675,653
9	LESS: ALLOWANCE FOR BAD DEBTS	(70,609,057)	(70,644,496)	(70,684,638)	(79,994,230)
10	OTHER CURRENT ASSETS	2,242,408	2,089,351	3,080,876	992,070
11	TAXES RECEIVABLE	3,650,088	3,383,456	4,109,734	2,078,826
12	MISC RECEIVABLE	(2,883,383)	(2,940,385)	(2,623,049)	(2,631,352)
13	DUE FROM 3RD PARTIES	(1,498,876)	(1,275,870)	(1,316,989)	(1,204,471)
14	INVENTORIES	2,381,220	2,239,470	2,139,177	2,075,663
15	PREPAID EXPENSES	593,359	682,680	772,003	673,404
16					
17	ASSETS WITH LIMITED USE	21,049,990	12,223,135	13,119,370	17,839,022
18	NET PROPERTY, PLANT, AND EQUIPMENT	74,769,557	75,123,105	75,757,731	75,270,332
19	PROPERTY, PLANT, AND EQUIPMENT	175,126,525	175,057,149	175,268,850	173,509,280
20	LAND & LAND IMPROVEMENTS	4,861,325	4,861,325	4,861,325	4,828,182
21	BUILDINGS & BUILDING IMPROVEMENTS	132,652,072	132,652,072	132,652,072	132,533,755
22	FIXED EQUIPMENT	31,644,589	31,694,512	31,714,056	31,756,880
23	CONSTRUCTION IN PROGRESS	5,968,539	5,849,240	6,041,397	4,390,463
24	LESS: ACCUMULATED DEPRECIATION	(100,356,968)	(99,934,044)	(99,511,119)	(98,238,948)
25	OTHER ASSETS	1,350,538	759,715	772,592	1,380,178
26					
27	TOTAL LIABILITIES & FUND BALANCE	113,785,962	112,747,774	114,217,826	124,601,044
28	TOTAL LIABILITIES	157,309,494	154,512,802	153,730,902	155,470,638
29	CURRENT LIABILITES	44,877,014	41,604,877	37,609,939	38,624,095
30	ACCOUNTS PAYABLE	10,782,183	11,560,750	10,343,921	8,181,110
31	PAYROLL PAYABLES	4,510,887	5,578,197	5,768,926	4,653,853
32	SALARIES & WAGES PAYABLE	894,896	1,839,145	1,370,355	909,057
33	PAYROLL TAXES & DEDUCTIONS PAYABLE	731,017	855,327	1,446,158	847,813
34	ACCRUED PTO & SICK DAYS PAYABLE	2,884,974	2,883,725	2,952,413	2,896,983
35	LINE OF CREDIT	12,316,604	12,266,742	12,299,058	12,065,351
36		17,267,340	12,199,188	9,198,034	13,723,781
37	ACCRUED INTEREST PAYABLE	1,503,168	1,093,003	1,074,271	1,969,785
38	OTHER CURRENT LIABILITIES	8,805,707	3,858,897	3,865,783	4,166,440
	DEBT - CURRENT	6,958,465	7,247,288	4,257,980	7,587,556
40			/,24/,200	4,207,000	7,007,000
	LONG TERM LIABILITIES	112,432,475	112.907,925	116,120,963	116,846,543
42		112,402,473	112,507,525	110,120,505	110,040,045
	NET ASSETS				
		(12 502 520)	(11 366 926)	(30 114 004)	120 000 004
	NET ASSETS - UNRESTRICTED	(43,523,532)	(41,366,836)	(39,114,884)	(30,869,594
45 46	CURRENT YEAR NET GAIN/(LOSS)	(30,869,507)	(30,869,594)	(30,869,594)	(35,868,911
	CUNNERT TEAN RET UMIN/(LU33)	(12,654,025)	(10,497,242)	(8,245,290)	4,999,317
40					

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TAB J

San Gorgonio Memorial Health Care District and San Gorgonio Memorial Hospital

To: Finance Committee, Board of Directors, and District Board

Agenda Item for December 17, 2024 Finance Committee and January 7, 2025 Board Meetings

#### Subject:

Renewal of 2025 Annual Dues for the District Hospital Leadership Forum (DHLF)

San Gorgonio Memorial Healthcare District & Hospital have been members of the DHLF for many years. The DHLF is the group which formally oversees the overall guidance and planning for all matters related to Supplemental Funding on behalf of California Healthcare Districts. DHLF also coordinates their efforts with numerous California agencies (including CHA) in areas that impact the Healthcare Districts.

A summary of the Supplemental Funding programs is attached. These programs have procured over \$501M for District/Municipal Hospitals since 2010. As you will recall, San Gorgonio is expected to receive in excess of \$20M of Supplemental Funding in the current FY 2025.

The DHLF has regular Board Meetings and weekly CFO meetings, both of which are very helpful to the CEO and CFO in planning, forecasting, and budgeting for SGMHD's Supplemental Funding.

Recommended Action: To approve the 2025 membership dues of \$86,318.76 as outlined.

Copies of the supporting documents are included in the packet.



950 Glenn Drive Suite 250 Folsom, CA 95630 (916) 673-2020 www.cadhlf.org

December 4, 2024

Mr. Dan Heckathorne Chief Financial Officer San Gorgonio Memorial Hospital 600 North Highland Springs Avenue Banning, CA 92220

Dear Mr. Heckathorne,

Enclosed is the invoice for San Gorgonio Memorial Hospital 2025 annual membership to the District Hospital Leadership Forum (DHLF), along with a Value Statement. The 2025 dues were approved at the November 7<sup>th</sup> DHLF board of directors meeting.

The annual dues are calculated as 0.47% of the net benefit from the supplemental funds received by the hospital in 2024 from the programs and advocacy initiatives championed by the DHLF. Such programs include the supplemental revenues received from Assembly Bill 113, Hospital Quality Assurance Fee, Medi-Cal Rate Range, and Quality Incentive Pool (QIP). The Value Statement provides a historical illustration of the benefit by program that the DHLF has helped to generate for its members.

We look forward to continuing this advocacy for your hospital in 2025 and searching for new ways to add value to our members. If you have any questions, please feel free to reach out to us for assistance.

Thank You,

Pager With

Ryan Witz Executive Director District Hospital Leadership Forum





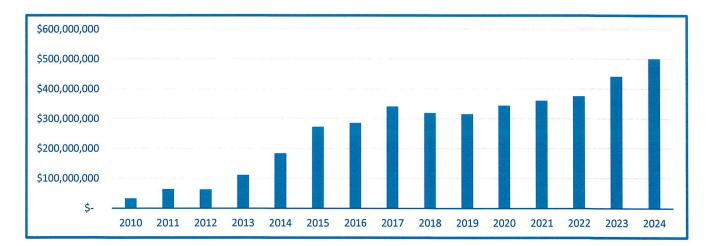
## "All for One and One for All"





### 2024 DHLF Value Statement: Aggregate Net Supplemental Funding for District/Municipal Hospitals, 2010-2024, *Cash Basis*

The District Hospital Leadership Forum (DHLF) represents district and municipal hospitals throughout California. The DHLF advocates for district/municipal hospitals to address issues related to Medicare/Medi-Cal programs, and since its inception, has helped promote access to public funding opportunities including the programs identified below.



	AB 113	HQAF	Rate Range	PRIME/QIP	DHDP**	TOTAL
2010		27,000,000	6,000,000			33,000,000
2011	36,000,000	18,000,000	10,000,000			64,000,000
2012	30,000,000	18,000,000	15,000,000			63,000,000
2013	30,000,000	26,000,000	55,000,000			111,000,000
2014	52,000,000	71,000,000	61,000,000			184,000,000
2015	38,000,000	73,000,000	62,000,000	100,000,000		273,000,000
2016	38,000,000	73,000,000	75,000,000	100,000,000		286,000,000
2017	35,000,000	108,000,000	100,000,000	100,000,000		343,000,000
2018	22,000,000	108,000,000	100,000,000	90,000,000		320,000,000
2019	17,000,000	108,000,000	115,000,000	76,500,000		316,500,000
2020	14,350,000	110,000,000	142,946,000	83,275,000		350,571,000
2021	13,170,000	107,600,000	147,420,000	93,250,000		361,440,000
2022	20,301,000	108,400,000	147,420,000	100,000,000		376,121,000
2023	23,840,000	108,480,000	205,810,000	103,930,000	**	442,060,000
2024	44,723,609	123,640,789	236,285,629	96,488,816	**	501,138,843

\*Excludes Medi-Cal DSH, AB 915 and DP/NF supplemental payments

\*\*Excludes the District Hospital Directed Payment (DHDP) since the table reflects actual net benefit, based on a cash basis. The DHDP program went into effect for CY 2023 services, but supplemental revenue isn't expected to be distributed to hospitals until CY 2025.



950 Glenn Drive Suite 250 Folsom, CA 95630 (916) 673-2020 www.cadhlf.org

December 4, 2024

Invoice - L25024

Mr. Dan Heckathorne Chief Financial Officer San Gorgonio Memorial Hospital 600 North Highland Springs Avenue Banning, CA 92220

### Dues for participation in the District Hospital Leadership Forum:

- 2025 Annual Dues for the period January 1, 2025 December 31, 2025, is: \$86,318.76
- At the 11/07/2024 DHLF Board of Directors meeting, the Board approved the 2025 DHLF budget, which contained the dues amount for your hospital listed below.

Amount Due ......<u>\$86,318.76</u>

Please make check payable to: District Hospital Leadership Forum

Mail To:

California Hospital Association 1215 K Street, Suite 700 Sacramento, CA 95814

If you have any questions regarding this invoice or prefer a payment plan, please contact J.P. Marion at <u>jpmarion@scainc.net</u> or 916-673-2020.

The following information is for tax-exempt entities: For calendar year 2024, 990 and Medicare reporting, 19.02% of your consolidated dues are for direct lobbying expenses.

TAB K

### SAN GORGONIO MEMORIAL HOSPITAL <u>Medical Staff Services Department</u> <u>M E M O R A N D U M</u>

**DATE:** January 2, 2025

TO: Chair Governing Board

FROM: Sherif Khalil, M.D., Chairman Medical Executive Committee

### SUBJECT: MEDICAL EXECUTIVE COMMITTEE REPORT

At the Medical Executive Committee meeting held on this date, the following items were approved, with recommendations for final approval by the Governing Board:

### Approval Item(s):

### 2025 Annual Approval of Policies & Procedures

The attached list of policies and procedures is submitted for approval. (See attached.)

### 2025 Annual Approval of Diet and Nutritional Care Manual

The attached document includes recommended amendments to the Diet and Nutritional Care Manual. (See attached.)

#### SAN GORGONIO MEMORIAL HOSPITAL 2024 ANNUAL APPROVAL POLICIES & PROCEDURES

	Title	Policy Area	Revised?
1.	Abuse – Identification and Reporting of Elder and Dependent Person (Adult)	Administration	Revised
2.	Admissions	Nursing	Revised
3.	Code Purple Procedure for the Emergency Department	Administration	Unchanged
4.	Complete Medical Records	Medical Records	Revised
5.	Dietary Nourishments	Nursing	Revised
6.	Discharge Planning Coordination	Nursing	Revised
7.	Legal Hold or in Custody, Care of Patients	Nursing	Unchanged
8.	Mammography Phantom Quality Imaging and Assessment	Diagnostic Radiology	Revised
9.	Newborn Hyperbilirubinemia Management	Obstetrics	Revised
10.	Obstetrical Instrument Disposal	Obstetrics	Revised
11.	Patient Diet Orders and Nursing Protocol	Nursing	Revised
12.	Pediatric/Adolescent Admissions in the Adult Hospital	Nursing	Revised
13.	Rubella Vaccination	Obstetrics	Revised
14.	Surgical Services - Cesarean Sections	Surgical Services	Revised
15.	Surgical Services - Death of a Patient	Surgical Services	Revised
16.	Surgical Services - Forensics Legal Chain of Custody	Surgical Services	Revised
17.	Surgical Services - Frozen Section - Pathology	Surgical Services	Revised
18.	Surgical Services - Patient Skin Antisepsis	Surgical Services	Revised
19.	Surgical Services - Procedures Requiring a Surgical Assistant	Surgical Services	Revised
20.	Surgical Services-Cardiopulmonary Arrest/Code Blue	Surgical Services	Revised
21.	Transfer of Inpatients to Other Facilities	Nursing	Revised
22.	Umbilical Arterial Catheterization	Obstetrics	Revised
23.	Vaginal Birth After Cesarean (VBAC)	Obstetrics	Revised
24.	Weighing and Measuring Patients	Nursing	Revised

## Diet and Nutritional Care Manual amendments

Following added as they are a part of our current electronic medical record order set:

- No Added Salt
- No Concentrated sweets
- Modified BRAT diet/Anti diarrheal diet
- Surgical soft/low residue diet

Following adapted to meet the needs of our facility:

- Low fat/Cholesterol
- Cardiac
- Modified protein, cardiac
- Renal diet

Following are new to the diet manual with the approval nephrology and at the request of infectious disease:

- Modified protein, renal
- Neutropenic

Thank you,

Jean Kielhold, RD, CNSC

# TAB L

	Title	Policy Area	Owner	Workflow Approval
			Freude, Gayle: Director	
1			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Admissions Arriving at Change of Shift	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
2	After-Hours Acquisition of Equipment and		Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Supplies	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
3			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Alarms on Clinical Equipment	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
4	Alternate Healthcare Documentation During		Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Episodes of Surge Activity	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
5			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Assignment of Beds	Nursing	Chairperson	District Board of Directors
6			Cox, Mayda: Director Financial	Ariel Whitley for Healthcare
0	Billing	Patient Financial Services	Services	District Board of Directors
7			Cox, Mayda: Director Financial	Ariel Whitley for Healthcare
,	Billing, Secondary	Patient Financial Services	Services	District Board of Directors
			Hunter, Joey: Director	
8			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Bomb Threat - Code Yellow Policy	Emergency Preparedness	& Security	District Board of Directors
			Freude, Gayle: Director	
9	Care and Management of Suicidal Patients		Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	(Patients that are Danger to Self or Others)	Nursing	Chairperson	District Board of Directors
			Hunter, Joey: Director	
10	Code Silver-Weapons, Hostage Situation or		Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Active Assailant - Security Policy	Security	& Security	District Board of Directors
			Freude, Gayle: Director	
11			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Coroner: Reportable Deaths	Nursing	Chairperson	District Board of Directors

	Title	Deline Area	Owner	
	Inte	Policy Area	Owner Hunter, Joey: Director	Workflow Approval
42	Credentialing Licensed Independent		Emergency Preparedness, EOC	Ariel Whitley for Healthcare
12	Practitioners - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
	· · · · ·		Brady, Angela: Chief Nursing	Ariel Whitley for Healthcare
13	Critical Test Results Reporting for Clinical	Administration		District Board of Directors
	Departments	Administration	Executive	
14	CT Shutdown Procedure For Generator Check -		Chamberlin, Krystal: Director	Ariel Whitley for Healthcare
	Canon Scanner	Diagnostic Imaging	Diagnostic Imaging	District Board of Directors
4 5			Hunter, Joey: Director	Ariel Whitley for Healthcare
15			Emergency Preparedness, EOC	
	Decontamination Procedures - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
10	Diskusia Nursa Lisanaura and Orientatian		Freude, Gayle: Director	Ariel Whitley for Healthcare
16	Dialysis Nurse Licensure and Orientation	Number	Med/Surg/CM and SW and P&P	
	Verification	Nursing	Chairperson	District Board of Directors
17			Hudson, Tracie: Director of	Ariel Whitley for Healthcare
	Dietary Procedure for Patients in Isolation	Infection Prevention	Infection Prevention	District Board of Directors
4.0			Freude, Gayle: Director	Arial M/bitlay for Healthcara
18		NUMBER	Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Disposable Blood Pressure Cuffs	Nursing	Chairperson	District Board of Directors
19	Emergency/ Immediate Policy Review &		Whitley, Ariel: Executive	Ariel Whitley for Healthcare
	Development	Administration	Assistant	District Board of Directors
			Hunter, Joey: Director	
20			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Environmental Services - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
21			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
<u> </u>	Fetal/Neonatal Demise	Obstetrics	Services	District Board of Directors
22			Freude, Gayle: Director	
			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Fifty-One Fifty Patients: Care of	Nursing	Chairperson	District Board of Directors
23			Hudson, Tracie: Director of	Ariel Whitley for Healthcare
23	Flowers and Plants	Infection Prevention	Infection Prevention	District Board of Directors

	<b>T</b> '41.			
	Title	Policy Area	Owner	Workflow Approval
24			Hunter, Joey: Director	Arial M/bitlay for Healthcare
24	Food Consistent Dispetter Deline	Cara and a second second	Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Food Services - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
25			Brady, Angela: Chief Nursing	Ariel Whitley for Healthcare
	Forgoing Life-Sustaining Treatment	Administration	Executive	District Board of Directors
26			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
	Gestational Diabetes	Obstetrics	Services	District Board of Directors
			Hunter, Joey: Director	
27			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Golf Cart Operations - Security Policy	Security	& Security	District Board of Directors
28			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
20	Handling of Placentas	Obstetrics	Services	District Board of Directors
			Hunter, Joey: Director	
29			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Hazardous Chemical Spill - Code Orange	Emergency Preparedness	& Security	District Board of Directors
30			Whitley, Ariel: Executive	Ariel Whitley for Healthcare
30	HIPAA Security Access Audits	HIPAA Privacy	Assistant	District Board of Directors
			Hunter, Joey: Director	
31			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Hospital Lockdown - Security Policy	Security	& Security	District Board of Directors
			Freude, Gayle: Director	
32			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	House Supervisor, Contacting	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
33	Influenza Vaccine Screening and Administration		Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Protocol	Nursing	Chairperson	District Board of Directors
			Hunter, Joey: Director	
34			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Internal Flooding - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors
25			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
35	Intrauterine Pressure Catheter	Obstetrics	Services	District Board of Directors

	Title	Policy Area	Owner	Workflow Approval
			Freude, Gayle: Director	
36			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Intravenous (IV) Admixture for Nursing	Nursing	Chairperson	District Board of Directors
		Ŭ	Freude, Gayle: Director	
37			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Intravenous Therapy	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
38			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Intravenous Therapy, LVN	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
39			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Lab - Specimen Transportation Bag	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
40			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Leaving Hospital Against Medical Advice	Nursing	Chairperson	District Board of Directors
41			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
41	Management of Umbilical Cord Prolapse	Obstetrics	Services	District Board of Directors
42			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
42	Neonatal Resuscitation	Obstetrics	Services	District Board of Directors
43	Newborn Blood Gas Capillary, Venous Blood		Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
43	Gas, and Cord pH	Obstetrics	Services	District Board of Directors
			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
44	No Prenatal Care	Obstetrics	Services	District Board of Directors
45			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
45	Non-Stress Test	Obstetrics	Services	District Board of Directors
			Freude, Gayle: Director	
46	Nursing Services Staffing Patterns and		Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Schedules	Nursing	Chairperson	District Board of Directors
47			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
47	Obstetrical Records	Obstetrics	Services	District Board of Directors

	Title	Policy Area	Owner	Workflow Approval
48				Ariel Whitley for Healthcare
40	Ownership and Access - Medical Records	Medical Records	Cornwall, Connie: HIM Manager	District Board of Directors
			Hunter, Joey: Director	
49			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Parking Policy - Security	Security	& Security	District Board of Directors
			Freude, Gayle: Director	
50			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Patient Charges: Log or Cards	Nursing	Chairperson	District Board of Directors
			Freude, Gayle: Director	
51			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Patient Identifiers	Nursing	Chairperson	District Board of Directors
			Hunter, Joey: Director	
52	Patient, Associate and Visitor Tracking - Disaster		Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Policy	Emergency Preparedness	& Security	District Board of Directors
53			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
	Placenta Previa, Care of the Patient with	Obstetrics	Services	District Board of Directors
54	Plan for the Provision of Patient Care 2024 -		Brady, Angela: Chief Nursing	Ariel Whitley for Healthcare
74	2025	Administration	Executive	District Board of Directors
55			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
ננ	Polyhydramnios of the Intrapartum Patient	Obstetrics	Services	District Board of Directors
56			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
סכ	Pre-Eclampsia/Eclampsia	Obstetrics	Services	District Board of Directors
57			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
57	Premature Labor	Obstetrics	Services	District Board of Directors
50	Premature or Low Birth Weight Newborns, Care		Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
58	of	Obstetrics	Services	District Board of Directors
59	Pronation of Mechanically Ventilated Patients in		Tagliapietra, Stefanie: Critical	Ariel Whitley for Healthcare
	the ICU	Critical Care Services	Care Director/ Nurse Educator	District Board of Directors

	Title	Doliny Area	Owner	
	Title	Policy Area	Owner Freude, Gayle: Director	Workflow Approval
~ ~	Drene Desitioning in New Inturbated Dationts			Ariel Whitley for Healthcare
60	Prone Positioning in Non-Intubated Patients	Numerice of	Med/Surg/CM and SW and P&P	District Board of Directors
	with Hypoxemic Respiratory Failure	Nursing	Chairperson	District Board of Directors
61	Propofol: Care of the Patient Receiving		Tagliapietra, Stefanie: Critical	Ariel Whitley for Healthcare
01	Continuous Propofol Infusion	Critical Care Services	Care Director/ Nurse Educator	District Board of Directors
			Hudson, Tracie: Director of	Ariel Whitley for Healthcare
62	Respiratory Hygiene and Cough Etiquette	Infection Prevention	Infection Prevention	District Board of Directors
			Freude, Gayle: Director	District Board of Directors
63			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
05	Side Rails on Hospital Beds	Nursing	Chairperson	District Board of Directors
		Nursing		
64			Brady, Angela: Chief Nursing	Ariel Whitley for Healthcare
	Telemedicine and Stroke	Administration	Executive	District Board of Directors
<b>CF</b>			Freude, Gayle: Director	Arial M/bitlay for Healthcare
65	Temporary Reassignment (Floating) for	NL	Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Associates	Nursing	Chairperson	District Board of Directors
66			Garcia, Antonia: Director of OB	Ariel Whitley for Healthcare
	Terbutaline (Brethine), Administration of	Obstetrics	Services	District Board of Directors
67			Taglianistra Stafania: Critical	Ariel Whitley for Healthcare
07	Terminal Wean	Critical Care Services	Tagliapietra, Stefanie: Critical Care Director/ Nurse Educator	District Board of Directors
			-	
68	Termination of Isolation on Discharge or		Hudson, Tracie: Director of	Ariel Whitley for Healthcare
	Transfer of Patient	Infection Prevention	Infection Prevention	District Board of Directors
			Freude, Gayle: Director	
69			Med/Surg/CM and SW and P&P	Ariel Whitley for Healthcare
	Unaccounted for (Missing) Patients	Nursing	Chairperson	District Board of Directors
70			Hunter, Joey: Director	
			Emergency Preparedness, EOC	Ariel Whitley for Healthcare
	Utilities Failure - Disaster Policy	Emergency Preparedness	& Security	District Board of Directors

TAB M





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**Jasleen Singh, MD** 

Dr. Jasleen Singh is a board-certified family physician with over 9 years of distinguished experience. As Medical Director, Dr. Singh excels in providing comprehensive care and ensuring seamless patient transitions.

A Fellow of the American Academy of Family Physicians, Dr. Singh is passionate about serving underserved populations and advocating for equitable healthcare access. She also serves as core faculty at the Southwest Healthcare Family Medicine Residency Program and as Director of the Population Health Curriculum, shaping future healthcare providers.



Peter Wei, DO

Dr. Peter Wei, DO, is a distinguished physician specializing in family medicine with a profound commitment to integrating holistic principles into contemporary medical practice. He holds board certification from the American Board of Family Medicine. Dr. Wei is renowned for his patient-centered approach and innovative treatment strategies. Dr. Wei's approach emphasizes the importance of treating the whole person, not just symptoms, making him a valued advocate for improving overall health and wellness. His hobbies include pickleball, traveling and cooking.

## Celebrating Partnership & Progress

# **GRAND OPENING**

### Of Our Men Community Clinic!

Please join us in celebrating San Gorgonio Memorial Hospital partnering with Apna Health for our District Clinic Opening!

> When: Friday, January 24, 2025 Where: 264 N. Highland Springs Ave., Bld 3 Banning, CA 92220 Time: 11:00am

MEMORIAL REALTHCARE

Made possible by a generous donation from The Morongo Band of Mission Indians MORONGO BAND OF MISSION INDIANS



## **Primary Care & OB-GYN Services**







## San Gorgonio Memorial Healthcare District Clinic & Apna Health



### About Us:

San Gorgonio Memorial Healthcare District, in partnership with Apna Health, is here to support you and provide comprehensive care to all ages and stages of life. Our clinic is dedicated to meeting the diverse needs of the community by offering personalized, compassionate, and accessible healthcare. We are committed to enhancing community health and strive to provide patient-centered care that prioritizes health and wellness.

### **Primary Care:**

- We accept ALL AGES
- Provide Chronic Disease Management
- Provide Acute Illnesses Management
- Preventative Care
- Senior and Geriatric Care
- Pediatric Well Child Visits and Physicals
- Hospital Follow-Ups/Transitions of Care
- Immunizations

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